



CITY COUNCIL AGENDA REGULAR MEETING WEDNESDAY, MAY 24, 2023, 7:00 P.M. 100 CIVIC CENTER WAY CALABASAS, CA 91302 HYBRID/ZOOM TELECONFERENCE

www.cityofcalabasas.com

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The City Council reserves the right to alter the order of the agenda to allow for an effective meeting. Attendance at the entire meeting may be necessary to ensure interested parties hear a particular item. The public may speak on a closed session item prior to Council's discussion. To do so, a speaker card must be submitted to the City Clerk at least five minutes prior to the start of closed session. The City values and invites written comments from residents on matters set for Council consideration. In order to provide councilmembers ample time to review all correspondence, any written communication must be submitted to the City Clerk's office before 5:00 p.m. on the Monday prior to the meeting. Note: Any written materials submitted to the City Council are public record under the Public Records Act.

Any legal action by an applicant, appellant, or other person, seeking to obtain judicial review of any City Council decisions may be subject to the 90-day filing period of, and governed by, Code of Civil Procedure sections 1094.5 and 1094.6.

CLOSED SESSION - 6:00 P.M.

1. Conference with Legal Counsel; Anticipated Litigation Pursuant to Government Code Section 54956.9(d)(2) & (e)(1) A point has been reached where, in the opinion of the City Council, on the advice of its legal counsel, based on the below-described existing facts and circumstances, there is a significant exposure to litigation against the City. Facts and circumstances that might result in litigation but which the City believes are not yet known to potential plaintiff or plaintiffs. (Gov. Code § 54956.9(e)(1))

Number of Potential Cases: [1]

2. Conference with Legal Counsel; Existing Litigation

(Gov. Code Section 54956.9(d)(1))

Case Names: THNC Canyon Oaks LLC v. City of Calabasas, et al., Los Angeles County Superior Court Case No. 21STCP01819; related to Building Industry Association of Southern California v. City of Calabasas, et al., Los Angeles County Superior Court Case No. 21STCP02726

3. Conference with Labor Negotiator (Gov. Code § 54957.6)

City Negotiator: Kindon Meik, City Manager Employees: All Unrepresented Employees

OPENING MATTERS

Call to Order/Roll Call of Councilmembers Pledge of Allegiance by Girl Scout Troop 3256 Approval of Agenda Report on Closed Session

PRESENTATIONS

- Recognition of Robert Yalda for his services as Public Works Director/City Engineer
- Recognition of Calabasas High School student, Aryan Jain for winning a Southern California Edison scholarship
- Recognition of recent graduates from the Community Emergency Response Team (CERT) Program
- Proclamation recognizing ALS Awareness Month
- Fire Department update

ANNOUNCEMENTS/INTRODUCTIONS

ORAL COMMUNICATION - PUBLIC COMMENT

CONSENT ITEMS

- 1. Approval of May 10, 2023 meeting minutes
- 2. Adoption of Resolution No. 2023-1853 to establish transportation impact thresholds
- 3. Consider a letter opposing SB 423, a modification and expansion of SB 35 provisions that allow certain multifamily housing development to take advantage of a streamlined, ministerial approval process
- 4. Adoption of Resolution No. 2023-1848 to include a list of projects funded by Senate Bill 1 (The Road Repair Accountability Act) to the Fiscal Year 2023-24 budget for the Capital Improvement Program

NEW BUSINESS

- 5. Public meeting regarding Landscape Maintenance District No. 22 and Landscape Lighting Act District Nos. 22, 24, 27 and 32 Assessment Proceedings
- 6. Approve updated City of Calabasas Emergency Operations Plan
- 7. <u>Library report and Council direction on library operations</u>

INFORMATIONAL REPORTS

8. Check Register for the period of April 29-May 12, 2023

TASK FORCE REPORTS

CITY MANAGER'S REPORT

FUTURE INFORMATION/AGENDA ITEMS

ADJOURN

The City Council will adjourn to a special meeting on Friday, May 26, 2023, at 10:30 a.m.

MINUTES OF A REGULAR MEETING OF THE CITY COUNCIL OF THE CITY OF CALABASAS, CALIFORNIA HELD WEDNESDAY, MAY 10, 2023

Mayor Shapiro called the Closed Session to order at 6:00 p.m. in the Council Conference Room, 100 Civic Center Way, Calabasas, CA.

Present: Mayor Shapiro, Mayor pro Tem Weintraub, Councilmembers Albrecht,

Bozajian and Kraut

Absent: None

1. Conference with Labor Negotiator (Gov. Code § 54957.6)

City Negotiator: Kindon Meik, City Manager Employees: All Unrepresented Employees

2. Conference with Legal Counsel; Initiation of Litigation

(Gov. Code § 54956.9(d)(4)) Number of Potential Cases: 1

3. Conference with Legal Counsel; Existing Litigation (Gov. Code Section 54956.9(d)(1))

Case Names: THNC Canyon Oaks LLC v. City of Calabasas, et al., Los Angeles County Superior Court Case No. 21STCP01819; related to Building Industry Association of Southern California v. City of Calabasas, et al., Los Angeles County Superior Court Case No. 21STCP02726

Mayor Shapiro called the Open Session to order at 7:03 p.m. in the Council Chambers, 100 Civic Center Way, Calabasas, CA.

Present: Mayor Shapiro, Mayor pro Tem Weintraub, Councilmembers Albrecht,

Bozaiian and Kraut

Absent: None

Staff: Ahlers, Green, Hernandez, Holden, McConville, Mendoza, Russo and

Summers

PLEDGE OF ALLEGIANCE

The Pledge of Allegiance was led by Girl Scout Troop 3256.

APPROVAL OF AGENDA

Mayor pro Tem Weintraub moved, seconded by Councilmember Kraut to approve the agenda. MOTION CARRIED 5/0 as follows:

AYES: Mayor Shapiro, Mayor pro Tem Weintraub, Councilmembers Albrecht, Bozajian and Kraut

CITY ATTORNEY REPORT ON CLOSED SESSION

Mr. Summers reported that the City Council met in Closed Session prior to this meeting and there were no reportable actions.

ADJOURN IN MEMORY

Irving Starr

Mayor Shapiro expressed condolences to the Starr family and presented a certificate of adjournment.

Members of the Council also expressed condolences to the Starr family.

ANNOUNCEMENTS/INTRODUCTIONS

Members of the Council made the following announcements:

Mayor pro Tem Weintraub:

- Extended an invitation to the Fentanyl, Drug & Overdose Reversal Awareness event being hosted by the MYC at Founders Hall on May 23.
- Recognized Asian American and Pacific Islander (AAPI) Heritage month on behalf of the MYC Cultural Awareness and Diversity subcommittee.
- Shared that May 10 is Mexican Mother's Day and wished everyone celebrating a Feliz dia de la Madres.

Councilmember Albrecht:

- Extended an invitation to Rock the District Fundraiser hosted by THE Foundation at Sagebrush Cantina on June 3.
- Shared that the On-Demand transport program is looking to expand their services and an update will be scheduled soon.

Councilmember Bozajian:

- Shared that tree work on Dry Canyon Cold Creek Road next to Viewpoint School is scheduled for May 13.
- Extended an invitation to the 24th Annual Calabasas Wine Tasting & Silent Auction hosted by the Calabasas Chamber of Commerce on May 12 at the Civic Center Plaza.

Councilmember Kraut:

- Reiterated Councilmember Albrecht's invitation to the Rock the District

- Fundraiser event and encouraged everyone to visit rockthedistrict.org for sponsorship information.
- Extended an invitation to the LA County Fire Service & Public Safety Day at Fire Station No. 89 on May 13.

Mayor Shapiro:

- Expressed his distraught surrounding the recent mass shooting in Dallas, Texas and called for everyone to do more to ensure no more lives are lost.
- Congratulated staff for a great construction kickoff event at AHCCC and the Calabasas Chamber of Commerce for a great Law Day. Additionally, he congratulated the MYC for a fantastic Help Ukraine donation drive.
- Recognized Jewish American Heritage month on behalf of the MYC Cultural Awareness and Diversity subcommittee.
- Extended an invitation to an Open House at LASD Lost Hills Station on May 13, to the Something Yellow Poker Tournament at the American Legion Hall on May 17 and to the Memorial Day event at City Hall's Memorial Garden on May 26.
- Congratulated the CHS Boys' Baseball and Tennis teams for their amazing accomplishments.

ORAL COMMUNICATIONS - PUBLIC COMMENT

Mark Levinson and Charlotte Meyer spoke during public comment.

CONSENT ITEMS

- 1. Approval of April 26, 2023 meeting minutes
- 2. Adoption of Resolution No. 2023-1845 initiating proceedings for the levy and collection of assessments within Landscape Maintenance District No. 22 and Landscape Lighting Act District Nos. 22, 24, 27, and 32 for Fiscal Year 2023-2024; adoption of Resolution No. 2023-1846, approving a preliminary Engineer's Report with respect to the levy and collection of assessments in connection with Landscape Lighting Act District Nos. 22, 24, 27, and 32 for Fiscal Year 2023-2024; adoption of Resolution No. 2023-1847, declaring its intent to levy and collect assessments within Landscape Maintenance District No. 22 and Landscape Lighting Act District Nos. 22, 24, 27, and 32 and setting time and place for Public Hearing
- 3. Recommendation to award a construction contract for the 2023 street resurfacing project, specification no. 22-23-03, to Onyx Paving Company, Inc. for the total amount of \$1,282,800

Councilmembers Bozajian and Kraut requested Item No. 3 be pulled from Consent.

Mayor pro Tem Weintraub requested Item No. 2 be pulled from Consent.

Mr. Meik addressed the City Council regarding Consent Item No. 2.

David Litt and Joe Chilco spoke on Consent Item No. 2.

Councilmember Bozajian made some remarks regarding Consent Item 3.

Ms. Holden addressed the City Council regarding Consent Item No. 3.

Mayor Shapiro made some remarks regarding Consent Item No. 3.

Councilmember Albrecht moved, seconded by Mayor pro Tem Weintraub to approve Consent Item Nos. 1-3. MOTION CARRIED 5/0 as follows:

AYES: Mayor Shapiro, Mayor pro Tem Weintraub, Councilmembers Albrecht, Bozajian and Kraut

CONTINUED BUSINESS

- 4. Council discussion on conducting hybrid Commission meetings enabling the public to patriciate remotely or in-person
 - Mr. Russo presented the report.

Mark Citron and Joe Chilco spoke during public comment.

The City Council provided direction to staff.

NEW BUSINESS

- 5. Consideration of request from Las Virgenes-Malibu Council of Governments delegating voting authority to Governing Board Members
 - Mr. McConville presented the report.

The City Council provided direction to staff.

The meeting recessed at 8:18 p.m.

The meeting reconvened at 8:24 p.m.

6. Approval of the Agoura Hills/Calabasas Community Center (AHCCC) annual operating budget, one-time reopening budget and fee schedule

Ms. Green presented the report.

David Litt spoke during public comment.

Councilmember Bozajian moved, seconded by Mayor pro Tem Weintraub to approve the AHCCC annual operating budget, one-time reopening budget and fee schedule. MOTION CARRIED 5/0 as follows:

AYES: Mayor Shapiro, Mayor pro Tem Weintraub, Councilmembers Albrecht, Bozajian and Kraut

7. Presentation and review of City Manager recommended Budget for FY 2023-2024

Mr. Ahlers presented the report.

David Litt spoke during public comment.

The City Council provided direction to staff.

INFORMATIONAL REPORTS

8. Check Register for the period of April 15-28, 2023

No action taken on this item.

TASK FORCE REPORTS

Councilmember Bozajian reported that construction has begun at AHCCC. Additionally, he reported he attended the AHCCC Board meeting and will be conducting an interior walk-thru with Councilmember Kraut in the near future. Moreover, he reported that Councilmember Albrecht, Mr. Meik and he will be attending the California Contract Cities Association Annual Municipal Seminar on May 18-20.

Mayor pro Tem Weintraub reported that she attended a Public Safety Taskforce meeting.

Councilmember Albrecht reported he attended a CPA meeting.

Councilmember Kraut reported Councilmember Bozajian and his participation in a Council Protocols Taskforce meeting.

Mayor Shapiro reported he attended a Budget Taskforce meeting and will be attending another meeting the week of May 15. He also reported that Mayor pro Tem Weintraub and he will be attending a PFC meeting. Additionally, he reported he made presentations at Avanti and CHPA HOA meetings. Moreover, he reported that Mayor pro Tem Weintraub and he participated in a MYC meeting on May 8. Furthermore, he reported he attended a CPA meeting, a Valley Economic Alliance Board meeting and SCAG's General Assembly. Lastly, he reported he met with Mayor Gibbs from Santa Clarita to discuss regional housing.

CITY MANGER'S REPORT

None.

FUTURE AGENDA ITEMS

Mayor pro Tem Weintraub reiterated her request for an update from Spectrum, AT&T and SCE regarding their infrastructure improvements and investments.

Councilmember Bozajian requested a discussion regarding a possible ordinance that would require businesses to report crime. Mayor pro Tem Weintraub and Mayor Shapiro concurred with Councilmember Bozajian's request.

ADJOURN

The City Council adjourned at 9:36 p.m. in memory of Irving Starr to a regular meeting scheduled on Wednesday, May 24, 2023, at 7:00 p.m.

Maricela Hernandez, City Clerk

Master Municipal Clerk

California Professional Municipal Clerk



CITY of CALABASAS

CITY COUNCIL AGENDA REPORT

DATE: MAY 4, 2023

TO: HONORABLE MAYOR AND COUNCILMEMBERS

FROM: TATIANA HOLDEN, ACTING PUBLIC WORKS DIRECTOR

THOMAS MERICLE, TRAFFIC ENGINEERING SERVICES

SUBJECT: ADOPTION OF RESOLUTION NO. 2023-1853 TO ESTABLISH

TRANSPORTATION IMPACT THRESHOLDS

MEETING

MAY 24, 2023

DATE:

SUMMARY RECOMMENDATION:

It is recommended that the City Council adopt Resolution No. 2023-1853 establishing transportation impact thresholds related to transportation analysis.

BACKGROUND:

The City, in compliance with State law, is required to establish specific transportation impact thresholds for California Environmental Quality Act (CEQA) review for projects within the City. The laws and rules governing the CEQA process are contained in the CEQA Statute (Public Resources Code Section 21000), the State CEQA Guidelines (California Code of Regulations, Title 14, Section 15000), relevant published court decisions interpreting CEQA, and locally adopted CEQA guidelines or procedures.

The State adopted Senate Bill (SB) 743 in 2013 and codified it in Public Resource Code Section 21099 in 2018. The new law requires a change in how transportation impacts are measured under the California Environmental Quality Act (CEQA). The new law no longer allows agencies to use vehicle Level of Service (LOS) and regulations are now requiring the use of Vehicle Miles Traveled (VMT). Historically, delay and congestion were the metrics used when evaluating transportation impacts.

To implement the legislation, lead agencies are required to determine appropriate VMT thresholds.

The passage of SB 743 included the following two legislative intent statements, which were considered when developing the recommended thresholds:

- 1. Ensure that the environmental impacts of traffic, such as noise, air pollution, and safety concerns, continue to be properly addressed and mitigated through the California Environmental Quality Act.
- 2. More appropriately balance the needs of congestion management with statewide goals related to infill development, promotion of public health through active transportation, and reduction of greenhouse gas emissions.

SB 743 is codified in Section 21099 of the Public Resource Code (PRC). The language in the PRC can be summarized by the following:

- The State shall prepare proposed revisions for determining the significance of transportation impacts of projects within Transit Priority Areas (TPA).
- Those criteria shall promote the reduction of greenhouse gas emissions, the development of multimodal transportation networks, and a diversity of land uses.
- In developing the criteria, the California Office of Planning and Research (OPR) shall recommend potential metrics to measure transportation impacts that may include, but are not limited to, vehicle miles traveled, vehicle miles traveled per capita, automobile trip generation rates, or automobile trips generated.
- Automobile delay, as described solely by level of service or similar measures
 of vehicular capacity or traffic congestion, shall not be considered a significant
 impact on the environment.
- The changes in impact criteria do not relieve a public agency of the requirement to analyze a project's potentially significant transportation impacts related to air quality, noise, safety, or any other impact associated with transportation.
- The adequacy of parking for a project shall not support a finding of significance pursuant to this section.
- The changes do not preclude the application of local general plan policies, zoning codes, conditions of approval, thresholds, or any other planning requirements pursuant to the police power or any other authority.

The California Code of Regulations (COR) is the official policies of the State as approved by the applicable agency. In this case CEQA regulations fall under the Natural Resources Agency, which has adopted specific considerations for evaluating

a project's transportation impacts in Section 15064.3. This section can be summarized as follows:

- Generally, VMT is the most appropriate measure of transportation impacts.
- Land use projects that create VMT exceeding an applicable threshold of significance may indicate a significant transportation impact except:
 - Projects within one-half mile of an existing major transit stop or stop along an existing high-quality transit corridor should be presumed to cause a less then significant impact.
 - Projects that decrease VMT in the project area should be presumed to cause a less than significant impact.
- Transportation Projects that reduce, or have no impact on, VMT should be presumed to cause a less than significant transportation impact.
- The lead agency has the discretion to choose the most appropriate methodology to evaluate a project's VMT.
- Requirements shall apply beginning on July 1, 2020.

Since VMT is a new methodology to analyze transportation impacts, there has been a need to develop appropriate guidance for projects subject to environmental review. As required by the PRC, a technical advisory was issued in 2018 by the OPR to assist agencies with compliance and recommending thresholds for agencies to consider. This technical advisory has recommendations for methodologies and thresholds, but they are not required to be followed by local agencies.

In order to be in compliance to meet the new SB 743 VMT requirements, the City hired Fehr & Peers, a transportation consultant that has significant experience in this area.

On June 22, 2021, City staff and Fehr & Peers presented and received support from the City's Traffic and Transportation Commission on the proposed VMT thresholds, and on January 19, 2023 the Planning Commission reviewed the update to the General Plan Circulation Element, which included language and policies related to the establishment of new VMT thresholds for CEQA review and retaining the existing level of service (LOS) threshold criteria for local traffic operational analysis evaluation. On April 26, 2023, the City Council approved the General Plan update to the Circulation Element, which included policies related to the change to VMT impact thresholds.

DISCUSSION/ANALYSIS:

Projects that are submitted to the City and require CEQA review and approval will first go through a screening process and then, if they do not get screened out, would

have to be further evaluated for their VMT impacts. The process for screening review is described below.

Screening Criteria

The new regulation allows lead agencies to choose to use an impact screening method to streamline land use project review for CEQA transportation impacts. If a project does not pass an initial screening test, then a full impact analysis is warranted. The screening process will include the following steps:

Step 1: Check Project Type for Screening

Certain project types may be presumed to have a less than significant impact. For instance, maintenance of existing facilities, installation of safety devices, installation of bicycle or pedestrian facilities, reducing existing vehicle lanes, modifications to on-street parking, adding alternative fuel charging infrastructure, smaller local serving retail or medical office projects generally improve the convenience of shopping and meeting daily needs close to home which has the effect of reducing total vehicle miles traveled in the region. This could be applied to individual businesses in a community-based shopping center. Similarly, adding local neighborhood-serving parks and schools can reduce vehicle travel from facilities located further away. The resolution lists the types of uses that could be presumed to have a less than significant impact as their uses are local serving in nature.

Step 2: Check for Low VMT Area Screening

Residential and office projects located within a low VMT-generating area may be presumed to have a less than significant impact because they are assumed to have similar travel patterns as existing development. In addition, other employment-related and mixed-use land use projects may be screened if the project can reasonably be expected to generate VMT per resident, per worker, or per service population that is similar to the existing land uses in the low VMT area.

Low VMT-generating areas are those that have VMT 15% or more lower than the baseline VMT. To develop these screening maps a travel forecasting model was used to measure VMT performance for individual zones based on land use type. Homebased VMT per resident and home-based-work VMT per employee were estimated for each area, and a map was created to represent the results. These maps are shown on attachment A.

Step 3: Check for Transit Priority Area (TPA) Screening

Projects located within a TPA may be presumed to have a less than significant impact. TPAs are defined as ½ mile from an existing High-Quality Transit Corridor

(15 min headway or better during peak periods) stop or $\frac{1}{2}$ mile around an existing major transit stop such as a Metrolink station or regional bus service stop. The City does not currently have transit services that would qualify as high-quality transit. Therefore, this screening criteria would not apply.

Land Use Project Thresholds

Projects not screened through the steps above would then complete a VMT analysis and forecasting to determine the projected VMT from the development project. The VMT would then be compared to the City's adopted thresholds to determine if there is a significant impact or less than significant impact for CEQA compliance.

OPR, in their guidance, recommends that agencies adopt a threshold of 15% reduction from the baseline VMT as the threshold for identifying a significant VMT CEQA impact. This threshold is based on VMT reductions needed to reach statewide climate goals. The County of Los Angeles has updated its Transportation Study Guidelines to include a slightly higher threshold of 16.8% based on the California Air Resources Board research to reach an 80% reduction of greenhouse gas emissions by 2050. This is slightly higher than what is recommended by OPR because the research is based on meeting slightly different goals.

Staff is recommending use of the 15% threshold rather than adopting the Los Angeles County threshold. In discussions between Public Works and Community Development, staff determined that the 15% state recommendation provides more flexibility and will put the City in a position to be aligned with most agencies in the region and State.

Mitigation

If a project has been determined through the process above to have a significant impact, Transportation Demand Management (TDM) strategies would need to be built into the project to reduce the VMT below the established threshold. Some of these measures would reduce travel not just for the project itself, but for the community as a whole. The following key strategies have been identified as the most appropriate for the City to consider on a project-by-project basis:

- diversifying land use
- improving pedestrian networks and connections
- implementing neighborhood traffic management infrastructure
- building bicycle network improvements
- installing workplace bike storage, locker, and shower facilities
- encouraging telecommuting and alternative work schedules
- providing commute-based ride-share programs such as carpooling and vanpooling

- providing local micro transit options such as shared bikes or scooters for short, local trips
- · subsidizing non-vehicle commute trips

Mitigation Monitoring

The City will have to develop a VMT mitigation monitoring program to periodically review the mitigation measures established by the development and determine if they are being met or not. This would be additional work effort by City staff on an annual or bi-annual basis depending on the monitoring requirements set forth in the conditions of approval. Monitoring may consist of the following items:

- Confirming physical on-site requirements
- Confirming physical off-site requirements
- Reviewing program materials and participation
- Counting number of vehicle trips
- Reviewing subsidy payments

This could be handled through a self-certification submittal to the City in a predetermined time frame, and City staff would confirm the mitigation measures effects. If the mitigation measures were not effective or not being followed, staff would work with the development to address the deficiencies.

Transportation Project Thresholds

CEQA review is also required for transportation projects. These projects have the potential to change travel behavior and travel patterns. These projects are required to quantify the amount of additional vehicle travel and assess air quality, greenhouse gas, energy, and noise impacts in order to determine the project impacts. As stated in the California Code of Regulations Section 15064.3, any transportation project that reduces or has no impact on VMT on the regional network are presumed to have less than significant impact. Types of projects that would fall under this category as stated in the OPR Technical Advisory are:

- Roadway rehabilitation, maintenance, or replacement
- Rehabilitation of existing transportation assets
- Roadway safety projects
- New traffic signals or traffic signal upgrades and improvements
- Addition, removal, or reconfiguration of traffic lanes that are not for through traffic
- Additional roadway capacity on local or collector streets provided that the project also substantially improves conditions for pedestrians, bicyclists, and, if applicable, transit.

- Reduction in the number of through lanes
- Timing of traffic signals to optimize vehicle, bicycle, or pedestrian flow
- Installation of roundabouts or traffic circles
- New transit services
- Addition or modification of on-street parking or loading restrictions
- New or enhanced bicycle or pedestrian facilities within the existing right-ofway
- Installation of publicly available alternative fuel/charging infrastructure

Transportation projects that are presumed to increase VMT on the regional network and therefore, may have a significant impact are:

- Roadway capacity enhancing projects such as the addition of through lanes on an existing roadway
- New roadways that connect to regional networks and add to the through capacity of the system

For these types of projects, the City will be required to assess the amount of vehicle travel the project will add regionally and compare that to the significance threshold.

Based on discussions with internal staff, the Traffic and Transportation Commission, and the Planning Commission, it is recommended that the existing intersection level of service thresholds be continued to evaluate traffic operational impacts of development. Any potential impacts identified through this process will be considered during the discretionary conditional approval process by the Planning Commission and City Council. These thresholds are restated in the attached Resolution and match the thresholds previously in the General Plan.

FISCAL IMPACT/SOURCE OF FUNDING:

No fiscal impacts associated with approval of new transportation thresholds.

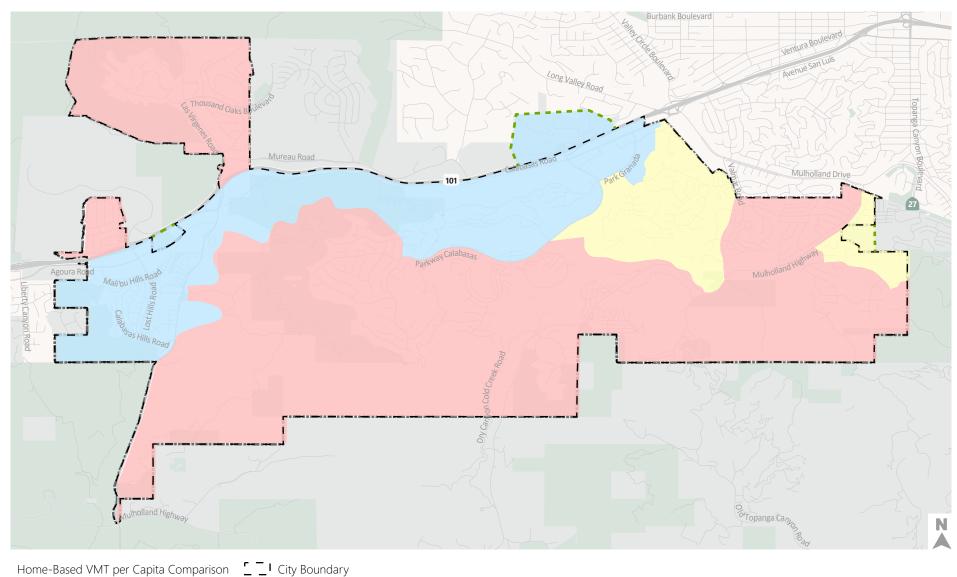
REQUESTED ACTION:

It is recommended that the City Council adopt Resolution No. 2023-1853 establishing transportation impact thresholds related to transportation analysis.

ATTACHMENTS:

Attachment A: VMT Maps

Attachment B: Resolution No. 2023-1853



15% or More Below City Average

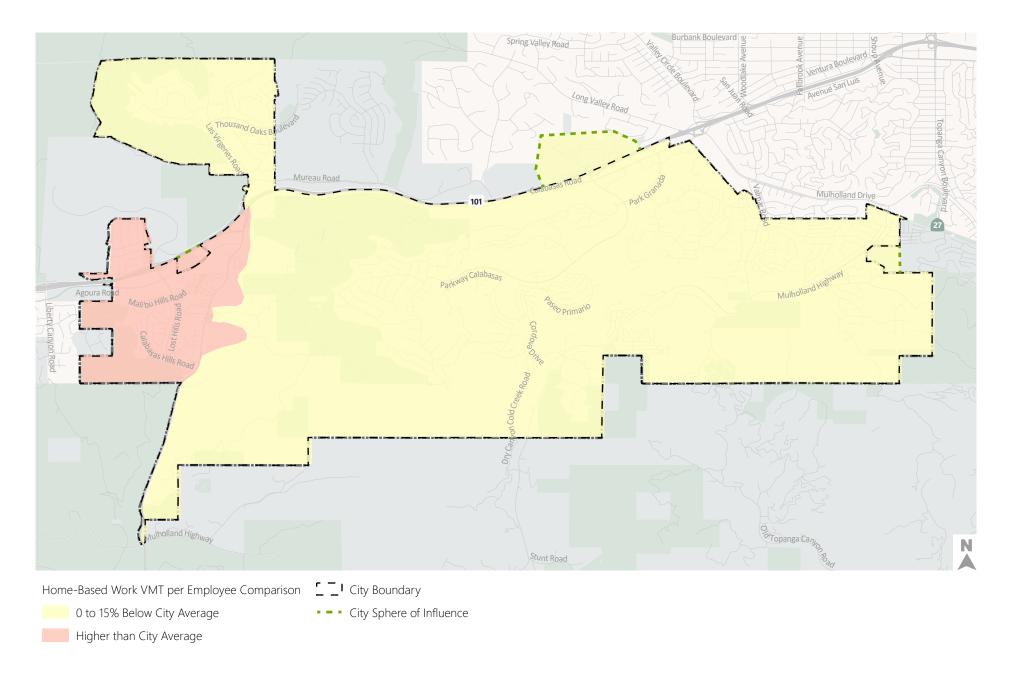
- - City Sphere of Influence

0 to 15% Below City Average

Higher than City Average



Low VMT Area Screening: Residential (2021)





Low VMT Screening: Office (2021)

RESOLUTION NO. 2023-1853

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CALABASAS, CALIFORNIA, ESTABLISHING CITY OF CALABASAS TRANSPORTATION IMPACT THRESHOLDS RELATED TO TRANSPORTATION ANYALSIS.

WHEREAS, the California Legislature has amended the California Environmental Quality Act (CEQA) (Public Resources Code Section 21000 et seq.), the California Natural Resources Agency has amended the State CEQA Guidelines (California Code of Regulations, Title 14, Section 15000 et seq.), and California courts have provided additional interpretations of specific provisions of CEQA, and

WHEREAS, the State CEQA Guidelines require local agencies to adopt "objectives, criteria and procedures" to implement the requirements of the State CEQA Statute and the State CEQA Guidelines (CEQA Guidelines Section 15022); and

WHEREAS, Public Resources Code section 21082 requires all public agencies to adopt objectives, criteria and procedures for (1) the evaluation of public and private projects undertaken or approved by such public agencies, and (2) the preparation, if required, of environmental impact reports and negative declarations in connection with that evaluation; and

WHEREAS, based on State requirements, the City has developed thresholds of significance to be measured by Vehicle Miles Traveled (VMT) for purposes of evaluating a project's environmental related transportation impacts, as required in Sections 15064.3 and 15064.7 of the State CEQA Guidelines; and

WHEREAS, the new VMT thresholds of significance have been reviewed by the City's Traffic and Transportation Commission on June 22, 2021, and included in the General Plan Circulation Element Update presented to Planning Commission on July 21, 2022, October 6, 2022, and January 19, 2023; and

WHEREAS, the changes in CEQA transportation thresholds of significance does not relieve the City of the requirement to analyze a project's potentially significant transportation impacts related to air quality, noise, safety, or any other impacts associated with transportation; and

WHEREAS, the adoption of transportation thresholds of significance based on VMT by the City of Calabasas does not preclude the application of local general plan policies, zoning codes, conditions of approval, thresholds, or any other planning requirements pursuant to its constitutional land use powers or any other authority of the City; and

WHEREAS, the City desires to also establish level of service (LOS) thresholds to reduce location transportation operational and safety impacts from proposed development projects and to provide additional public information; and

WHEREAS, the City Council conducted a duly noticed public hearing on April 26, 2023 for review and approval of the General Plan Update of the Circulation Element, which all persons wishing to testify in connection with the Circulation Element update, including establishing VMT for evaluating CEQA transportation impacts and continuing to use LOS were heard.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF CALABASAS DOES HEREBY RESOLVE, DETERMINE, AND ORDER AS FOLLOWS:

SECTION 1. The City herby adopts transportation impact screening criteria for implementing the California Environmental Quality Act. Projects that meet one or more of the following criteria are presumed to have a less than significant transportation impact:

- 1. Projects located within a Transit Priority Area. Transit Priority Area is defined as ½ mile from an existing transit corridor or stop with 15 min headway or better during peak periods, or ½ mile around an existing major transit stop such as a Metrolink station or regional bus service stop.
- 2. Residential and office projects located within a low VMT-generating area. Other employment-related and mixed-use land use projects may be screened if the project can reasonably be expected to generate VMT per resident, per worker, or per service population that is similar to the existing land uses in the low VMT area. Low VMT areas are defined as those that have VMT per capita or employee less than the City's adopted thresholds of significance.
- 3. Certain project types that are local serving in nature or generate a low number of vehicle trips. The following examples of uses are locally serving in nature and may reduce regional VMT:
 - Rehabilitation of existing transportation assets
 - Local-serving retail establishment that is less than 50,000 sf. each, including individual establishments in a retail center, such as gas stations, banks, restaurants, and medical offices
 - Local-serving K-12 schools
 - Day care centers
 - Local Parks
 - Local-serving community assembly uses (community organizations, places of worship, etc.)
 - Local-serving hotels (e.g. non-destination hotels)
 - Student housing projects
 - Local serving community colleges that are consistent with the assumptions in the Regional Transportation Plan and Sustainable Community Strategy
 - Projects generating less than 110 daily vehicle trips
 - Other locally serving land uses as approved by the Community Development Director

4. Transportation projects that by their nature reduce VMT such as the addition of transit services, bicycle and pedestrian facilities, reduction of through vehicle lanes, traffic calming devices, roundabouts or traffic circles, timing of traffic signals to optimize multi-modal traffic flow, and installation or reconfiguration of traffic control devices may be presumed to have a less than significant impact.

SECTION 2. The City adopts the following transportation thresholds of significance for implementing the California Environmental Quality Act:

- 1. A significant transportation impact would occur for a residential land use project if the project-generated home-based VMT per capita exceeds 15% below the citywide baseline VMT for home-based VMT per capita.
- A significant transportation impact would occur for a commercial, office, or industrial land use project if the project-generated home-based work VMT per employee exceeds 15% below the citywide baseline VMT for home-based work VMT per employee.
- 3. A significant transportation impact would occur for a regional retail land use project if addition of the project results in a net increase in the total study area VMT compared to baseline conditions.
- 4. Mixed use projects may be evaluated for each land use separately using the thresholds for individual land uses.
- 5. Other land use types not listed above, a significant transportation impact would occur if the project VMT exceeds 15% below the citywide baseline VMT based on the appropriate VMT metric depending on the project characteristic as approved by the Community Development Director.
- 6. A significant transportation impact would occur for a land use plan if the plangenerated VMT per service population exceeds 15% below the citywide baseline VMT per service population.
- 7. A significant transportation impact would occur for a transportation project if addition of the project results in a net increase in the total study area VMT compared to baseline conditions.

SECTION 3. The adoption of thresholds of significance for transportation impacts for meeting the requirements of the California Environmental Quality Act does not preclude the City from requiring a project to evaluate and address traffic operational deficiencies such as traffic safety, site access and internal circulation, and active and sustainable transportation. In conformance with General Plan policies the City adopts the following transportation criteria for conditioning new development:

1. A land use project or land use plan would result in deficient traffic operations if the following criteria are met when comparing existing baseline conditions to the post project conditions for signalized intersections:

City-Operated Signalized Intersections

LOS without Project	LOS with Project	Average Total Delay (Seconds per Vehicle)	Project-Related Increase in Seconds of Average Total Delay
A, B or C	D, E or F	-	Any increase in delay
D, E or F	D, E or F	> 35.0	Equal to or greater than 5.0 seconds

Signalized Intersections at Freeway Interchanges

LOS without Project	LOS with Project	Average Total Delay (Seconds per Vehicle)	Project-Related Increase in Seconds of Average Total Delay
A, B, C or D	E or F	-	Any increase in delay
E or F	E or F	> 55.0	Equal to or greater than 5.0 seconds

2. A land use project or land use plan would result in deficient traffic operations if the following criteria are met when comparing existing baseline conditions to the post project conditions for unsignalized intersections:

Unsignalized (All-Way Stop Controlled) Intersections

LOS without Project	LOS with Project	Average Total Delay (Seconds per Vehicle)	Project-Related Increase in Seconds of Average Total Delay
A, B or C	D, E or F	-	Any increase in delay
D, E or F	D, E or F	> 25.0	Equal to or greater than 3.0 seconds

Unsignalized (Side-Street Stop Controlled) Intersections

LOS with Project	Average Total Delay for Side-Street Approach (Seconds per Vehicle)	Project-Related Increase in LOS or Seconds of Average Total Delay
D	> 25.0 to 35.0	LOS C or better to LOS D, and meets the peak hour warrant for a traffic signal
E	> 35.0 to 50.0	LOS D or better to LOS E, and meets the peak hour warrant for a traffic signal
F	> 50.0	LOS E or better to LOS F, or > 10 seconds of delay for worst-case approach if already at LOS F; and meets the peak hour warrant for a traffic signal

3. A land use project would contribute to unacceptable traffic operations if the following conditions are met or exceeded for project on-site and off-site circulation in the existing plus project conditions using City acceptable traffic modeling techniques:

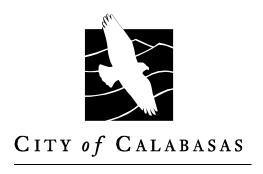
- Queuing in roadway vehicle turn pockets extends into roadway through vehicle lanes, bike lanes or pedestrian crossings.
- Queuing from on-site circulation extends into the public roadway right-of-way, including through travel lanes, bike lanes, or sidewalks.
- Project access driveways or on-site intersections do not provide adequate sight distance based on design guidelines acceptable to the City.
- Pedestrian, bicycle, and transit stop facilities do not provide adequate accessibility or direct access to the project site.

SECTION 4. The adoption of thresholds of significance is not subject to environmental review under CEQA. The CEQA Guidelines establish the required procedure for enacting generally applicable thresholds of significance, and prior CEQA review is not part of that process. Moreover, the adoption of thresholds of significance is not a project subject to CEQA review. (See *California Building Industry Assn v. Bay Area Air Quality Management Dist.* (2015) 62 Cal.4th 369.)

PASSED, APPROVED AND ADOPTED this 24th day of May 2023.

	David J. Shapiro, Mayor
ATTEST:	
Maricela Hernandez, MMC	
City Clerk	
	APPROVED AS TO FORM:
	ALTROVED AS TO FORMIT.
	Matthau T. Curara are
	Matthew T. Summers
	Colantuono, Highsmith & Whatley, PC
	City Attorney





CITY COUNCIL AGENDA REPORT

DATE: MAY 16, 2023

TO: HONORABLE MAYOR AND COUNCILMEMBERS

FROM: KINDON MEIK, CITY MANAGER

SUBJECT: CONSIDER A LETTER OPPOSING SB 423, A MODIFICATION AND

EXPANSION OF SB 35 PROVISIONS THAT ALLOW CERTAIN MULTIFAMILY HOUSING DEVELOPMENT TO TAKE ADVANTAGE OF A

STREAMLINED, MINISTERIAL APPROVAL PROCESS.

MEETING

DATE: MAY 24, 2023

SUMMARY RECOMMENDATION:

Consider a letter opposing Senate Bill 423 (Wiener), a modification and expansion of SB 35 provisions that allow certain multifamily housing development to take advantage of a streamlined, ministerial approval process.

BACKGROUND:

In 2017, the Legislature passed, and the Governor signed SB 35. This law makes the approval of multifamily developments performed via ministerial action. As a result, the approval of these developments pre-empts local discretionary land use authority, bypasses the California Environmental Quality Act (CEQA), and does not require public input.

SB 423 would expand SB 35 to nearly all cities, including those in the coastal zone. It would also allow the state to approve housing developments on property it owns or leases and prohibit a city from enforcing its inclusionary housing ordinance if the

income limits are higher than those in SB 35. Finally, SB 423 would eliminate the 2017 law's sunset date, which would further disincentivize lawmakers from revisiting its impacts.

On March 15, 2023, the League of California Cities formally issued their opposition to SB 423. Per the request to League member cities, staff has prepared the attached letter of opposition to the proposed bill.

REQUESTED ACTION:

Consider a letter opposing Senate Bill 423 (Wiener), a modification and expansion of SB 35 provisions that allow certain multifamily housing development to take advantage of a streamlined, ministerial approval process.

FISCAL IMPACT/SOURCE OF FUNDING:

A letter of opposition does not have any fiscal impact to the City. However, the City has not analyzed the potential costs and liabilities that SB 423 would have on the City.

ATTACHMENTS:

Attachment A: City of Calabasas letter of opposition – SB 423



May 17, 2023

The Honorable Scott D. Wiener Chair, Senate Committee on Housing 1021 O Street, Suite 3330 Sacramento, CA 95814

RE: SB 423 (Wiener) Streamlined housing approvals: multifamily housing developments: SB 35 (Chapter 366, Statutes of 2017) Expansion. **Notice of Opposition**

Dear Senator Wiener:

The City of Calabasas writes to express our opposition to SB 423, which would greatly expand SB 35 (Chapter 366, Statutes of 2017) provisions and eliminate the Jan. 1, 2026 sunset date.

On any given day, newspaper headlines in California and across the nation are highlighting the state's growing housing supply and affordability crisis. Seven in ten Californians view housing affordability as one of the top problems in their community, and there is growing concern from residents that housing prices are so expensive, younger generations will be priced out of ever being able to buy a home.

The City of Calabasas intimately understands this crisis as it plays out in our community every day. Local leaders are working to find creative solutions so homes of all income levels can be built. They're taking on these difficult and complex tasks, and in many cases successfully planning for more than 2.5 million new homes statewide, all while navigating the state's annual barrage of overreaching housing bills that have thus far demonstrated limited success.

SB 423 is the latest overreaching bill. This measure would double-down on the recent trend of the state overriding its own mandated local housing plans by forcing cities to approve certain housing projects without regard to the needs of the community, opportunities for environmental review, or public input. While it may be frustrating for some developers to address neighborhood concerns about traffic, parking, and other development impacts, those directly affected by such projects have a right to be heard. Public engagement also often leads to better projects. Not having such outlets will increase public distrust in government and result in additional ballot measures limiting housing development.

> 100 Civic Center Way Calabasas, CA 91302 (818) 224-1600 Fax (818) 225-7324

Instead of continuing to pursue top-down, one-size-fits-all legislation, lawmakers should partner with local officials. That's why the League of California Cities is calling on the Governor and lawmakers to include a \$3 billion annual investment in the state budget to help cities prevent and reduce homelessness and spur housing development. Targeted, ongoing funding is the only way cities can find community-based solutions that get our residents off the streets and keep them in their homes. California will never produce the number of homes needed with an increasingly state driven, by-right housing approval process. What is really needed is a sustainable state investment that matches the scale of this long-term crisis.

For these reasons, The City of Calabasas respectfully opposes SB 423,

Sincerely,

David J. Shapiro Mayor City of Calabasas

Cc: Senator Ben Allen

Assembly Member Jacqui Irwin League of California Cities Regional Public Affairs Manager Jeffrey Kiernan



CITY of CALABASAS

CITY COUNCIL AGENDA REPORT

DATE: MAY 08, 2023

TO: HONORABLE MAYOR AND COUNCILMEMBERS

FROM: TATIANA HOLDEN, P.E., DEPUTY PUBLIC WORKS DIRECTOR

SUBJECT: ADOPTION OF RESOLUTION NO. 2023-1848 TO INCLUDE A LIST OF

PROJECTS FUNDED BY SENATE BILL 1 (THE ROAD REPAIR AND ACCOUNTABILITY ACT) TO THE FISCAL YEAR 2023-24 BUDGET FOR

THE CAPITAL IMPROVEMENT PROGRAM

MEETING

DATE: MAY 24, 2023

SUMMARY RECOMMENDATION:

Staff recommends that the City Council adopt Resolution No. 2023-1848 (Attachment A) to include a list of projects to be funded under Senate Bill 1 (The Road Repair and Accountability Act (RMRA)) to the Fiscal Year 2023-24 Budget for the Capital Improvement Program.

BACKGROUND/DISCUSSION:

On January 10, 2018, the City Council adopted Resolution No. 2018-1575 to accept the RMRA as one of the funding sources for improvement projects in the City's Capital Improvement Program. The City submitted a list of improvement projects and has since received funding from the State Controller for those projects. In order to be eligible for SB 1 funding for the upcoming fiscal year, the City must adopt a new resolution and project list. This process will have to be repeated on a yearly basis. It is estimated the City will receive approximately \$574,301 of RMRA funding for Fiscal Year 2023-24.

Each project utilizing RMRA funds is required to include the following information: project description, specific location, proposed schedule for its completion, and the estimated useful life. Proposed project lists must be included in the City's Adopted Resolution (public record of the action taken). The proposed and relisted projects are included within Attachment A.

Consequently, staff submitted a list of projects to the CTC (California Transportation Commission) staff for review and approval.

FISCAL IMPACT/SOURCE OF FUNDING:

Pursuant to the CTC's August 2017 Final Annual Reporting Guidelines for 2017 Local Streets and Roads Funding, the proposed projects from the list will be funded through the Road Maintenance and Rehabilitation Account (RMRA) revenues under Senate Bill 1. The budget should be adjusted and modified accordingly to comply with the CTC's funding requirements.

REQUESTED ACTION:

Staff recommends that the City Council adopt Resolution No. 2023-1848 (Attachment A) to include a list of projects to be funded under Senate Bill 1 (the Road Repair and Accountability Act (RMRA)) to the Fiscal Year 2023-24 Budget for the Capital Improvement Program.

ATTACHMENTS:

Attachment A: Resolution No. 2023-1848

RESOLUTION NO. 2023-1848

RESOLUTION ADOPTING A LIST OF PROJECTS FOR FISCAL YEAR 2023-24 FUNDED BY SB 1: THE ROAD REPAIR AND ACCOUNTABILITY ACT OF 2017

WHEREAS, Senate Bill 1 (SB 1), the Road Repair and Accountability Act of 2017 (Chapter 5, Statutes of 2017) was passed by the Legislature and Signed into law by the Governor in April 2017 to address the significant multi-modal transportation funding shortfalls statewide; and

WHEREAS, SB 1 includes accountability and transparency provisions that will ensure the residents of our City of Calabasas are aware of the projects proposed for funding in our community and which projects have been completed each fiscal year; and

WHEREAS, the City of Calabasas must adopt by resolution a list of projects proposed to receive fiscal year funding from the Road Maintenance and Rehabilitation Account (RMRA), created by SB 1, which must include a description and the location of each proposed project, a proposed schedule for the project's completion, and the estimated useful life of the improvement; and

WHEREAS, the City of Calabasas, will receive an estimated \$574,301 in RMRA funding in Fiscal Year 2023-24 from SB 1; and

WHEREAS, this is the seventh year in which the City of Calabasas is receiving SB 1 funding that will enable the City of Calabasas to continue essential road maintenance and rehabilitation projects, safety improvements, repairing and replacing aging bridges, and increasing access and mobility options for the traveling public that would not have otherwise been possible without SB 1; and

WHEREAS, the City of Calabasas has undergone a robust public process to ensure public input into our community's transportation priorities/the project list; and

WHEREAS, the City of Calabasas used a Pavement Management System, followed Circulation and Safety Elements of the City's General Plan, and Safe Clean Water Program to develop the SB 1 project list to ensure revenues are being used on the most high-priority and cost-effective projects that also meet the community's priorities for transportation investment; and

WHEREAS, the funding from SB 1 will help the City of Calabasas maintain and rehabilitate low PCI segments of streets/roads, manage stormwater, add active transportation infrastructure throughout the City of Calabasas; and

WHEREAS, the 2021 California Statewide Local Streets and Roads Needs Assessment found that the City of Calabasas' streets and roads are in "good" condition and this revenue will help us increase the overall quality of our road system and over the next decade will bring our streets and roads into "excellent" condition, improve safety for all travel modes and provide "green street" benefits; and

WHEREAS, the SB 1 project list and overall investment in our local streets and roads' infrastructure with a focus on basic maintenance and safety, investing in complete streets' infrastructure, and using cutting-edge technology, materials and practices, will have significant positive co-benefits statewide.

NOW, THEREFORE, IT IS HEREBY RESOLVED, ORDERED AND FOUND by the City Council of the City of Calabasas, State of California, as follows:

- 1. The foregoing recitals are true and correct.
- 2. The following list of newly proposed projects will be funded in part or solely with Fiscal Year 2023-24 Road Maintenance and Rehabilitation Account revenues:

Project Title: West Calabasas Road Project

<u>Project Description</u>: The project will construct a roundabout at the intersection of Mureau Road and Calabasas Road, widen a portion of Calabasas Road and extend the existing bike lane and sidewalk on Calabasas Road. The completion of this project will help reduce vehicular speeds at the intersection, improve pedestrian and bicyclist safety, and beautify with new landscaping.

Project Location: Calabasas Road and Mureau Road intersection <u>Estimated Project Schedule</u>: Start: (10/23) – Completion: (5/24)

Estimated Project Useful Life: 25 years

<u>Project Title</u>: Old Topanga Canyon Road/Mulholland Highway Improvements Project <u>Project Description</u>: The project to be constructed consists of 1650 feet of road improvements on Mulholland Highway from Old Topanga Canyon Road West to Old Topanga Canyon Road East and 200 feet of road improvements on Old Topanga Canyon Road West. Improvements include shoulder widening, sidewalks, pavement rehabilitation, storm drain improvements, retaining wall, erosion control, new traffic signal and traffic signal modification, water facility relocation and Wild Walnut Park parking lot improvements.

<u>Project Location</u>: Mulholland Highway between Old Topanga Canyon Road (N) and Old Topanga Canyon Road (S)

Estimated Project Schedule: Start (06/22) – Completion (10/23)

Estimated Project Useful Life: 25 years

3. The following previously proposed and adopted projects may also utilize Fiscal Year 2023-24 Road Maintenance and Rehabilitation Account revenues in their delivery. With the relisting of these projects in the adopted fiscal year resolution, the City of Calabasas is reaffirming to the public and the State our intent to fund these projects with Road Maintenance and Rehabilitation Account revenues:

Project Title: Annual Street Resurfacing Program

<u>Project Description</u>: The program is to overlay the street pavement based on the Pavement Management Index ratings.

Project Location: sections of Parkway Calabasas, Las Virgenes Road between Thousand Oaks

Blvd. and Mureau Road, Park Capri, Locust Drive

Estimated Project Schedule: Start (07/23) – Completion (09/23)

Estimated Project Useful Life: 15 years

Project Title: Citywide Green Street Project

<u>Project Description</u>: The Citywide Green Street project will construct a vegetated swale on the shoulder located on the west side of Las Virgenes Road. The swale will serve as a pretreatment BMP that will capture and treat surface flows from the street. The city will also be incorporating a multipurpose trail. The project includes construction of permeable pavement parking areas. Additionally, the project will include constructing BMP medians on Mureau Road and well as improving the shoulders at the sections of Calabasas Road, by converting it into a Green Space through the construction of vegetated swales.

<u>Project Location</u>: Mureau Road east of the intersection with Las Virgenes Road. Las Virgenes Road between Thousand Oaks Blvd and Terminus of the road north of Mont Calabasas Drive. Calabasas Road located between Mureau Road and Parkway Calabasas.

Estimated Project Schedule: Start (07/23) – Completion (02/24)

Estimated Project Useful Life: 25 years

PASSED AND ADOPTED by the City Council of the City of Calabasas, State of California this 24th day of May, 2023.

	David J. Shapiro, Mayor
ATTEST:	
Maricela Hernandez, MMC City Clerk	
	APPROVED AS TO FORM:
	Matthew T. Summers

Colantuono, Highsmith & Whatley, PC

City Attorney



CITY of CALABASAS

CITY COUNCIL AGENDA REPORT

DATE: MAY 12, 2023

TO: HONORABLE MAYOR AND COUNCILMEMBERS

FROM: TATIANA HOLDEN, P.E., DEPUTY PUBLIC WORKS DIRECTOR

HEATHER MELTON, LANDSCAPE DISTRICT MAINTENANCE MANAGER

SUBJECT: PUBLIC MEETING REGARDING LANDSCAPE MAINTENANCE DISTRICT

NO. 22 AND LANDSCAPE LIGHTING ACT DISTRICT NOS. 22, 24, 27 &

32 ASSESSMENT PROCEEDINGS

MEETING

DATE: MAY 24, 2023

SUMMARY RECOMMENDATION:

That the Council receive public comment regarding the assessment for the Landscape Lighting Act District Nos. 22, 24, 27 & 32. There is no recommended action at this time.

BACKGROUND:

The Landscape and Lighting Act of 1972 regulates the annual administration of special assessment districts. The City of Calabasas administers four Landscape Lighting Act Districts, as follows:

- Landscape Lighting Act District No. 22: Calabasas Park Area (LLAD 22)
- Landscape Lighting Act District No. 24: Lost Hills & The Saratogas (LLAD 24)
- Landscape Lighting Act District No. 27: Las Virgenes Road (LLAD 27)
- Landscape Lighting Act District No. 32: Agoura Road/Lost Hills Commercial District (LLAD 32)

DISCUSSION/ANALYSIS:

On May 10, 2023, the City Council approved resolutions initiating proceedings for the levy and collection of assessments within Landscape Lighting Act District Nos. 22, 24, 27 and 32 for Fiscal Year 2023-2024; approved a Preliminary Engineer's Report calling for an increase in the assessment amount for the Landscape Lighting Act District Nos. 22, 24, 27, and 32.

As a matter of policy, staff has requested that the Council hold a public meeting tonight with respect to the proposed assessment. This public meeting will give the Council and staff an opportunity to hear feedback from the community with respect to the proposed assessment and to respond to any questions members of the public may have. Tonight's public meeting is in addition to the formal public hearing that the Council will hold at the June 21, 2023 council meeting.

FISCAL IMPACT/SOURCE OF FUNDING:

The Landscape Lighting Act District Program is funded through dedicated special assessment funds.

ATTACHMENTS:

None.



CITY COUNCIL AGENDA REPORT

DATE: APRIL 12, 2023

TO: HONORABLE MAYOR AND COUNCILMEMBERS

FROM: MICHAEL DYER- PUBLIC SAFETY AND PREPAREDNESS MANAGER

SUBJECT: ADOPTION OF RESOLUTION NO. 2023-1852 TO APPROVE THE

UPDATED CITY OF CALABASAS 2023 EMERGENCY OPERATIONS

PLAN

MEETING

MAY 24, 2023

DATE:

SUMMARY RECOMMENDATION:

Review and approve the updated Calabasas Emergency Operations Plan.

BACKGROUND:

The purpose of this report is to request adoption of Resolution No. 2023-1852, approving the update of the 2012 Calabasas Emergency Operations Plan (). The Plan meets the requirements of the California Governor's Office of Emergency Services (OES) as established by California Government Code §8607(a) and California Code of Regulations§§ 2400-2450. The previous Plan was approved by the California Office of Emergency Services on March 10, 2012.

The updated Plan was developed based on the Standardized Emergency Management Systems (SEMS) guidelines and adapted to Los Angeles County Emergency Operations Area formats and specifications.

The updated Plan has been customized with input from City staff, City of Calabasas Public Safety Commission, City of Calabasas Public Safety Taskforce, and previous public review. The Plan has been updated to reflect the way the City is currently structured to respond to emergencies and consists of two parts. Part One is considered the Basic Plan and contains:

- Purpose, Scope, Situation and Assumptions
- Concept of Operations
- Organization and Assignment of Responsibilities
- Direction, Control and Coordination
- Communication
- Information Collection, Analysis and Distribution
- Administration, Finance and Logistics
- Plan Development and Maintenance
- Authorities and References
- Acronyms
- Glossary of Terms

Part Two of the Plan contains Emergency Operations Center (EOC) Operations and Appendixes such as mass evacuation principles (Los Angeles County) and City contact lists. The Appendix which contains the emergency disaster organization's notification numbers and other essential contact information will not be available in the public document. Appendixes may be updated, added or deleted as needed without requiring a full update of the Plan.

- EOC Activation
- EOC Operations
- EOC Position Checklists
- EOC Forms and Tools
- Appendixes

DISCUSSION/ANALYSIS:

The Plan provides for effective mobilization of all of the resources of the City to meet any condition resulting in a local emergency, state of emergency, or state of war emergency; and provides for the organization, powers and duties, services, and staff of the City's emergency organization.

The Plan continues the City's compliance with the California Standardized Emergency Management System (SEMS) and the National Incident Management System (NIMS). It facilitates multi-agency and multi-jurisdictional coordination during emergency operations, public information functions, and resource

management. The Plan also requires the Director of Emergency Services (City Manager) with ensuring City staff and elected officials receive initial and refresher training in the use of the Plan.

The Public Safety Commission reviewed the Plan and provided input in February 2023. A public review period was conducted beginning with a public workshop held on March 6, 2023, and public input was completed on March 16, 2023. After public input closed, the Plan was reviewed by the Public Safety Taskforce.

The updated Plan will be reviewed annually with minor edits to ensure operational features and contact information are current. A full update of the Plan should be conducted every 3-5 years and will be posted on the city website.

FISCAL IMPACT/SOURCE OF FUNDING:

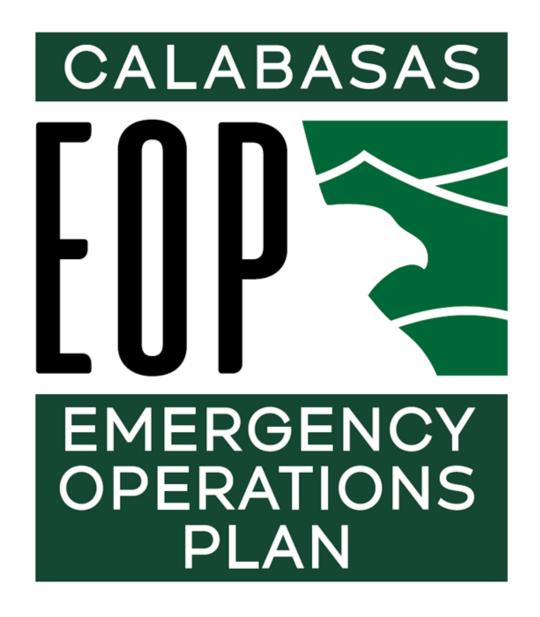
The City contracted with Municipal Resource Group (MRG) consultants to assist staff with updating the Emergency Operations Plan at a cost of \$6975 independent of travel expenses to attend the Council meeting in-person.

REQUESTED ACTION:

That the City Council adopt Resolution No. 2023-1852 approving the updated 2023 Calabasas Emergency Operations Plan

ATTACHMENT:

- A. Calabasas Emergency Operations Plan Part 1
- B. Calabasas Emergency Operations Plan Part 2
- C. Resolution No. 2023-1852
- D. Presentation



City of Calabasas

Department of Public Safety & Emergency Preparedness

2023

PART ONE



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1.2 Letter of Promulgation

To: City Officials, Employees and Residents

The preservation of life, property and the environment are inherent responsibilities of local, state, and federal governments. As disasters can occur at any time, the City must provide safeguards that will save lives and minimize property and environmental damage through careful planning, preparedness measures and training. Sound emergency plans carried out by knowledgeable and well-trained personnel can and will minimize losses.

The City's Emergency Operations Plan establishes an Emergency Management Organization and assigns functions and tasks consistent with California's Standardized Emergency Management System (SEMS) and the National Incident Management System (NIMS). It provides for the integration and coordination of planning efforts through a whole community approach and authorizes City personnel to perform their duties and tasks before, during, and after an emergency.

This plan was developed for City departments and local special districts with emergency services responsibilities within the City. The content is based upon guidance approved and provided by the Federal Emergency Management Agency and the California Office of Emergency Services. The intent of the plan is to provide direction on how to respond to an emergency from the onset, through an extended response and into the recovery process.

Once adopted, this plan is an extension of the County of Los Angeles Emergency Response Plan and the California Emergency Plan. It will be reviewed and tested periodically and revised as necessary, to meet changing conditions such as lessons learned from an actual disaster or emergency; and/or changes in State/Federal guidance.

This EOP will be submitted to the City Council for review, and, upon their concurrence, officially adopted and promulgated.

This promulgation shall be effective upon its signing and shall remain in effect until amended or rescinded by further promulgation. The promulgation of this EOP further affirms the City's support for emergency management, and a safe and resilient community.

Kindon Meik	
City Manager	

1.3 Approval & Implementation

The City's Emergency Operations Plan (EOP) addresses the City's planned response to extraordinary emergency situations associated with natural or human-made disasters under an all-hazards approach. This plan does not apply to normal day-to-day emergency incidents or the established departmental procedures used to cope with such emergencies. Instead, this plan focuses on operational concepts that would be implemented in large-scale disasters, which can pose major threats to life, property, and the environment, requiring unusual emergency responses.

The City's Emergency Operations Plan accomplishes the following:

- Establishes the Emergency Management Organization required to address and mitigate any significant emergency or disaster affecting the City.
- Identifies the roles and responsibilities required to protect the health and safety of the public, public and private property, and the environment, due to natural or human-caused emergency disasters.
- Establishes the operational concepts associated with a field response to emergencies, the City's Emergency Operation Center (EOC) activities and the recovery process.

Upon concurrence of the City Council, the plan will be officially adopted and promulgated. The approval date will be included on the title page and the plan will be distributed to City departments, supporting agencies and community organizations having primary responsibilities with the Emergency Operations Plan, as necessary. The plan will also be available on the City website.

Upon the delegation of authority from the City Manager, specific modifications can be made to this plan without the signature of the City Council. This Emergency Operations Plan and attachments supersede all previous versions of the City's Emergency Operations Plan.

1.4 Plan Concurrence

James R. Bozajian, Councilmember	
	Date
Peter Kraut, Councilmember	Date
Ed Albrecht, Councilmember	
	Date
David Shapiro, Mayor	Date
Alicia Weintraub, Mayor Pro-Tem	

The following list of signatures documents each City Councilmember's concurrence

and receipt of the 2023 City's Emergency Operations Plan.

Date

1.5 Record of Changes

Version Number	Date of Change	Change Made By	Date of Approval	Change Approved by	Description of change
1					
2					
3					
4					
5					
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1.6 Record of Distribution

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2 Purpose, Scope, Situation and Assumptions

2.1 Purpose

The purpose of the City's Emergency Operations Plan (EOP) is to provide the planning basis for a coordinated response to extraordinary emergency situations associated with natural, and human-caused emergencies or disasters within or affecting the City. This plan is the principal guide for the City's response to, management of, and recovery from real or potential emergencies and disasters occurring within its designated geographic boundaries. Specifically, this plan is intended to:

- Outline the methods and procedures used by emergency management personnel to assess emergency situations and take appropriate actions to save lives and reduce injuries, prevent, or minimize damage to public and private property, and protect the environment.
- Identify the components of an Emergency Management Organization and establish associated protocols required to effectively respond to, manage and recover from major emergencies and disasters.
- Develop a whole community approach to emergency management to facilitate a response that is inclusive of the entire community.
- Identify the organizational framework for the overall management and coordination of emergency operations in the City by implementing the National Incident Management System (NIMS) and Standardized Emergency Management System (SEMS).
- Identify the responsibilities of local, state, and federal agencies in the event of an emergency or disaster affecting the City.
- Define the operational concepts and procedures associated with the EOC interface with the field emergency responders.
- Facilitate mutual aid to supplement local resources.
- Facilitate multiagency and multijurisdictional coordination between local government, the private sector, operational area (OA), state, and federal agencies.
- Support the provision for emergency public information, including information on personal protective actions the public can take.
- Serve as an operational plan and reference document that can be used for preemergency planning in addition to emergency operations.
- Use in coordination with applicable local, state, and federal contingency plans.

Allied agencies, special districts, private enterprise, and volunteer organizations that have roles and responsibilities in this plan are encouraged to develop operating protocols and emergency action checklists to support their responsibility to this plan.

Finally, this plan is divided into two parts containing general and specific information relating to City emergency management operations. Those parts are as follows:

Part 1: Basic Plan. This part provides the structure and organization of the City's emergency management structure, identifies roles and responsibilities, describes the concept of emergency operations, and identifies how the City implements SEMS and NIMS, as established by federal and state emergency management entities.

Part 2: EOC Management and Plan Implementation. This part introduces EOC operations, processes, considerations, EOC sections and positions, and describes supporting documentation such as position checklists and forms to support an EOC activation.

2.2 Scope

The policies, procedures and provisions of this plan are applicable to all agencies and individuals, public and private, having responsibilities for emergency preparedness, response, recovery and/or mitigation activities within the City.

The plan applies to any extraordinary situation associated with any hazard, natural, or human-caused, which may affect the City, as well as situations requiring a planned and coordinated response by multiple agencies or jurisdictions.

Incorporating the Federal Emergency Management Agency (FEMA) Comprehensive Preparedness Guide (CPG) 101: Developing and Maintaining Emergency Operations Plans, November 2020, Version 3.0 (draftv0.5), the CalOES Emergency Operations Plan Crosswalk - Local Government, 2020; the Los Angeles County Operational Area Emergency Response Plan, and the State of California Emergency Plan best practices, this plan is designed to be read, understood and exercised prior to an emergency and establishes the framework for the implementation of the Standardized Emergency Management System and National Incident Management System for the City.

This plan will be used in coordination with the State Emergency Plan and the National Response Framework.

2.3 Situation Overview

The City, situated within Los Angeles County, faces a variety of hazards. This plan was developed using an all-hazards planning approach and leverages the specific hazard and vulnerability findings that are identified in the County of Los Angeles All-Hazards Mitigation Plan, which include, but are not limited to:

- Climate Change
- Earthquake
- Flood
- Landslide
- Wildfire

More detailed information regarding the hazards to the County and the City can be found in the current Malibu/Las Virgenes Council of Governments Hazard Mitigation Plan, located on the city website.

The Malibu/Las Virgenes Council of Governments Hazard Mitigation Plan is due for update in 2023 and will consider the following additional hazards:

- Drought
- Pandemic
- Technological

2.4 Planning Assumption

The following are assumptions used during the development of this plan. These assumptions translate into basic principles for conducting emergency management operations in preparation for, response to and recovery from major emergencies.

- Emergencies or disasters may occur at any time, day, or night, in populated and remote areas of the City.
- Major emergencies and disasters will require a multiagency, multi-jurisdictional response. Therefore, it is essential that NIMS, SEMS, and ICS are implemented immediately by responding agencies, and expanded as the situation dictates.
- Large-scale emergencies and disaster may overburden local resources and require the need for mutual aid from neighboring jurisdictions.
- Large-scale emergencies and disasters and the complex organizational structure required to respond to them pose significant challenges in terms of warning and notification, logistics, and agency coordination.
- The City is primarily responsible for emergency actions within City boundaries and will commit all available resources to save lives, minimize injury to persons, protect the environment and minimize property damage.
- Major emergencies and disasters may generate widespread media and public interest; information provided to the public needs to be accurate and timely. Additionally, the media must be considered an ally in largescale emergencies and disasters; it can provide considerable assistance in emergency public information and warning.
- Large-scale emergencies and disasters may pose serious long-term threats to
 public health, property, the environment, and the local economy. While
 responding to significant disasters and emergencies, all strategic decisions must
 consider each of these threats.
- Disasters and emergencies may require an extended commitment of personnel and other resources from involved agencies and jurisdictions.
- The Emergency Management Organization is familiar with this plan, supporting documentation, and NIMS, SEMS, and ICS.

It is the City's intent to fulfill the policies described here, within the capabilities and resources available at the time of an emergency or disaster.

This plan uses the whole community concept where residents, emergency management representatives, organizational and community leaders, and government officials can understand and assess the needs of their respective communities and determine the best ways to organize and strengthen their resources, capabilities, and interest. Engaging in the whole community emergency management planning process, builds a more effective path to societal security and resilience. This plan supports the following whole community principles:

- Understand and meet the needs of the entire community, including people with disabilities and those with other access and functional needs.
- Engage and empower all parts of the community to assist in all phases of the disaster cycle.
- Strengthen what works well in communities on a daily basis.

In keeping with the whole community approach, this plan was developed with representation from City departments and various other stakeholders. The effectiveness of the emergency response is largely based on the preparedness and resiliency of the community.

Community Resiliency Consists of Three Key Factors:

- 1. The ability of first responder agencies (e.g., fire, law etc.) to divert from their day-to-day operations to the emergency disaster effectively and efficiently.
- 2. The strength of the emergency management system and organization with the region, to include Emergency Operations Centers (EOCs), mass notification systems and communication systems.
- 3. The preparedness of the region's citizens, businesses, and community organizations.

By focusing on enhancing all three of these components, the City is improving not only the City's resiliency to emergency disaster, but also the region's.

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3 Concept of Operations

3.1 Response

During a major emergency response, the City will work in coordination with numerous governmental, non-governmental, and private organizations. To enable a multifaceted operation, the City follows a specific response structure that designates the way local, county, and state-level entities coordinate and communicate during emergency response operations.

This Concept of Operations provides guidance to City decision makers and plan users regarding the sequence and scope of actions to be taken during a citywide emergency response.

The response phase concept of operations the City practices can be summarized in six key elements: (1) goals, priorities, and strategies; (2) plan activation; (3) proclaiming an emergency; (4) presidential declarations; (5) emergency management response levels; and (6) the sequence of events during disasters.

3.1.1 Goals, Priorities and Strategies

Operational Goals: During the response phase, the agencies charged with responsibilities in this plan should focus on the following five goals:

- 1 Mitigate hazards
- 2 Meet basic human needs
- 3 Address needs of People with Access and Functional Needs
- 4 Restore essential services
- 5 Support community and economic recovery
- 6 Maintain a high level of verified communications with the public

Operational Priorities: Operational priorities govern resource allocation and the response strategies for the City and its political subdivisions during an emergency. Below are operational priorities addressed in this plan:

- **Save Lives** The preservation of life is the top priority and takes precedence over all other considerations.
- **Protect Health and Safety** Measures should be taken to mitigate the impact of the emergency on public health and safety.
- **Protect Property** All feasible efforts must be made to protect public and private property and resources, including critical infrastructure, from damage during and after an emergency.
- **Preserve the Environment** All feasible efforts must be made to preserve the environment and protect it from damage during an emergency.

Operational Strategies: To meet the operational goals, emergency responders should consider the following strategies:

- **Mitigate hazards** –As soon as practical during the disaster response: suppress, reduce, or eliminate hazards/risks to people, property, and the environment to lessen their actual or potential effects/consequences.
- Meet basic human needs –All possible efforts must be made to supply resources
 to meet basic human needs, including food, water, accessible shelter, medical
 treatment, and security during an emergency.
- Address needs of individuals with disabilities or access and functional needs People with access and functional needs are more vulnerable to harm during and after an emergency. The needs of these individuals must be considered and addressed.
- **Restore essential services** –Power, water, sanitation, accessible transportation, and other essential services must be restored as quickly as possible to assist communities in returning to normal daily activities.
- **Support Community and Economic Recovery** –All members of the community must collaborate to ensure recovery operations are conducted efficiently, effectively, and equitably. Promoting expeditious recovery of the affected areas.

3.1.2 Plan Activation

The City's Emergency Operations Plan may be activated by the City Manager or designated alternates under any of the following circumstances:

- By order of the City Manager as designated by the City Municipal Code or as needed or the authority of the City Manager or designee based on incident complexity.
- Upon proclamation by the Governor that a State of Emergency exists.
- Automatically on the proclamation of a State of War Emergency.
- Upon declaration by the President of the existence of a National Emergency.
- Automatically, on receipt of an attack warning or actual attack on the United States, or upon occurrence of a catastrophic disaster that requires immediate government response.

3.1.3 Proclaiming an Emergency

The California Emergency Services Act provides for three types of emergency proclamations in California: (1) Local Emergency, (2) State of Emergency, (3) State of War Emergency.

Emergency proclamations expand the emergency powers and authorities of the State and its political subdivisions. They also provide a mechanism for unaffected jurisdictions to provide resources and assistance to affected jurisdictions. Although emergency

proclamations facilitate the flow of resources and support to the affected jurisdiction and local government, they are not a prerequisite to providing mutual aid and assistance under existing agreements or requesting assistance from agencies such as the American Red Cross, the Los Angeles County, or the State of California.

Local Emergency Proclamations:

In the case of the existence or likely existence of an emergency that threatens the people, property, or environment of the City; and the condition is beyond the capability of the City to control effectively; the City Manager, as Director of Emergency Services, can proclaim a Local Emergency or his designee in the Director's absence.

A Local Emergency may be proclaimed to exist due to a specific situation, such as flood, fire, storm, pandemic, drought, sudden and severe energy shortage, or other condition.

If assistance will be requested through the California Disaster Act (CDAA), a Local Emergency may be recommended by the City Manager as specified by the Municipal Code and issued within 10 days after the actual occurrence of a disaster.

A Local Emergency proclamation must be ratified by the City Council within 7 days.

The governing body must review the need to continue the proclamation at least every 30 days until the Local Emergency is terminated. The Local Emergency must be terminated by resolution as soon as conditions warrant.

The Proclamation of a Local Emergency provides the governing body with the legal authority to:

- Request the Governor proclaim a State of Emergency, if necessary
- Promulgate or suspend orders and regulations necessary to provide for the protection of life and property, including issuing orders or regulations imposing a curfew within designated boundaries
- Exercise full power to provide mutual aid to any affected area in accordance with local ordinances, resolutions, emergency plans, or agreements
- Request state agencies and other jurisdictions to provide mutual aid
- Require the emergency services of any local official or employee
- Requisition necessary personnel and materials from any local department or agency
- Obtain vital supplies and equipment; and, if required, immediately commandeer the same for public use
- Impose penalties for violation of lawful order
- Conduct emergency operations without incurring legal liability for performance, or failure of performance (Article 17 of the Emergency Services Act provides for certain privileges and immunities)

When the City proclaims a Local Emergency, it will:

Notify the Office of Emergency Management (OEM) Duty Officer

Notify the Disaster Management Area Coordinator (DMAC)

Proclamation of a State Emergency:

The Governor proclaims a State of Emergency based on the formal request from the City Council and the recommendation of the California Office of Emergency Services. If conditions and time warrant, the Governor drafts and signs a formal State of Emergency Proclamation. The Governor has expanded emergency powers during a proclaimed State of Emergency. The Governor:

- Has the right to exercise police power as deemed necessary, vested in the State Constitution and the laws of California within the designated area
- Is vested with the power to use and commandeer public and private property and personnel, to ensure all resources within California are available and dedicated to the emergency when requested
- Can direct all state agencies to utilize and employ personnel, equipment, and
 facilities for the performance of any and all activities designed to prevent or
 alleviate the actual and threatened damage due to the emergency. Can also
 direct them to provide supplemental services and equipment to political
 subdivisions to restore any service to provide for the health and safety of the
 residents of the affected area.
- May make, amend, or rescind orders and regulations during an emergency and temporarily suspend any non-safety-related statues, ordinances, regulations, or rules that impose restrictions on emergency response activities.

Proclamation of a State of War Emergency

In addition to a State of Emergency, the Governor can proclaim a State of War Emergency whenever California or the nation is attacked by an enemy of the United States, or upon receiving a warning from the federal government indicating that such an enemy attack is probable or imminent. The powers of the Governor granted under a State of War Emergency are commensurate with those granted under a State of Emergency.

3.1.4 Presidential Declarations

When it is clear that State capabilities will be exceeded, the Governor can request federal assistance, including assistance under the Robert T. Stafford Disaster Relief and Emergency Assistance Act (Stafford Act). The Stafford Act authorizes the President to provide financial and other assistance to state and local government, certain private nonprofit organizations, and individuals to support response, recovery, and mitigation efforts following Presidential Emergency or Major Disaster declarations.

Declaration of Emergency or Major Disaster: The President of the United States can declare an Emergency or Major Disaster under the Robert T. Stafford Disaster Relief and Emergency Assistance Act (41 USC §5121 et seq.). This also allows the president to provide federal government resources to support the States' response and recovery

activities. While Presidential Declarations under the Stafford Act release federal resources and funding to support response and recovery, federal agencies may also provide assistance under other authorities or agreements that do not require a Presidential Declaration.

3.1.5 Emergency Management Response Levels

The City's Emergency Operations Plan will be activated when an emergency occurs or threatens to exceed normal day to day capabilities to adequately respond to and mitigate an incident(s). The scope of an emergency, rather than the type, will largely determine whether the Emergency Operations Plan and Emergency Operations Center will be activated, and to what level.

For planning purpose, the California Office of Emergency Services has established three EOC activation "levels" which the City follows. The table below defines those levels:

Activation Level	Detail	Event or Situation	Minimum Staffing
Three	Level Three is a minimum activation. This level may be used for situations which initially only require a few people	 Events with potential impacts on the health & safety of the public and/or environment Weather Alerts Incident involving 2+ City departments and/or Law and Fire Low risk planned event Wind or rainstorm Power outage and Stage 1 & 2 emergencies 	 EOC Director EOC Manager Section Chiefs as appropriate Public Information Officer as appropriate
Two	Level Two activation is normally achieved as an increase from Level Three or a decrease from Level One. This activation level is used for emergencies or planned events that would require more than a minimum staff but would not call for a full activation/staffing	 Two or more large incidents involving 2 or more departments Major wind or rain Major scheduled event Large scale power outage and Stage 3 power emergencies Hazardous Material Incident involving large scale or possible large-scale evacuations 	 EOC Director EOC Manager EOC Coordinator Section Chiefs Units as appropriate Liaison/Agency Representatives as appropriate Public Information Officer
One	Level One activation involves a complete & full activation of all organizational elements & staffing. Level One would be the initial activation for any major	Major County/City or Regional emergency, multiple departments with heavy resource involvement	All EOC as appropriate

Activation	Detail	Event	Minimum
Level		or Situation	Staffing
	emergency requiring acute State help.		

TABLE 1: EOC ACTIVATION LEVELS

3.1.6 Sequence of Events

Two sequences of events are typically associated with disasters: one involves the response and the other involves emergency proclamations. The response sequence generally describes the emergency response activities to save lives, protect property and preserve the environment. This sequence describes deployment of response teams, activation of emergency management organizations and coordination among the various levels of government. The emergency proclamation sequence outlines the steps to gain expanded emergency authorities needed to mitigate the problem. It also summarizes the steps for requesting state and federal disaster assistance.

3.1.6.1 Before Impact

Before an emergency ever occurs, the City is committed to conducting preparedness activities that include developing plans, training personnel, conducting emergency exercises, educating the public, including local businesses, and arranging to have necessary resources available.

To remain ready to respond, the City will keep their emergency communications systems, warning systems and the Emergency Operations Center ready at all times.

Routine Monitoring for Alerts, Watches and Warnings: Emergency officials constantly monitor events and the environment to identify specific threats that may affect their jurisdiction and increase awareness level of emergency personnel and the community when a threat is approaching or imminent.

Increased Readiness: Sufficient warning provides the opportunity for response agencies to increase readiness, which are actions designed to increase an agency's ability to effectively respond once the emergency occurs. This includes, but is not limited to:

- Briefing government officials
- Reviewing plans and procedures
- Preparing and disseminating information to the community
- Updating resource lists
- Testing systems such as warning and communications systems
- Activating Emergency Operations Centers, even if precautionary
- Notifying EPIC-FSC that an emergency may be imminent and requesting activation of the Emergency Communications to Home occupants (ECHO)

Pre-Impact: When a disaster is foreseen as highly likely, action is taken to save lives, protect property and the environment. During this phase, warning systems are activated, resources are mobilized, and evacuation begins.

Proclaiming an Emergency: In the case of the existence or threatened existence of an emergency that threatens the people, property, or environment of the City, and the condition is beyond the capability of the City to control effectively, the City Council, or the City Manager if the Council is not in session, can proclaim a local emergency.

3.1.6.2 Immediate Impact

During this phase, emphasis is placed on control of the situation, savings lives and minimizing the effect of the disaster.

Below is a list of actions to be taken:

Alert and Notification: Local response agencies are alerted about an incident by the public through 911, another response agency, or other method. First responders are then notified of the incident. Upon an alert, response agencies notify response personnel.

Resource Mobilization: Response agencies activate personnel and mobilize to support the incident response. As the event escalates and expands, additional resources are activated and mobilized to support the response. Activation and mobilization continue for the duration of the emergency, as additional resources are needed to support the response. This includes resources within the County, or, when resources are exhausted, from surrounding unaffected jurisdictions.

Incident Response: Immediate response is accomplished within the City by local responders. First responders arrive at the incident and function within their established field level plans and procedures. The responding agencies will manage all incidents in accordance with the Incident Command System organizational structures, doctrine, and procedures.

Establishing Incident Command: Incident Command is established to direct, order, and/or control resources by virtue of some explicit legal agency or delegated authority at the field level. Initial actions are coordinated through the on-scene Incident Commander. The Incident Commander develops an initial Incident Action Plan, which sets priorities for the incident, assigns resources, and includes a common communications plan. If multiple jurisdictions or agencies are involved, the first responders will establish a Unified Incident Command Post to facilitate multijurisdictional and multiagency policy decisions. The Incident Commander may implement an Area Command to oversee multiple incidents that are handled by separate Incident Command System organizations or to oversee the management of a large or evolving incident in which multiple incident management teams engaged.

Evacuations and Sheltering in Place: In California, the main legal basis for evacuations comes from Penal Code 409.5 which in general terms gives the authority to peace officers to close an area under threat from hazards like floods, storms, fires, earthquakes, explosions, accidents, and other disasters. Additionally, under Section 2812 of the California Vehicle Code, members of the CHP, sheriff's department, and police departments may close any highway to traffic when necessary to protect the public from danger.

Conducting safer and effective evacuations involves close coordination of public safety agencies and timely understanding and action by the public at risk.

In the case of the City of Calabasas, the primary law enforcement agency that would be directing evacuation efforts is the Los Angeles County Sheriffs' Department (LASD). To that effort, the Lost Hills Station of the LASD is developing a regional emergency resource guide for the Las Virgenes-Malibu area that includes evacuation planning principles for Calabasas.

Specific information about evacuation routes, shelters and neighborhoods may be found in the Safety Element of the City's General Plan which can be located at: https://www.cityofcalabasas.com/government/community-development/planning-division/calabasas-plans

EVACUATION TERMINOLOGY

Following multiple significant fires across California in 2017 and 2018 where confusion arose over varying evacuations terms used across the state, the Governor's Office of Emergency Services, in coordination with law enforcement agencies and FIRESCOPE, issued standardized statewide evacuation terminology, including the following:

- EVACUATION WARNING A warning by law enforcement for individuals to either leave a designated area because of a possible threat or prepare to evacuate if an Evacuation Order is issued. This is the time to evacuate those in need of special assistance and large animals. Most Evacuation Warnings become Evacuation Orders.
- EVACUATION ORDER A directive by law enforcement to evacuate a
 designated area immediately for their safety and the safety of others. Failure to
 follow this order may result in endangerment to the lives of others, personal injury,
 or death.
- SHELTER IN PLACE In some fires and disasters, it may be safer for individuals to shelter in their homes or other locations rather than risk evacuation. The only time it is safe to shelter in place is when you have been instructed to do so by law enforcement or the Fire Department.
- EVACUATION ORDERS LIFTED —The formal announcement of lifting evacuations in an area currently under evacuation. During an incident impacting the interstate and surrounding areas, close cross-discipline and cross-jurisdictional coordination is essential to safely and effectively manage the incident, including

possible evacuations, repopulations, and subsequent transportation impacts due to the disruption of the regular flow of traffic in the area.

In the Safety Element of the General Plan, the City has identified evacuation routes that can be used to move residents out of an impacted area during a disaster or hazard event. Evacuation routes differ from disaster routes which are designated routes used to bring emergency personnel, equipment, and supplies into areas impacted by an emergency event. In addition, in some cases, residents will be advised to Shelter in Place, in which they should remain inside wherever they happen to be.

Some assisted living facilities and population groups may require special assistance and support in an emergency evacuation event.

In addition, several neighborhoods have been identified in the City as having only a single access route, requiring additional consideration during an emergency or disaster. Of those neighborhoods, some require the neighboring community for additional points of access. See the Emergency Evacuation Traffic Assessment within the Safety Element of the General Plan for additional details. The City is working with those neighborhoods to ensure the extra points of access can be opened during an evacuation order.

The Calabasas area is also part of a larger effort in Los Angeles County that uses an emergency evacuation software package to coordinate evacuation efforts. Residents can confirm their evacuation zone at: community.zonehaven.com. During a large-scale incident that requires evacuations, the Incident Commanders from fire and law enforcement will be responsible for issuing and enforcing evacuation warnings and orders. A major advantage of the evacuation software is that it helps first responders more accurately and quickly target and area for evacuations, saving valuable time and allowing the community to be notified sooner.

Activation of the Multiagency Coordination System: Responding agencies will coordinate and support emergency management and incident response objectives through the development and use of integrated Multiagency Coordination Systems (MACS) and Multiagency Coordination System Groups (MAC Groups). This includes developing and maintaining connectivity capability between the Incident Command Post, Local 911 Centers, Local Emergency Operations Centers, Regional Emergency Operations Centers, the State Emergency Operations Center, the Federal Emergency Operations Center, and National Response Framework organizational elements.

Local Emergency Operations Center Activation: Local jurisdictions activate their local Emergency Operations Center based on the magnitude or need for more coordinated management of the emergency. When activated, local EOCs help form a common operating picture of the incident by collecting, analyzing, and disseminating emergency information. The local Emergency Operations Center can also improve the effectiveness of the response by reducing the amount of external coordination of resources by the Incident Commander by providing a single point of contact to support multiagency coordination. When activated the local Emergency Operations Center

notifies the Operational Area that the local Emergency Operations Center has been activated.

Communications between field and the Emergency Operations Center: When a jurisdiction's Emergency Operation Center is activated, communications and coordination are established between the Incident Commander and the Department Operations Center(s) to the Emergency Operations Center, or between the Incident Commander and the Emergency Operations Center.

Operational Area Emergency Operations Center Activation: If one or more local EOCs are activated, or if the event requires resources outside the affected jurisdiction, the Operational Area Emergency Operations Center activates. The Operational Area Emergency Operations Center also activates if a Local Emergency is proclaimed by the affected local government. The Operational Area Emergency Operations Center then coordinates resource requests from the affected jurisdiction to an unaffected jurisdiction, or if resources are not available within the Operational Area, forwards the resource request to the Regional Emergency Operations Center and mutual aid coordinators.

Regional Emergency Operations Center Activation: Whenever an Operational Area Emergency Operations Center is activated the California Office of Emergency Services Regional Administrator will activate the Regional Emergency Operations Center within the affected region and notifies the California Office of Emergency Services Headquarters. The Regional Emergency Operations Center will then coordinate resource requests from the affected Operational Area to unaffected Operational Areas within the affected region, or, if resources are not available within the affected region, resource requests are forwarded to the State Operations Center for coordination.

State Level Field Teams: The State may deploy Field Teams (Emergency Services Regional Staff) to provide situation reports on the disaster to the Regional Emergency Operations Center in coordination with responsible Unified Command.

State Operations Center Activation: The State Operations Center is activated when the Regional Emergency Operations Center activates to:

- Continuously monitor the situation and provide situation reports to brief state officials as appropriate
- Process resource request between the affected regions, unaffected regions, and state agency Department Operation Centers
- Process requests for deferral assistance and coordinate with Federal Incident Management Assistance Teams when established
- Coordinate interstate resource request as part of the Emergency Management Assistance Compact or Interstate Disaster and Civil Defense Compact
- The State Operations Center may also be activated independently of a Regional Emergency Operations Center to continuously monitor emergency conditions

Joint Information Center Activation: Where multiple agencies are providing public information, the lead agencies will work together to analyze the information available and provide a consistent message to the public and the media. Where practical, the agencies will activate a Joint Information Center (JIC) to facilitate dissemination of consistent information.

State Department Operations Center Activation: Each state agency may activate a Department Operations Center (DOC) to manage information and resources assigned to the incident. If a Department Operations Center is activated, an agency representative or liaison may deploy to facilitate information flow between the two facilities.

Federal Emergency Management Agency Regional Response Coordination Center Activation: The Federal Emergency Management Agency Regional Response Coordination Center may deploy a liaison or Incident Management Assistance Team to the State Operations Center to monitor the situation and provide situational awareness to federal officials.

3.1.6.3 Sustained Operations

As the emergency continues, further emergency assistance is provided to individuals impacted by the disaster and efforts are made to reduce the likelihood of secondary damage. If the situation demands, mutual aid is provided, as well as activities such as search and rescue, shelter and care, and identification of victims.

3.1.6.4 Transition to Recovery

As the initial and sustained operational priorities are met, emergency management officials consider the recovery phase needs. Short-term recovery activities include returning vital life-support systems to minimum operating standards. Long-term activity is designed to return to normal activities. Recovery planning should include reviews of ways to avert or mitigate future emergencies. During the recovery phase, damage is assessed, local assistance centers and disaster recovery centers are opened, and hazard mitigation surveys are performed.

Local Assistance Centers: Local Assistance Centers (LAC) are opened by local governments to assist communities by providing a centralized location for services and resource referrals for unmet needs following a disaster or significant emergency. The LAC is staffed and supported by local, state, and federal agencies, as warranted, as well as nonprofit and voluntary organizations. The LAC provides a venue at which individuals, families, and businesses can access available disaster assistance programs and services. The LACs need to be physically accessible, and information needs to be provided in accessible formats for all community members. If federal resources are authorized, a state-federal Disaster Recovery Center (DRC) may be co-located with the LACs.

Joint Field Office: The state coordinates with FEMA as necessary to activate a JFO to coordinate federal support for the emergency. The state will appoint a State Coordinating Officer (SCO) to serve as the state point of contact. A Federal Coordinating Officer (FCO) is appointed upon a Presidential Declaration of an Emergency or Major Disaster.

Demobilization: As resources are no longer needed to support the response, or the response activities cease, resources are demobilized. Demobilization includes provisions to address and validate the safe return of resources to their original location and includes processes for resource tracking and ensuring applicable reimbursement. Where applicable, demobilization should include compliance with mutual aid and assistance provisions.

The sequence of activities occurring for the emergency response and proclamation process is illustrated in **Figure 1 – Response Phase Sequence of Events**.

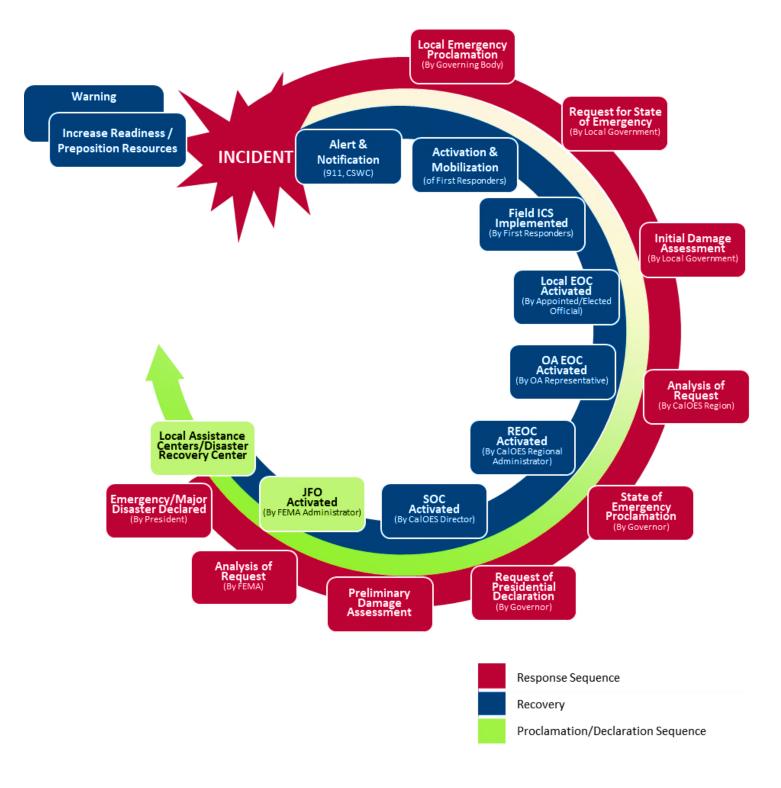


FIGURE 1: RESPONSE PHASE SEQUENCE OF EVENTS

3.2 Recovery

In the aftermath of a disaster, many citizens will have specific needs that must be met before they can pick up the thread of their pre-disaster lives. Typically, there will be a need for such services as these:

- (1) Assessment of the extent and severity of damages to public and private property.
- (2) Restoration of services generally available in communities water, food, medical assistance, utilities, and lifelines.
- (3) Repair of damaged homes, buildings, and infrastructure.
- (4) Professional counseling due to mental anguish and inability to cope.

Local governments can help individuals and families recover by ensuring that these services are available and by seeking additional resources if the community needs them. Recovery occurs in two phases: short-term and long-term.

3.2.1 Short-Term

Short-term recovery operations begin during the response phase of the emergency. Although referred to as "short-term" recovery, these activities may last for weeks. Short-term recovery includes actions required to:

- Stabilize the situation.
- Restore services (electricity, water, and sanitary systems)
- Implement critical infrastructure recovery plans to maintain operations during emergencies and the recovery phase.
- Commence the planning for the restoration of the community, including economic functions.
- Address debris that poses a threat to public health and safety.

For federally declared disasters, Disaster Assistance Centers may be established by the Federal Emergency Management Agency (FEMA) to assist disaster victims and businesses in applying for grants, loans, and other benefits. In coordination with the American Red Cross, the City may provide sheltering for disaster victims until housing can be arranged.

3.2.2 Long-Term

Long-term recovery continues the short-term recovery actions focusing on community restoration. Long-term recovery may continue for several months or years depending on the severity and extent of the damage sustained. These activities include those necessary to restore a community to a state of normalcy, given the inevitable changes that result from a major disaster. Long-term recovery activities require significant

planning to maximize opportunities and mitigate risks after a major incident and may include the following:

- Reconstruction of facilities and infrastructure including the technology systems and services necessary for restoration of all operations functions.
- Community planning including the development of long-term housing plans.
- Implementation of waivers, zoning changes, and other land-use legislation to promote recovery.
- Assistance to displaced families, which may include financial support as well as social and health services.
- Restoration of the local economic system.
- Integration of mitigation strategies into recovery efforts.
- Documentation of eligible disaster-related costs for reimbursement through state and federal grant programs.

3.3 Continuity

Continuity of Operations and Government: A critical component of the City emergency management strategy involves ensuring that government operations will continue during and after a major emergency or disaster. The ability to maintain essential government functions, including the continuity of lawfully constituted authority is a responsibility that must be provided for to the greatest extent possible.

A major disaster could result in great loss of life and property, including the death or injury of key government officials, the partial or complete destruction of established seats of government and/or the destruction of public and private records essential to continue operations of government and industry.

In the aftermath of a major disaster, during the reconstruction period, law and order must be preserved and, so far as possible, government services must be maintained. To this end, it is essential that local government units continue to function.

The following portions of the California Government Code and the State Constitution provide authority for the continuity and preservation of State and local government:

- Continuity of Government in California (Article IV, Section 21 of the State Constitution)
- Preservation of Local Government (Article 15 of the California Emergency Services Act)
- Temporary Seat of State Government (Section 450, Title 1, Division 3, Chapter 1 of the Government Code)

Key authorities include Sections 8635 through 8643 of the Government Code:

• Furnish a means by which the continued functioning of political subdivisions can be assured by providing for the preservation and continuation of (City and

- County) government in the event of an enemy attack, or in the event a State of Emergency or Local Emergency is a matter of statewide concern.
- Authorized political subdivisions are to provide for the succession of officers (department heads) having duties related to law and order and/or health and safety.
- Authorized governing bodies are to designate and appoint three standby
 officers for each member of a governing body and for the Chief Executive, if not
 a member of the governing body. Standby officers may be residents or officers
 of a political subdivision, other than that to which they are appointed. Standby
 officers take the same oath as regular officers and are designated numbers 1, 2
 and 3.
- Authorized standby officers are to report ready for duty in the event of a State of War Emergency, State of Emergency or Local Emergency at the place previously designated.
- Authorized local governing bodies are to convene as soon as possible when a State of War Emergency, State of Emergency or Local Emergency exists, and at a place not within the political subdivision.
- The City is currently developing a Continuity of Operations and Government (COOP/COG) plan that will identify the redundancies needed to operate during a major emergency.

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4 Organization and Assignment of Responsibilities

4.1 Use of SEMS, NIMS, and ICS

For the City, this basic plan establishes the operational organization that is relied upon to respond to an emergency. The City uses the Standardized Emergency Management System, The National Incident Management System, and the Incident Command System, to be consistent with the National Response Framework concepts and to be coordinated with other jurisdictional partners within the Los Angeles County.

The following sections list out the City's organization structure as well as departmental roles and responsibilities during an Emergency Operations Center activation.

Additionally, it details out the role that Disaster Management Area Coordinators (DMACs) have during an emergency.

4.2 Role of Elected Official

All disasters are locally driven events, and it is the local official's role to provide leadership and policy guidance to their jurisdiction before, during, and after a disaster. It is important for local elected officials to engage in preparedness efforts, which are ongoing and involve activities undertaken to prepare for disasters and emergencies, as well as to facilitate future response and recovery efforts. The following sections detail some of the local official's roles and responsibilities during and following a disaster.

Elected Officials Role During an Emergency Disaster: The primary role of an elected official during a disaster is that of support. As the disaster is occurring and the immediate response is underway, elected officials best serve citizens by empowering and allowing first responders and EOC staff the freedom to manage the incident as they have been trained to do. Elected officials should allow them time to stabilize the situation before attempting to step in as a decision maker. Additionally, the EOC Manager/Director, when appropriate, will personally contact and inform the City Council of the situation in the City. Elected officials' role as decision maker will come, but the primary goal of addressing a disaster as it is happening is to stabilize the situation quickly and efficiently – first responders and City EOC staff will do this. To help in this goal, elected official's role consists of:

- Support and work with emergency management officials, as needed. This may include facilitating communication with and obtaining assistance from other agencies, declaring a local state of emergency, and issuing emergency orders such as imposing curfews etc.
- Communicate quickly, clearly, and effectively to the public and work with partners to ensure a coordinated message.

- Get accurate information out early and often, and ensure all messaging is accessible.
- Maintain situational awareness regarding the disaster by staying informed.
- Provide direction for response-related activities, when appropriate.
- Trust and empower emergency management staff to make the right decisions.
- Serve citizens by allowing First Responders and EOC staff to manage the incident as
 they are trained to do. The active participation of Elected Officials in planning /
 training before a disaster and leadership during the recovery period is where they
 will have the greatest impact and be of most value.
- Use an EOC Liaison to help stay informed during the incident.

Elected Officials Role Following an Emergency Disaster: The primary role of an elected official after a disaster is that of leadership. Once the first responders and EOC staff have stabilized the situation, elected officials become crucial to the recovery process. A community is built on law and order, and this stems from City Code, Zoning Regulations, Building Code, Law Enforcement, and much more. Just because a disaster occurs does not mean these regulations are null and void. On the contrary, they are crucial to make sure the community is built back right. For a city to truly recover, diligent and firm adherence to the City's Codes and Regulations must be adhered to. To help in accomplishing this goal, elected officials can:

- Understand the disaster assistance programs available and application process for State and the Federal Disaster Declarations.
- Support the community throughout the recovery it can be a long process and may take multiple years.
- Help identify opportunities to rebuild and mitigate future damage through planning and smart infrastructure investments.
- Ask questions the recovery process and programs can be complex.
- Ensure all Codes and Regulations are enforced during the recovery process.

4.3 Role of City Departments

In the event of an Emergency Operations Center activation, each City department is responsible to support emergency response and recovery objectives and taking the lead regarding the emergency function to which they have been assigned. The departments also provide representatives to the EOC to coordinate people, resources, and information to manage an incident that occurs in the City, and to communicate emergency efforts between departments and/or jurisdictions.

Designated department representatives are trained in emergency management and response operations. In addition, these representatives have assigned successors to support EOC staff in the event of extended operations. The sections below outline the designated responsibilities for each of the City departments. Details for department

staff roles and responsibilities in the EOC are defined in the EOC position checklists included in Part Two of this plan.

City Manager's Office. The City Manager's Office is responsible for policy level decisions related to the management of the incident. The office will provide representatives to assist in the EOC, and provide liaison assistance to the operational area, if activated. The City Manager will serve as the EOC Director overseeing the direction and policy guidance of all EOC operations. The City Emergency Services Manager will serve as the EOC Manager. Policy level decisions are related to formation of policies/procedures, authorization of expenditures, support of local emergency management operations with additional staff, resources, etc., as well as other operations as appropriate. The City Manager's Office will also utilize the Public Information Officer (PIO) to staff the position of EOC PIO to support the collection, verification, and dissemination of emergency related information to the public and the media. The EOC PIO will also coordinate information exchange with EPIC-FSC's ECHO.

City Clerk Department. The City Clerk oversees the Department and performs a wide variety of duties, many of which are mandated by State law. The City Clerk provides administrative support to the City Council and internal support services for the operation of the City.

The City Clerk prepares and distributes City Council agendas and attends City Council meetings; records and communicates all Council legislative actions and proceedings in meetings, ordinances, resolutions, minutes; assures publication and posting of legal notices; coordinates the execution of ordinances, resolutions, contracts, agreements, and other official documents approved by the City Council, ensures the continuous updating of the Municipal Code, administers the City's records management program, manages the legislative history of the City, responds to citywide public records requests, and maintains and preserves official City documents and records in accordance with Federal and State legal mandates and local policies.

Community Development Department. Community Development consists of three separate divisions:

<u>Planning</u> - Is the lead Division for all long-range planning for the City, including preparation of the General Plan, Development Code and associated annual reports to the State. The Division also processes entitlement requests (zoning reviews, conditional use permits, variances, oak tree permits, etc.) for all new development projects.

<u>Building and Safety</u> – The Division is responsible for permit issuance and inspection of all private construction and maintenance projects in the City. Out of 8,878 parcels in the City, approximately 8,543 are occupied and support upwards of 27,000 permitted structures in the City.

<u>Code Enforcement</u> - The Division is responsible for all violations of the City's Municipal codes. It additionally supports the Office of the City Prosecutor.

The Community Development Department is also responsible for providing support on public infrastructure evaluation/damage assessment, providing GIS support upon request, identifying possible shelter locations (ensuring the structural safety of the buildings), providing staff to the EOC, and administering evaluations and permits in the recovery process. Department representatives from Community Development lead the Planning Section and may serve in a variety of EOC sections and units, depending on the needs of the incident.

The Community Development Department serves in the Recovery Coordination Group following the response phase of a disaster event as the City moves into the recovery phase. Community Development supports redevelopment and recovery strategies for the City using current economic development strategies.

Finance Department. The Finance Department is responsible for overseeing all expenditures related to emergency management and response operations, including tracking and documentation necessary for recovery reimbursement purposes including personnel time tracking during emergency operations. Finance will provide department representatives to staff the Finance Section in the EOC. Department representatives will utilize established procedures and protocols for expense tracking and documentation but may also develop additional procedures as necessary to fit the needs of emergency operations. Finance may provide staffing to the Procurement Unit in the Logistics Section in the EOC utilizing established procedures and protocols for purchasing but may develop procedures as necessary to support emergency operations.

Fire Services. The Los Angeles County Fire Department is responsible for the management of fire operations within the City during emergency response efforts. This includes the immediate first responder effort to manage any fires, as well as the management of a safe scene, recognition of potential hazardous materials, public safety on scene, and many other responsibilities. The Fire Department will coordinate all response efforts and serve as the main coordination point when requesting fire response or emergency medical service (EMS) assistance from neighboring jurisdictions.

Fire services also include provisioning Emergency Medical Services (EMS), providing life-saving medical care. Fire EMS personnel will work in coordination with private EMS providers to meet the needs of the incident in the event that Fire EMS is overwhelmed. A City EOC representative will be appointed to serve at the Incident Command Post to coordinate communications between field responders and the City EOC.

Administrative Services Department. The City Administrative Services Department is responsible for managing all efforts associated with City personnel and volunteers. As emergency resources, City personnel and volunteers may be assigned to positions in the EOC or in the field to support City emergency management and response operations.

Department representatives will staff the Personnel Unit in the Logistics Section of the EOC. Department representatives will address human resources, workers compensation,

disaster service worker (DSW) agreements, volunteer management, time recording and other various tasks as determined appropriate. In addition, the personnel within Administrative Services Department are responsible for providing representatives to staff the Safety Officer and EOC Coordinator positions within the EOC.

Law Enforcement Services. The Los Angeles County Sheriff's Department is responsible for law enforcement operations and terrorism prevention within the City. Deputy Sheriffs will respond to the immediate threats and dangers associated with any emergencies in the City. The Sheriff's Department will support emergency operations including, but not limited to prevention of threats, protection of population, evacuation, and damage assessment. A City EOC representative will be appointed to serve at the Incident Command Post to coordinate communications between field responders and the City EOC.

Community Services, Parks & Recreation Department. The Community Services, Parks & Recreation Department is responsible for supporting mass care operations, including the implementation of shelter operations in the City. Mass care and shelter operations include the mobilization and deployment of department personnel and resources (in coordination with the operational area) and receiving and registering volunteer resources during emergencies. The Community Services, Parks & Recreation Department will provide staff to manage the shelter facilities and may request additional assistance from the American Red Cross (ARC), if necessary. Community Services, Parks & Recreation department personnel are also responsible for reporting damage assessment information related to park facilities, working within their departmental reporting structure. The Parks & Recreation department will appoint department representatives to the City EOC to assist in the coordination of department operations. In addition, the department also serves in a primary role for the provision of services for people with access and functional needs (AFN) during an emergency.

Engineering and Public Works Department. The Public Works Department is comprised of different divisions, each of which is responsible for various activities throughout the City. They are dedicated to managing and completing capital projects for improving the community, maintaining quality roads, providing the residential and development community with development review services, and improving traffic flow and safety in our City.

The Public Works Department is responsible for the design, construction, maintenance, and operation of public facilities and infrastructure within the City of Calabasas. This requires response to requests for service, coordinating efforts with local, regional, state and federal agencies. More specifically, the Public Works Department performs several community-based functions, such as maintenance of sewer, streets, parks, transportation and water operations.

The Public Works Department serves in a variety of roles to support emergency management and response operations. Responsibilities for Public Works include, but are not limited to, damage assessment, critical infrastructure restoration, support for debris management, transportation, evacuation, and general logistics operations. Public Works is also responsible for providing (flood gate management services?) for designated areas within the City. Department representatives will be appointed to the EOC to serve in both the Operations and Logistics Sections. In addition, Public Works will assist emergency operations by deploying personnel into the incident area to assess damage, and begin emergency restoration efforts.

Communications Department. The Communications Department performs all public information and information technology duties in the EOC. The department coordinates outreach related to social media, website, city-to-resident communications service (BlackBoard Connect, AM radio, TV channel, and media relations). IT staff in the department will provide support to GIS, mapping, and any other technical resources. Communications will provide IT representatives to the EOC, when activated. Department representatives will be appointed to the EOC to serve in the Communications Section.

EOC, and Responder Personnel Preparedness Plan. While this Emergency Operations Plan is focused on the City's organizational response, all City employees with responsibilities for emergency functions would greatly benefit from having a personal and family preparedness plan. Any City employee with responsibility to report to the EOC, or to field response operations should have a personal and family preparedness plan in place. Personal and family preparedness planning supports City employees in ensuring the safety of their loved ones, and in turn supports the employees with being available to respond to their City emergency management responsibilities.

4.4 Role of Disaster Management Area Coordinators (DMACs)

The mission of DMACs is to coordinate with Area cities in planning for preparedness, mitigation, and recovery from emergencies/disasters. During an actual emergency, DMACs are responsible for advocating for Area cities and liaison with the Los Angeles County Operational Area Emergency Operations Center (OAEOC) as necessary, assist other Areas as requested; and staff City Liaison post at OAEOC.

- Additionally, they check in with Area cities to quickly determine the impact of the emergency/disaster.
- Provide a quick Area status report to the OAEOC to supplement individual cities'
 reports. This is not a detailed or formal report. It should be considered outside the
 normal reporting system and will provide the OAEOC with an indication of where
 potential problems might exist as well as indicate which DMACs might be in the best
 position to directly provide staffing to assist the most heavily impacted Area(s) and

- the OAEOC (staffing may come from the DMAC or from a City within the DMAC's Area).
- Get feedback from the OAEOC as to which DMAC Areas appear to be the most heavily impacted and which appear least impacted. Feedback will include a recommendation from the OAEOC as to which DMAC should provide staffing to the OAEOC (staffing may come from the DMAC or from a City within the DMAC's Area).
- DMAC of a selected City provides shift staffing to the OAEOC to represent concerns
 of cities, to ensure that the needs and concerns of cities are properly represented in
 the OAEOC, and to participate, as appropriate, in the development of solutions
 affecting cities.

Finally, the following sections list out the role and responsibilities of the private sector.

4.5 Role of the Private Sector

4.5.1 Contracted City Services

The City has several private contractors that are utilized by the Engineering and Public Works Department such as Landscaping and Waste Management Services. In the event of an Emergency Operations Center activation, each contract City service partner is responsible to support emergency response and recovery objectives and taking the lead regarding the emergency function to which they have been assigned. At a minimum contract City service partners will either provide a representative to the City EOC or provide a contact number for their Business Operations Center to coordinate people, resources, and information in order to manage an incident that occurs in the City, and to communicate emergency efforts between their organization and the City.

4.5.2 Residents

The residents of the City are primary beneficiaries of the City's emergency management system. At the same time, residents play an important role in emergency management by ensuring that they and their families are prepared for disasters. Before an emergency, residents can assist the emergency management effort by taking first aid training, maintaining supplies, and being prepared to evacuate or shelter-in-place for several days.

Many residents join disaster volunteers' programs such as Community Emergency Response Teams and remain ready to volunteer or support emergency response and recovery efforts. During an emergency, residents should monitor emergency communications and carefully follow direction from authorities. By being prepared, residents can better serve their family, their community and reduce demands on first

responders. The Calabasas Emergency Radio Program (CERP) volunteer members include amateur radio operators who communicate during disasters.

Emergency Preparedness in Calabasas-Fire Safe Council (EPIC-FSC): Their mission is to engage as many residents as possible to take advantage of the valuable programs aimed at preparing all 8,400 homes in Calabasas for an emergency. Volunteers are ready to help residents evaluate how to harden their homes, obtain and learn how to use handheld radios, and receive life-saving information and communications through an emergency app. EPIC-FSC has partnered with the experts at CalFire and the Resource Conservation District of the Santa Monica Mountains to create a 3-part strategy (Home Hardening, Help with Hand-Held Radios and the EPIC App) and a definitive plan to help residents reduce and manage risk when it comes to natural disasters.

4.5.3 Population with Access and Functional Needs

Populations with access and functional needs include those members of the community that may have additional needs before, during and after an incident in functional areas, including but not limited to maintaining independence, communication, transportation, supervision, and medical care.

Individuals in need of additional response assistance may include those who:

- Have disabilities temporary and/or lifelong
- Live in assisted living settings
- Are elderly
- Are unaccompanied children
- Are from diverse cultures
- Have limited English proficiency or a non-English speaking
- Have sight or hearing losses (impairments)
- Are transportation disadvantage; or
- Other situations that would require assistance

Lessons learned from recent emergencies concerning people with disabilities and older adults have shown that existing paradigm of emergency planning, implementation and response must change to meet the needs of these groups during an emergency. These lessons show four areas that are repeatedly identified as most important to people with disabilities and older adults:

- **Communications and Public Information:** Emergency notification systems must be accessible to ensure effective communication for people who are deaf/hard of hearing, blind/low vision, or deaf/blind.
- **Evacuation and Transportation:** Evacuation plans must incorporate disability and older adult transportation providers to enable the movement of people with mobility impairments and those with transportation disadvantages.

- **Sheltering:** Care and shelter plans must address the access and functional needs of people with disabilities and older adults to allow for sheltering in general population shelters.
- Americans with Disabilities Act: When shelter facilities are activated, the State will
 work with local officials to ensure they accommodate the provisions of the
 Americans with Disabilities Act.

4.5.4 At Risk Individuals

Another perspective is to consider the needs of people who are not in contact with traditional emergency service providers. These people may feel they cannot comfortably or safely access and use the standard resources offered in preparedness, response, and recovery. These include, but are not limited to individuals who are:

- Homeless
- Experiencing mental health issues
- Without transportation
- Out of hearing range of community alert sirens/systems
- Without radio or television to know they need to take action
- Without access to telephones
- Visiting or temporarily residing in an impacted region
- Not familiar with available emergency response and recovery resources
- Limited in their understanding of English
- Geographically or culturally isolated

4.5.5 Businesses

Most of the City's critical infrastructure is owned and maintained by businesses and must be protected during a response to ensure a quick and complete recovery from an emergency. These same businesses provide valuable resources before, during and after an emergency, as well as play a critical role in meeting the needs of those impacted by an emergency.

Target Hazards: Some key industries are potential targets for terrorist attacks and must institute measures to prevent attacks and protect their infrastructure and surrounding community. This requires businesses to coordinate with local, state, and federal governments to ensure that their emergency plans are integrated with government plans.

Hazardous Materials Area Plans: Some industries are required by law or regulation to have emergency operations procedures to address a variety of hazards. The California Office of Emergency Services Hazardous Materials Program requires businesses that handle hazardous materials that meet certain quantity or risk thresholds, to submit Business Program Plans and Risk Management Plans to the County's Certified Unified Program Agency or Administering Agency. The administering Agency can then

develop Hazardous Material Area Plans to respond to a release of hazardous materials within the county.

Business Emergency Plans: This plan recommends that all businesses develop comprehensive emergency plans that include employee injury and illness prevention programs, business resumption and continuity of operations elements. A comprehensive business emergency plan can assist the business and community at-large by providing:

- Information to employees to protect themselves and their families from the effects of likely emergencies
- A business emergency organization with identified positions having clear and specific emergency roles, responsibilities, delegated authority and identified successors
- An identification of actions necessary to protect company property and records during emergencies
- A list of critical products and services
- Production shutdown procedures
- A company command post
- Alternative work sites
- Methods and channels of communication
- Contacts with local emergency management officials
- A method to provide and accept goods and services from other companies

Business Operations Centers: This plan also promotes the use of business operations centers to enhance public and private coordination. Local government can effectively coordinate with businesses by establishing a business operation center that is linked to their existing emergency operations center.

4.5.6 Volunteer Organizations

The City recognizes the value and importance of organizations that perform voluntary services in their community. These organizations have resources, which can augment emergency response and recovery efforts. Some examples of voluntary organization are the following:

- American Red Cross
- Community Emergency Radio Program (CERP)
- Emergency Preparedness in Calabasas (EPIC-FSC)

4.5.7 Public-Private Partnerships

The private sector provides valuable assistance and resources to support emergency response and recovery activities. The goal of the Public-Private partnership is to advise on:

- Appropriate agreements to provide for quick access to emergency supplies and essential services to minimize the need to stockpile such supplies during normal times
- Logistic measures required to quickly deliver needed supplies and services to affected areas
- Methods to utilize non-profit and private sector capabilities to increase the surge capacity of local agencies responding to emergencies
- Methods to promote the integration of the non-profit and private sectors into the emergency services system so that people can be better informed and prepared for emergencies
- Systems that aid business and economic recovery after an emergency

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5 Direction, Control and Coordination

5.1 Direction and Control

The City is responsible for coordinating the resources, strategies, and policy for any event in the City that exceeds the capacity of field responders. Tactical control always remains the responsibility of field Incident Commanders. The City Manager, working through the mechanism of the Emergency Operations Center, provides direction and control over the coordination of multi-department and multi-jurisdictional resources to support the field responders. Policy decisions may be made by the Emergency Operations Center Manager/Director that is staffed by the City Manager or designee.

5.2 Coordination

The City Emergency Operations Center will coordinate resource requests from the field and other jurisdictions within the City. If requests exceed the supply, the Emergency Operations Center will provide resources based on established priorities.

If resources are not available within the City, requests will be made to the Los Angeles Operational Area Emergency Operations Center through the Operational Area Response and Recovery System (OARRS). DMACs are responsible for advocating for Area cities and liaison with the Los Angeles County Operational Area Emergency Operations Center as (OAEOC) as necessary. The Operational Area Emergency Operations Center will coordinate resources obtained from within the operational area. If resources are not available in the operational area, they will request from the Southern Regional Emergency Operations Center. The Regional Emergency Operations Center will coordinate resources obtained from operational areas throughout the region. If resources are not available in the region, they will request from the State Operations Center. If the state cannot supply the resource, they will request from Federal Emergency Management Agency and other federal agencies. Below is a visual of this coordination relationship.

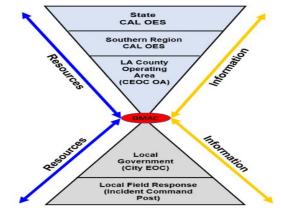


FIGURE 2: DMAC COORDINATION RELATIONSHIP

5.3 Multi-Entity/Jurisdiction Coordination and Mutual Aid

Operational Area Coordination: In the event that an incident overwhelms the resources and capabilities of the City, additional support will be requested from a variety of entities, jurisdictions, and organizations. For general emergency management operations, the City will follow SEMS and make requests for additional assistance through the operational area, working directly with the operational area emergency management personnel and the operational area EOC, if activated. If the emergency requires state and federal support, representatives from the operational area will work with the state level emergency management organization (Regional Emergency Operations Center), following the established SEMS, NIMS, and ICS structures.

When working with external partners such as private companies, non-profit organizations, nongovernment organizations, or other partners, City representatives in the EOC will ensure that these external partners work within the designated organizational structure of the City EOC. The City EOC Manager/Director will designate the coordination procedures for new partners that are not already established as part of the City's emergency management operational systems.

Mutual Aid: California's emergency assistance is based on a statewide mutual aid system designed to ensure additional resources are provided to the state's political subdivisions whenever their own resources are overwhelmed or inadequate. The basis for this system is the California Disaster and Civil Defense Master Mutual Aid Agreement (MMAA), which is entered into by and between the State of California, its various departments and agencies, and the various political subdivisions, municipal corporations, and public agencies to assist each other by providing resources during an emergency. The agreement obligates each signatory entity to provide aid to each other during an emergency without expectation of reimbursement. Under specific conditions, federal and state funding may be appropriated to reimburse public agencies that aid other jurisdictions. If other agreements, memoranda, and contracts are used to provide assistance for consideration, the terms of those documents may affect disaster assistance eligibility and local entities may only be reimbursed if funds are available. This plan promotes the establishment of emergency assistance agreements between public and private sector agencies at all levels.

There are four approved, formal Mutual Aid Systems in California. Those systems are:

- 1 Fire and Rescue
- 2 Law Enforcement
- 3 Coroner
- 4 Emergency Management (resources not covered by the other three systems)

Other informal mutual aid involves, but is not limited to the interchange of:

- 1 Public Information
- 2 Medical and Health
- 3 Communications
- 4 Transportation Services
- 5 Facilities
- 6 Hazardous Material Mutual Aid System
- 7 Volunteer and Private Agencies

California is divided into six mutual aid regions, which are subdivisions of the state emergency services organization to facilitate the coordination of mutual aid and other emergency operations within

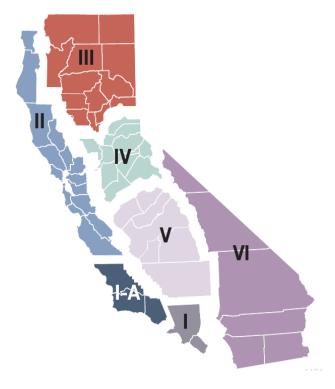


FIGURE 3: CALIFORNIA MUTUAL AID REGIONS

an area of the State consisting of two or more Operational Areas. A map of the Regions is shown in **Figure 3**: **California Mutual Aid Regions**. The City is located in Mutual Aid Region I-A.

Mutual Aid Coordination: Formal mutual aid requests follow specified procedures and are processed through pre-identified mutual aid coordinators. Mutual aid requests follow discipline-specific chains (i.e., fire, law enforcement etc.) from one level of government to the next. The mutual aid coordinator receives the mutual aid request and coordinates the provision of resources from within the coordinator's geographic area of responsibility. In the event resources are unavailable at one level of government, the request is forwarded to the next higher level of government to be filled.

- **Field Level Requests:** Requests for MMAA resources originate from the Field Level and are managed by the Incident Commander (IC). If the IC is unable to obtain the resource through existing local channels, the request is elevated to the next successive government level until obtained or cancelled.
- Local Government Request: Local jurisdictions are responsible for the protection of life and property within the municipal geographic boundaries. The local jurisdiction where the incident occurred should assess its resource inventory and existing local agreements to determine if the requested resource is available.

- When locally committed resources are exhausted and mutual aid is needed, the local official will request assistance from the OA Mutual Aid Coordinator.
- Operational Area Requests: The OA is a composite of its political subdivisions, (i.e., municipalities, contract cities, special districts, and county agencies). The OA Mutual Aid Coordinator assesses the availability of resources within the OA and fulfills the resource request based upon that assessment. In the event resources are unavailable at the OA level, the request is forwarded to the responsible Regional Mutual Aid Coordinator to be filled.
- Region Level Requests: The State is geographically divided into six Mutual Aid Regions. For Law Enforcement Mutual Aid, Region I is divided into two subregions. Each Mutual Aid Region is comprised of multiple Operational Areas and has a Regional Mutual Aid Coordinator. The Regional Mutual Aid Coordinator is granted the authority to coordinate the mutual aid response of discipline-specific resources within the Region to support a mutual aid request by a jurisdiction also within the Region. In the event resources are unavailable at the Region level, the request is forwarded to the State Mutual Aid Coordinator to be filled.
- State Level Requests: On behalf of the Governor, the Director of Cal OES has the responsibility for coordination of state mutual aid resources in support of local jurisdictions during times of emergency. The Director will analyze and coordinate the request by forwarding the request to an unaffected REOC or tasking the appropriate State agency to fill the need.

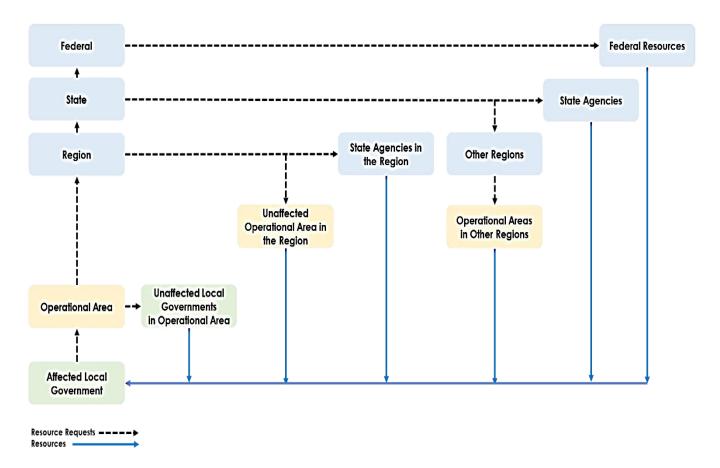


FIGURE 4: FLOW OF REQUEST AND RESOURCES

5.4 NIMS, SEMS, and ICS

Emergency management operations for the City are organized under the guidelines established by NIMS, SEMS, and ICS. These emergency management structures and guidelines provide the foundation for all emergency operations, creating a flexible organizational structure that can be adjusted to meet the needs of any incident, regardless of the size, extent, or associated damage. This plan, following the identified emergency management structures and guidelines, serves as a local, City management plan, and nests into and supports the Los Angeles County and Operational Area Response Plan.

The City will manage its internal operations through the implementation of this plan as outlined, and work in support of county operations if necessary. In following these standardized systems, the City EOC is organized into the sections listed below.

- Management Staff
- Operations Section
- Planning Section

- Logistics Section
- Finance/Administrative Section
- Communications Section

Detailed descriptions of the roles of each position in the EOC can be found in Part 2 of this plan.

NIMS is the national standard for incident management operations defined by the FEMA and based on the National Response Framework. NIMS has been adopted by the City by resolution to serve as its incident management system. ICS is the organizational structure within NIMS that defines how emergency management operations will be organized. All state and local jurisdictions are required to prepare, plan, and respond to emergencies based on the NIMS and ICS standards in order to be eligible for federal reimbursement for emergency related costs. Additional details regarding NIMS and ICS can be found online through FEMA's website.

In addition, the Standardized Emergency Management System (SEMS), based on State of California emergency management standards, has been adopted by the City for managing response to multi-agency and multijurisdictional emergencies, and to facilitate communications and coordination between all levels of the system and among all responding agencies. California Government Code § 8607 requires all local public agencies (cities, special districts, and counties) to respond to emergencies using the SEMS at the scene of a multi-agency emergency and in the EOC.

SEMS defines the organizational structure of local EOCs, reporting to operational area EOCs, which report to Regional EOCs (REOC), to state EOCs, and finally to FEMA. The utilization of SEMS during emergency management and response efforts is required for jurisdictions to be eligible for state reimbursement. Additional information for SEMS can be found online through the California Office of Emergency Services (CalOES) website.

National Incident Management System: The terrorist attacks of September 11, 2001, illustrated the need for all levels of government, the private sector, and nongovernmental agencies to prepare for, protect against, respond to, and recover from a wide spectrum of events that exceed the capabilities of any single entity. These events require a unified and coordinated national approach to planning and to domestic incident management. To address this need, the President signed a series of Homeland Security Presidential Directives (HSPDs) that were intended to develop a common approach to preparedness and response. Two Policy Directives that are of particular importance to emergency planners:

- HSPD-5, Management of Domestic Incidents: Identifies steps for improved coordination in response to incidents. It requires the Department of Homeland Security to coordinate with other federal departments and/or agencies and state, local, and tribal governments to establish a National Response Framework (NRF) and a National Incident Management System (NIMS).
- PPD-8, National Preparedness: Describes the way federal departments and agencies will prepare. It requires DHS to coordinate with other federal

departments and agencies – and with state, local, and tribal governments to develop a National Preparedness Goal (NPG).

Together, the National Incident Management System, National Response Framework, and the National Preparedness Goal define what needs to be done to prevent, protect against, respond to, and recover from a major event; and how well it needs to be done. These efforts align federal, state, local, and tribal entities; the private sector; and nongovernmental agencies to provide an effective and efficient national structure for preparedness, incident management, and emergency response.

The National Incident Management System structure provides a consistent framework for incident management at all jurisdictional levels, regardless of the cause, size, or complexity of the incident, building on the Incident Command System and the National Incident Management System provides the nation's first responders and authorities with the same foundation for incident management for terrorist attacks, natural disasters, and all other emergencies. The National Incident Management System structure requires the institutionalization of the Incident Command System and its use to manage all domestic incidents.

The National Incident Management System structure integrates existing best practices into a consistent, nationwide approach to domestic incident management that is applicable at all jurisdictional levels and across functional disciplines. Six major components make up the National Incident Management system's approach:

- Command and Management
- Preparedness
- Resource Management
- Communications and Information Management
- Supporting Technologies
- Ongoing Management and Maintenance

Standardize Emergency Management System: The Standardized Emergency Management System is the cornerstone of California's emergency response system and the fundamental structure for the response phase of emergency management. The Standardized Emergency Management System is required by the California Emergency Services Act for managing multiagency and multijurisdictional responses to emergencies in California. The system unifies all elements of California's emergency management community into a single integrated system and standardizes key elements. The Standardized Emergency Management System incorporates the use of the Incident Command System, California Disaster and Civil Defense Master Mutual Aid Agreement, the Operation Area concept and multiagency or inter-agency coordination. State agencies are required to use the Standardized Emergency Management System and local government entities must use the Standardized Emergency Management System to be eligible for any reimbursement of response-related costs under the state's disaster assistance programs.

Standardize Emergency Management System Organization Levels: There are five Standardized Emergency Management System organizational levels.

- State: The State Level of the Standardized Emergency Management System prioritizes task and coordinates state resources in response to the request from the Regional Level and coordinates mutual aid among the mutual aid regions and between the Regional Level and State Level. The State Level also serves as the coordination and communication link between the state and the federal emergency response system. The State Level requests assistance from other state governments through the Emergency Management Assistance Compact and similar interstate compacts/agreements and coordinates with the Federal Emergency Management Agency when federal assistance is requested. The State Level operates out of the State Operations Center. At the Federal Level, the National Response Framework identifies the methods and means for federal resources to provide support to the state and local government. Federal resources would be accessed via the Standardized Emergency Management System process through the mutual aid region and State Operations Center.
- Region: The Regional Level manages and coordinates information and resources among Operational Areas within the mutual aid region and also between the Operational Area and the State Level. The Regional Level also coordinates overall state agency support for emergency response activities within the region. California is divided into three Administrative Regions – Inland, Coastal and Southern (see figure 5); which are further divided into six mutual aid regions (see figure 3).
- Operational Area: An operational Area is the intermediate level of the state's emergency management organization, which encompasses a county's boundaries, and all political subdivisions located within that



FIGURE 5: ADMINISTRATIVE REGIONS

- county, including special districts. The Operational Area facilitates and/or coordinates information, resources, and decisions regarding priorities among local governments within the Operational Area. The Operational Area serves as the coordination and communication link between the Local Government Level and the Regional, State, and Federal Levels. Tribal jurisdictions in the Operational Area may have statutory authorities for response similar to that at the local level.
- Local Government (The City): The Local Government Level includes cities, counties and special districts, Local governments are required to use the

- Standardized Emergency Management System when their Emergency Operations Center is activated, or a local emergency is declared or proclaimed to be eligible for state reimbursement of response-related costs.
- **Field:** The Field Level is where emergency response personnel and resources, under the command of responsible officials, carry out tactical decisions and activities in direct response to an incident or threat.

Standardized Emergency Management System Functions: The Standardized Emergency Management System requires that every emergency response involving multiple agencies include the five functions identified in Figure 6: Standardized Emergency Management System Functions. These functions must be applied at each level of the Standardized Emergency Management System organization.



FIGURE 6: STANDARDIZED EMERGENCY MANAGEMENT SYSTEM FUNCTIONS

Command/Management: Command is responsible for directing, ordering, and/or controlling of resources at the field response level. Management is responsible for overall emergency policy and coordination at the Emergency Operations Center levels. Command and Management are further discussed below:

• Command: A key concept in all emergency planning is to establish command and tactical control at the lowest level that can perform that role effectively in the organization. In the Incident Command System, the Incident Commander, with appropriate policy direction and authority from the responding agency, sets the objectives to be accomplished and approves the strategy and tactics to be used to meet those objectives. The Incident Commander must respond to higher authority. Depending upon the incident's size and scope, the higher authority could be the next ranking level in the organization up to the agency or department executive. This relationship provides an operational link with policy executives who customarily reside in the Department Operations Center or the Emergency Operations Center, when activated.

- Management: The Emergency Operations Center serves as a central location from which multiple agencies or organizations coordinate information collection and evaluation, priority setting and resource management. Within the Emergency Operations Center, the Management function:
 - Facilitates multiagency coordination and executive decision making in support of the incident response
 - Implements the policies established by the governing bodies
 - Facilitates the activities of the Multiagency Coordination Group
- Operations: Responsible for coordinating and supporting all jurisdictional
 operations supporting the response to the emergency through implementation
 of the organizational level's Action Plans. At the Field Level, the Operational
 Section is responsible for coordinating the tactical response directly applicable
 to, or in support of the objectives in accordance with the Incident Action Plan. In
 the Emergency Operations Center, the Operations Section Chief manages
 functional representatives who share information and decisions about disciplinespecific operations.
- Logistics: Responsible for providing facilities, services, personnel, equipment, and
 materials in support of the emergency. Unified ordering takes place through the
 Logistics Section to ensure controls and accountability over resource requests. As
 needed, Unit Coordinators are appointed to address the needs for
 communications, food, medical, supplies, facilities, and ground support.
- Planning/Intelligence: Responsible for the collection, evaluation and dissemination of operational information related to the incident for the preparation and documentation of the Incident Action Plan at the Field Level or the EOC Action Plan at an Emergency Operations Center. Planning/Intelligence also maintains information on the current and forecasted situation and on the status of resources assigned to the emergency or the Emergency Operations Center. As needed, Unit Coordinators are appointed to collect and analyze data, prepare situation reports, develop action plans, set Geographic Information Systems (GIS) priorities, compile, and maintain documentation, conduct advance planning, manage technical specialists, and coordinate demobilization.
- **Finance/Administration:** Responsible for all financial and cost analysis aspects of the emergency and for any administrative aspects not handled by the other functions. As needed, Unit Leaders are appointed to record time for incident or Emergency Operations Center personnel, coordinate procurement activities, process claims and track costs.
- Communications: Responsible for all public information and information technology duties in the EOC. The Communications Section coordinates outreach related to social media, city-to-resident communications service (BlackBoard Connect, website, AM radio, TV channel, and media relations). IT staff in the department will provide support to GIS, mapping, and any other technical resources. The Communications Section will provide IT representatives

to the EOC, when activated. Department representatives will be appointed to the EOC to serve in both the Operations and Logistics Sections.

The field and Emergency Operations Center are illustrated in Table 2: Field and Emergency Operation Center Standardize Emergency Management Functions Comparison.

SEMS Function	Field Level	EOCs
Command / Management	Command is responsible for directing, ordering and/or controlling resources	Management is responsible for facilitation of overall policy, coordination, and support of the incident
Operations	The coordinated tactical response of all field operations in accordance with the Incident Action Plan	The coordination of all jurisdictional operations in support of the response to the emergency in accordance with the Emergency Center Action Plan
Planning & Intelligence	The collection, evaluation, documentation and use of intelligence related to the incident	Collecting, evaluating, and disseminating information and maintaining documentation relative to all jurisdictional activities
Logistics	Providing facilities, services, personnel, equipment, and materials in support of the incident	Providing facilities, services, personnel, equipment, and materials in support of all jurisdictional activities as required
Finance & Administration	Financial and cost analysis and administrative aspects not handled by the other functions	Responsible for coordinating and supporting administrative and fiscal consideration surrounding and emergency incident
Communications	N/A	Responsible for Social Media, city-to-resident communications service (BlackBoard Connect, Video/CTV, Information Systems and Radio)

TABLE 2: FIELD AND EMERGENCY OPERATION CENTER STANDARDIZE EMERGENCY MANAGEMENT FUNCTIONS COMPARISON

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6 Communication

City EOC. Once notified of an emergency or disaster of any size, or of a potential or imminent threat to the City, communications will be established between the City EOC and outside entities, such as field responders, department level personnel, media, or other outside agencies and partners. From the EOC, telephones, cell phones, radios, email, and Internet applications (such as the Operational Area Response and Recovery System or OARRS) are used for direct communications with field responders or outside agencies.

The EOC will also send an Agency Representative to the Unified Incident Command Post to establish direct communications between the Incident Command Post and the EOC.

City Operations and Responders. The City operational staff in the field implement interoperable communications using radios to facilitate communications with all responding departments and City entities. Alternate forms of communication such as the use of cell phones, text messaging, email, amateur radio etc., may be utilized if determined necessary. The use of the interoperable radio system allows for communications between EOCs, and the Incident Command Post (ICP) that is located near the site of a field emergency incident. DOCs and dispatch centers for private entities (i.e., private EMS providers) are responsible for maintaining communications with the City EOC when it is activated.

Notification and Warning. In addition to an effective communication capability, government must have an effective means to provide warning alerts to the populations impacted or at risk as the result of an emergency. There are several primary alert and warning systems designed to provide City residents with emergency information. These systems are the Emergency Alert System (EAS), Wireless Emergency Alerts (WEA), Alert LA County System and Cal OES's Emergency Digital Information System (EDIS). In addition, the City of Calabasas uses Blackboard Connect and the EPIC Emergency Communications to Home Occupants (ECHO). The City can also use 1620AM radio to transmit information to the local community. Another outreach option is to request emergency information be broadcast via the National Weather Service weather radio system as a Non-Weather Emergency Message (NWEM). These broadcasts will activate NOAA weather radios.

Additionally, special broadcasts, or simply driving up and down the streets using the public address system can also be conducted to notify and warn citizens. The Sheriff and Fire may be required to disseminate emergency warnings to public who cannot be reached by primary warning systems.

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7 Information Collection, Analysis and Distribution

Before an Incident. Information is often provided before an incident occurs. Sources may include weather reports, National Oceanic Atmospheric Administration (NOAA) alerts, levee monitoring data, crime reports, credible threats of intentional events, and others. Advanced notice information can be used to activate the EOC, prepare emergency management and response personnel, and provide information to the City population. This advanced information can increase the preparedness level of emergency management and response personnel, by helping them size the number of responders and material resources needed for the response. Advanced information is also used to notify people that might be living in harm's way, and supports individuals and their families with preparing for, or evacuating from, the hazardous situation. Early information can greatly reduce the numbers of people who might otherwise be harmed by the emergency event.

During an Incident. Information collected during the incident assists in determining the correct course of action and emergency management decisions. Information is collected from field responders, DOCs, private entities, the media, social media, community members, and a variety of other sources. All information collected from open-source public resources will be analyzed for accuracy, processed through rumor control, and documented by the respective EOC sections and units. All information documentation will be provided to the Situation Unit in the Planning Section of the EOC for inclusion into the EOC Action Plan.

The use of Actions Plans in the City Emergency Operations Center provides a clear and measurable process for identifying objectives and priorities for a given event. Action Planning is an important management tool that involves:

- Process for identifying priorities and objectives for emergency response or recovery efforts
- Documents the priorities and objectives and the task and personnel assignments associated with meeting the objectives

The Action Planning process should involve the Emergency Operations Center Director and Section Chiefs (one from each Section) along with other Emergency Operations Center staff, as needed, such as agency representatives.

The initial Emergency Operations Center Action Plan may be a verbal plan that is developed during the first hour or two following Emergency Operations Center activation. A verbal plan may also be utilized for incidents involving a limited scope, short duration (less than 12 hours) and/or a limited number of response personnel. An EOC Briefing (Form 201) may also be developed and utilized in the early stages of an incident before the EOC Action Plan is developed. An Emergency Operations Center Action Plan will be developed whenever the Emergency Operations Center is activated, either partially or fully. A written Emergency Operations Center Action Plan is required whenever:

- Two or more agencies are involved in the response
- The incident overlaps more than one operational period
- All Emergency Operations Center functions are fully staffed

The Emergency Operations Center Action Plan addresses a specific operational period, which may vary in length from a few hours to days depending on the circumstances. The plan should be regularly reviewed and evaluated through the operational period and revised or updated as warranted.

The Planning Section Chief, with input from the EOC Manager/Director, EOC Coordinator, and the Operations Section Chief establishes the schedule and cycle for planning and situation information dissemination. Initially, meetings may be conducted every few hours or several times each day. Over time, meetings may be held twice each day, and then daily, depending on the level of operations.

In addition, all EOC situation status reports and EOC Action Plans will be developed and presented for the purpose of information sharing at scheduled meetings during each EOC operational period. Information may also be sent to City departments, Emergency Operations Center personnel, the Operational Area, and other key agencies using the City's emergency reporting system, OASIS, radio, telephone, email, Internet, or fax. Regardless of the method of communication, all data should be verified prior to transmission. If unverified data must be transmitted, it should be clearly designated as unconfirmed information.

The City uses EOC forms described in Part Two of this plan to record and report information.

After an Incident. Information collected throughout emergency operations will be documented by members of the Planning Section. This information will be used during the recovery phase of the emergency to develop a history of actions and expenditures related to the disaster. Information will also be used for the development of the afteraction report that is used to document effective practices, archive effective tools, note areas in which EOC personnel saw need for additional training or tools, and document areas for program enhancements. In addition, the City and other agencies, entities, and organizations involved in the emergency management and response operations will collect information related to their respective after-effects of the incident, such as social and economic impacts, relief support provided, and ongoing recovery operations.

Emergency Public Information. Emergency Public Information is a priority of most importance during emergencies and disasters. City government has a primary responsibility to provide accurate and timely information to the public regarding conditions, threats, and protective measures. To avoid conflicts and confusion, the Emergency Public Information function operates best when centralized and coordinated among all involved jurisdictions, agencies, and organizations.

8 Administration, Finance and Logistics

8.1 Administration

Emergency management operations that support administration, finance, and logistical processes are primarily conducted within the Logistics and Finance Sections of the EOC and provide for the following:

- Track and document expenses
- Document all actions taking during emergency operations
- Procure necessary equipment, resources, and additional support
- Track and document City employee working hours
- Manage continuity of operations (COOP) for the City
- Develop staff rotation schedules for extended operations
- Manage compensation and claims related to emergency operations
- Track and document the deployment and utilization of resources
- Manage additional staff and volunteers to support emergency operations
- Manage financial and in-kind donations
- Oversee and manage information technology components and issues as they arise
- Other actions as appropriate

8.1.1 City Emergency Operations Policy Statement

Limitations: Due to the nature of emergency response, the outcome is not easy to predict. Therefore, it should be recognized that this plan is meant to serve as a guideline and that the outcome of the response may be limited by scope, magnitude, and duration of the event.

Suspension of Routine Activities and Availability of Employees: Day-to-day functions that do not contribute directly to the disaster operation may be suspended for the duration of an emergency. Efforts normally required for routine activities may be redirected to accomplish emergency tasks. During an emergency response, City employees not otherwise assigned emergency disaster related duties will, unless otherwise restricted, be made available to augment the work of their department, or other City departments, if required.

Households of Emergency Response Personnel: City employees may not be at peak efficiency or effectiveness during a disaster if the status of their households is unknown or in doubt. Employees who are assigned disaster response duties are encouraged to make arrangement with other employees, friends, neighbors, or relatives to check on their immediate families in the event of a disaster and to communicate that information to the employee through the City Emergency Operations Center.

Non-Discrimination: All local activities will be carried out in accordance with federal nondiscrimination laws. It is the City's policy that no service will be denied on the basis of race, religion, national origin, age, sex, marital status, veteran status, sexual orientation, or the presence of any sensory, mental, or physical disability.

Citizen Preparedness: This plan does not substitute government services for individual responsibility. Citizens are expected to be aware of developing events and take appropriate steps to respond in a safe and timely manner. Since the City's resources and personnel may be overwhelmed at the onset of a disaster event, individuals and organizations should be prepared to be self-sufficient following a disaster. The City will make every effort to provide information to the public via the media and other sources, such as EPIC-FSC's ECHO, to assist citizens in dealing with the emergency.

8.1.2 Disaster Service Workers

Under California Government Code, Section 3100-3109, all public employees are obligated to serve as Disaster Service Workers. Public employees (civil service) are all persons employed by any county, city, state agency or public district in the State of California. Disaster Service Workers provide services and support during declared emergencies or disasters.

In the event of a major emergency or disaster, City employees may be called upon to perform certain duties in support of emergency management operations, such as: serve in a position in the Emergency Operations Center, support shelter operations, answer phone calls, or work at a logistics base in the field.

- City employees may be required to work at any time during a declared emergency and may be assigned to disaster service work
- Assignments may require service at locations, times and under conditions other than normal work assignments
- Assignment may include duties within the Emergency Operation Center, in the field or at another designated location

Under no circumstances will City employees that do not usually have a response role in their day-to-day responsibilities be asked to perform duties or functions that are hazardous, that they have not been trained to perform or are beyond their recognized capabilities.

The City of Calabasas has developed a Policy that provides direction to all City employees with a Frequently Asked Questions (FAQ) sheet.

8.1.3 Documentation

The Emergency Operations Center Finance/Administration Section will be responsible for maintaining records on damage assessment expenditures, recovery cost expenditures, insurance related documents, personnel overtime and other cost associated with the emergency.

The Emergency Operations Center Planning Section will maintain copies of documents that are integral to Emergency Operation Center functions such as Emergency Operation Center Action Plans, Situation Status Logs, Position Logs etc. that together make up the history and chronology of the emergency events.

8.2 Finance

In the case of a major disaster, the Emergency Operations Center will support county, state, and federal entities with cost recovery efforts, if requested and as able. City citizens may benefit from the Small Business Administration, and the City may benefit from the State and/or the Federal Emergency Management Agency Public Assistance Program. The City may assist the citizenry with public service announcement regarding available unemployment benefits, worker's compensation, and insurance benefits.

8.2.1 Expenditure Tracking

The City may be reimbursed for insurance, state and/or federal sources for disaster-related expense. The purpose of this section is to provide guidance on the record keeping requirements for claiming such expenses. Specific organizational codes will be established to track personnel expenses and equipment purchases.

8.2.2 Eligible Expenses

Eligible costs are extraordinary costs incurred while providing emergency services required by the direct impact of a declared disaster and which service is the responsibility of the applicant agency. Eligible costs are generally considered to be the net costs over and above any increased revenue or subsidy of the emergency service. Ineligible expense includes costs for standby personnel and/or equipment and lost revenue.

8.2.3 Recordkeeping Requirements

State and federal governments require detailed information to support claims for reimbursement. Funding will be approved or denied based upon the information supplied by applicant agencies. Documentation supporting all costs claimed will be required, and all information must relate back to individual original source records. The following guidelines should be followed when documenting disaster-related reimbursable expenses:

- Costs and revenue associated with emergency operations should be segregated from normal operating expenses
- Separate records should be maintained for each vehicle and piece of heavy equipment used for emergency operations

- Vehicles and equipment documentation should include the times and/or hours operated by location and operator
- Vehicle operating expenses should include fuel, tires, and maintenance
- Labor costs should be compiled separate from vehicle and/or equipment expenses
- Equipment documentation should include exactly where the equipment was used and for what; hours and minutes used; and the name of the equipment operator if applicable
- Revenues and subsidies for emergency operations must be subtracted from any costs claimed
- Requisitions, purchase orders, and invoices must be maintained for all supplies, materials and equipment expenses claimed
- Costs for supplies and materials must include documentation of exactly where resources were used and for what purpose
- All non-competitive procurements must be justified

Expenditure tracking will commence upon notice or obvious occurrence of a disaster. The following section focuses on logistics and resource management, priorities, and requests.

8.3 Logistics

8.3.1 Resource Management

The resource management function describes the system that will be utilized for identifying available resources within the City to enable timely, efficient, and unimpeded access to resources needed to prepare for, respond to, or recover from an incident. Resource management under the National Incident Management System (NIMS) includes mutual aid and assistance agreements, the use of special federal, state, territorial, tribal, and local teams, and resource mobilization protocols. This function specifically includes the management of personnel for emergency management operations and addresses necessary coordination efforts with local jurisdictions to secure necessary support and resources.

8.3.2 Resource Priorities

When activated, the City Emergency Operations Center establishes priorities for resource allocation during the emergency. All City resources are considered part of a pool, which may be allocated by the Emergency Operations Center to fulfill priority missions. Each department retains control of its non-assigned resources until released for an emergency assignment by the Emergency Operations Center.

8.3.3 Resource Requests

Resource requests will be made through one of the following processes:

- Discipline-specific (usually Fire and Law) mutual aid systems: Request for resources that are normally within the inventories of the mutual aid system will go from local coordinator to Operational Area Mutual Aid Coordinator to the Regional Mutual Aid Coordinator.
- All other resource requests will be made through the logistics function at each level.

Resource requests from the City will be coordinated with the Los Angeles Operational Area Emergency Operations Center to determine if the resource is available internally or other more appropriate sources located within the Operational Area. Emergency Management Mutual Aid Coordinators at each level will keep the Operations Chief informed of the status of resource request and allocations. Coordinators at each level will communicate and coordinate with each other to maintain current status on resource requests and allocations within the disaster area.

Resource requests from the City Emergency Operations Center to the Los Angeles Operational Area Emergency Operations Center may be verbally requested and then documented. Available resources will be allocated to the requesting local government, if a request for a specific resource exceed the supply, the available resources will be allocated consistent with the priorities established through the action planning process. The Section Chiefs in the Emergency Operations Center are responsible for ensuring that priorities are followed.

Resource requests for equipment, personnel, or technical assistance not available to the City should be coordinated with the Los Angeles County Emergency Operations Center to the Southern Region Regional Emergency Operations Center. Once the request is coordinated, approved and resources deployed, planning in coordination with various Operational Branches is important for tracking the resources.

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9 Plan Development and Maintenance

This section of the City's EOP discusses the overall approach to plan development and maintenance responsibilities.

This plan is developed under the authority of the City Manager's office in accordance with the City's Emergency Organization which has the primary responsibility for ensuring that necessary changes and revisions to this plan are prepared, coordinated, published, and distributed. The City uses the planning process prescribed by the Federal Emergency Management Agency and the State of California. This Plan and supporting documentation are reviewed and updated on a regular basis. The review and updates are coordinated with City Departments and the Los Angeles County.

9.1 Administrative Practices

Adherence to standard administrative and financial procedures is critical to ensure resources and funding to support response and recovery activities are accurately tracked and accounted for. Standard administrative and financial practices also support proper cost accounting to obtain any reimbursement provided through disaster assistance programs.

The City follows administrative practices required by state law and the SEMS Guidelines in Part III of the SEMS Guidelines documents California's Emergency Management administrative practices.

9.2 Standard Operating Procedures (SOP)

This Plan is intended to be used in conjunction with county, operational area, and State plans and associated SOPs. Where supporting plans are inconsistent with the general principles described in the State Emergency Plan, the state plan will supersede supporting plans.

SOPs provide the purpose, authorities, duration, and details for the preferred method or performing a single function or a number of interrelated functions in a uniform manner. SOPs must also facilitate the need to carry out actions under conditions that may not have been anticipated when the SOP was drafted. For example, it may be necessary to consider alternative procedures that solve a problem in order to perform in a more time-efficient or cost-efficient way. It is clear, therefore, some procedures may need to be suspended, relaxed, or made operational under threat of disaster. However, such action should be carefully considered, and the consequences should be projected realistically.

9.3 Training and Exercises

All City department personnel that are designated responsible for staffing the EOC are required to complete training related to emergency management operations. All designated personnel will be provided a copy of this plan (as noted in the Record of Distribution section of this plan) and are required to read and become familiar with the plan.

An Integrated Preparedness Plan (IPP) will be developed and followed that will identify and prioritize the levels of training and exercises the City will follow. This IPP should, as best as possible, align with other trainings and exercises within the operational area to ensure practice and integration with OA partners as often as possible.

Partner jurisdictions and agencies having assigned responsibilities under this plan must ensure their assigned personnel are properly trained to carry out identified responsibilities. Individual jurisdictions and agencies are responsible for maintaining their own plans, training, and program maintenance.

Additionally, the City may opt to include and have EOC personnel participate in the Cal OES EOC credentialing program, which credentials EOC staff in specific EOC positions and helps ensure that personnel possess the minimum knowledge, skills, and experience necessary to execute emergency management EOC activities safely and effectively. This credentialing program is optional for City staff working in the City EOC, but required for staff that may deploy to other jurisdictions on mutual aid requests. Additional information on the Cal OES EOC credentialing program can be found: https://www.caloes.ca.gov/cal-oes-divisions/california-specialized-training-institute/credentialing-certificate-programs/eoc-position-credentialing-program

Finally, training and exercises involve a variety of scopes, scales, and participation. Training can include the following:

Drills. A drill is a small, organized exercise that tests one specific action, such as evacuation of a building, or sheltering-in-place.

Tabletop exercises. A tabletop exercise is a discussion-based exercise in a low-stress environment to discuss a possible emergency scenario.

Functional exercise. A functional exercise is an activity designed to exercise a single function, or multiple functions through the simulation of a realistic scenario. The functional exercise is designed to simulate real conditions in the EOC, and as such includes time constraints on decision-making and, by its nature, allows for a more stressful environment.

Full-scale exercise. A full-scale exercise is an activity involving multiple agencies, jurisdictions, entities, organizations, etc., and exercises multiple functions through the simulation of a realistic scenario. This exercise includes the mobilization and utilization of City resources.

9.4 Essential Records Retention

Maintenance of administrative records continues through all phases of an emergency. In preparation for an emergency, training and appropriate forms are provided to the City's emergency response organization. During a response, entities ensure adequate documentation is collected through the Documentation Unit at the Incident and EOC. Documentation should include records of personnel activities, use of equipment, and expenditures for the emergency. Finally, after the response has been terminated, records should be protected and maintained for audit purposes. The Cost Unit is responsible for cost recovery records and assisting in collecting any missing information. Problem areas are identified, corrective measures taken, and employees retrained in the proper, updated procedures.

9.5 After Action Reports and Corrective Actions

SEMS regulations require local government agencies, to complete an After-Action Report (AAR) for each Governor proclaimed emergency. After an incident or from a gubernatorial proclamation, the AAR is completed within 120 days. Furthermore, SEMS regulations under Title XIX, Division 2, Chapter 1, Section 2450(a) requires any federal, state, or local jurisdiction proclaiming or responding to a Local Emergency for which the Governor has declared a *State of Emergency* or *State of War Emergency* shall complete and transmit an AAR to Cal OES within 90 days of the close of the emergency period.

The identification of corrective actions is critical to the AAR process. Jurisdictions are strongly encouraged to make recommendations for correcting problems noted in the response/recovery effort, or during exercises and training. Corrective actions may encompass anything from detailed recommendations for improving individual agency plans and procedures to broader system-wide improvements. Corrective actions are assigned to relevant stakeholders and tracked to ensure the identified problem has been addressed.

The AAR will provide, at a minimum:

- Response actions that were taken.
- Application of SEMS during response.
- Necessary modifications to plans and procedures that are needed.
- Lessons learned.
- Noted areas of improvement.
- Best practice implementations proposed.
- Training needed.
- Recovery activities conducted to date.
- Additional information as appropriate.

Findings and recommendations in the contents of the AAR will be used to further develop and update the City EOP, as necessary. AAR development will include the input of all personnel involved in the incident or exercise.

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- National Incident Management System
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STATE OF CALIFORNIA

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- California Disaster and Civil Defense Master Mutual Aid Agreement
- California Government Code, Title 1, Chapter 4, Division 8, Section 3100 Disaster Service Workers
- California Government Code, Title 1, Chapter 4, Division 8, Section 8635 Continuity of Government

- California Government Code, Title 2, Division 1, Chapter 7 California Emergency Services Act
- California Government Code, Title 19, Division 2 Standardized Emergency Management System
- California Water Code, § 128-Department of Water Resources Flood Fighting

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- California Disaster Assistance Act
- California State Emergency Plan, October 1, 2017

COUNTY OF LOS ANGELES

Authorities

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- 2020 County of Los Angeles All-Hazards Mitigation Plan, 2020

CITY OF CALABASAS

- City Resolution No. 1852 adopting the Emergency Operations Plan, Basic Plan, on May 24, 2023
- Calabasas, California Municipal Code, Chapter 2.44 Emergency Services Organization
- Calabasas, California Municipal Code, Chapter 3.40.040 Purchasing Guidelines

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11 Appendix A - Acronyms

Action Plan (AP)

After Action Report (AAR)

California Disaster and Civil Defense Master Mutual Aid Agreement (MMAA)

California Disaster Assistance Act (CDAA)

California Emergency Services Act (ESA)

Continuity of Government (COG)

Continuity of Operations (COOP)

Department Operations Center (DOC)

Emergency Management Assistance Compact (EMAC)

Emergency Operations Center (EOC)

Emergency Operations Plan (EOP)

EOC Action Plan (EAP)

Incident Action Plan (IAP)

Incident Commander (IC)

Incident Command Post (ICP)

Incident Command System (ICS)

Joint Information Center (JIC)

Multiagency Coordination Group (MAC Group)

Multiagency Coordination System(s) (MACS)

Multi-year Training and Exercise Plan (MYTEP)

National Incident Management System (NIMS)

National Response Framework (NRF)

Operational Area (OA)

Public Information Officer (PIO)

Regional Emergency Operations Center (REOC)

The Robert T. Stafford Disaster Relief and Emergency Assistance Act (Stafford Act)

Standard Operating Procedure (SOP)

Standardized Emergency Management System (SEMS)

State Operations Center (SOC)

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12 Appendix B – Glossary of Terms

Action Plan (AP): See EOC Action Plan and Incident Action Plan.

Activation: 1) Initial activation of an EOC may be accomplished by a designated official of the emergency response agency that implements SEMS as appropriate to accomplish the agency's role in response to the emergency. 2) An event in the sequence of events normally experienced during most emergencies.

After Action Report (AAR): A report that examines response actions, application of SEMS, modifications to plans and procedures, training needs, and recovery activities. AARs are required under SEMS after any emergency that requires a gubernatorial state of emergency proclamation. Local government AARs must be submitted to Cal OES within 90 days.

Agency: A division of government with a specific function offering a particular kind of assistance. In the Incident Command System (ICS), agencies are defined either as jurisdictional (having statutory responsibility for incident management) or as assisting or cooperating (providing resources or other assistance). Governmental organizations are most often in charge of an incident, though in certain circumstances private sector organizations may be included. Additionally, Non-Governmental Organizations (NGO) may be included to provide support. All-Hazards: Any incident, natural or human-caused, that warrants action to protect life, property, environment, public health, or safety, and minimize disruptions of government, social, or economic activities.

California Disaster and Civil Defense Master Mutual Aid Agreement (MMAA): An agreement entered by and between the State of California, its various departments and agencies, and the various political subdivisions, municipal corporations, and public agencies of the State of California to assist each other by providing resources during an emergency. Mutual Aid occurs when two or more parties agree to furnish resources and facilities and to render services to each other in response to any type of disaster or emergency. California Emergency Support Functions (CA-ESF): The CA-ESFs are a grouping of State agencies, departments, and other stakeholders with similar functional activities/responsibilities whose responsibilities lend to improving the state's ability to collaboratively prepare for, effectively mitigate, cohesively respond to, and rapidly recover from any emergency. CA-ESFs unify a broad-spectrum of stakeholders with various capabilities, resources, and authorities to improve collaboration and coordination for a particular discipline. They also provide a framework for the state government to support regional and community stakeholder collaboration and coordination at all levels of government and across overlapping jurisdictional boundaries.

California Emergency Services Act (ESA): An Act within the California Government Code to ensure preparations within the state will be adequate to deal with natural, human-caused, or war-caused emergencies which result in conditions of disaster or in extreme peril to life, property, and the natural resources of the state, and generally to

protect the health and safety and preserve the lives and property of the people of the state.

Catastrophe: Any natural or human-caused incident, including terrorism that results in extraordinary levels of mass casualties, damage, or disruption severely affecting the population, infrastructure, environment, economy, national morale, and/or government functions.

Command: The act of directing, ordering, or controlling by virtue of explicit statutory, regulatory, or delegated authority.

Command/Management: Command is responsible for the directing, ordering, and/or controlling of resources at the field response level. Management is responsible for overall emergency policy and coordination at the SEMS EOC levels.

Command Post: See Incident Command Post.

Command Staff: The Command Staff at the SEMS Field Level consists of the Information Officer, Safety Officer, and Liaison Officer. They report directly to the Incident Commander. They may have an assistant or assistants, as needed. These officers are also found at the EOC levels in SEMS, and they report directly to the EOC Director and comprise the Management Staff. They may have an assistant or assistants, as needed.

Communications: Process of the transmission of information through verbal, written, or symbolic means.

Continuity of Government (COG): Activities that address the continuance of constitutional governance. COG planning aims to preserve and/or reconstitute the institution of government and ensure that a department or agency's constitutional, legislative, and/or administrative responsibilities are maintained. This is accomplished through succession of leadership, the pre-delegation of emergency authority, and active command and control during response and recovery operations.

Continuity of Operations (COOP): Planning should be instituted, including all levels of governments, across the private sector and non-governmental organizations as appropriate, to ensure the continued performance of core capabilities and/or critical government operations during any potential incident.

Coordination: The process of systematically analyzing a situation, developing relevant information, and informing appropriate command authority of viable alternatives for selection of the most effective combination of available resources to meet specific objectives. The coordination process (which can be either intra- or inter-agency) does not involve dispatch actions. However, personnel responsible for coordination may perform command or dispatch functions within the limits established by specific agency delegations, procedures, legal authority, etc. Multiagency or interagency coordination is found at all SEMS levels.

Coordination Center: Term used to describe any facility used for the coordination of agency or jurisdictional resources in support of one or more incidents.

Corrective Actions: Implementing procedures based on lessons learned from actual incidents or from training and exercises.

Cost Unit: Functional unit within the Finance/Administration Section responsible for tracking costs, analyzing cost data, making cost estimates, and recommending cost-saving measures.

Critical Infrastructure: Systems and assets, whether physical or virtual, so vital to the United States that the incapacity or destruction of such systems and assets would have a debilitating impact on security, national economic security, national public health or safety, or any combination of those matters.

Demobilization: The orderly, safe, and efficient return of an incident resource to its original location and status.

Department Operations Center (DOC): An Emergency Operations Center (EOC), specific to a single department or agency where the focus is on internal agency incident management and response. They are often linked to and, in most cases, are physically represented in a combined agency EOC by authorized agent(s) for the department or agency.

Disaster: A sudden calamitous emergency event bringing great damage, loss, or destruction.

Division: The partition of an incident into geographical areas of operation. Divisions are established when the number of resources exceeds the manageable span of control of the Operations Section Chief. A Division is located within the ICS organization between the Branch and resources in the Operations Section.

Documentation Unit: Functional unit within the Planning/Intelligence Section responsible for collecting, distributing, recording, and safeguarding all documents relevant to an incident or within an EOC.

Emergency: Any incident(s), whether natural or human-caused, that requires responsive action to protect life or property. Under the Robert T. Stafford Disaster Relief and Emergency Assistance Act, an emergency means any occasion or instance for which, in the determination of the President, federal assistance is needed to supplement state and local efforts and capabilities to save lives, protect property and public health and safety, or to lessen or avert the threat of a catastrophe in any part of the United States.

Emergency Management Assistance Compact (EMAC): A congressionally ratified organization that provides form and structure to interstate mutual aid. Through EMAC, a disaster-affected state can request and receive assistance from other member states quickly and efficiently, resolving two key issues upfront: liability and reimbursement.

Emergency Management Community: The stakeholders in emergency response in California including the residents of California, the private sector and federal, state, local, and tribal governments.

Emergency Operations Center (EOC): The physical location at which the coordination of information and resources to support incident management (on-scene operations) activities normally takes place. An EOC may be a temporary facility or may be located in a more central or permanently established facility, perhaps at a higher level of organization within a jurisdiction. EOC may be organized by major functional disciplines (e.g., fire, law enforcement, and medical services), by jurisdiction (e.g., federal, state, regional, tribal, city, county), or some combination thereof.

Emergency Operations Plan (EOP): The ongoing plan maintained by various jurisdictional levels for responding to a wide variety of potential hazards.

Emergency Response Agency: Any organization responding to an emergency, or providing mutual aid support to such an organization, whether in the field, at the scene of an incident, or to an operations center.

Emergency Response Personnel: Personnel affiliated with or sponsored by emergency response agencies.

EOC Action Plan: The plan developed at SEMS EOC levels, which contains objectives, actions to be taken, assignments, and supporting information for the next operational period.

Essential Facilities: May include facilities such as law enforcement, fire, emergency operations centers, schools, medical facilities, and other resources that have a role in an effective and coordinated emergency response.

Evacuation: Organized, phased, and supervised withdrawal, dispersal, or removal of civilians from dangerous or potentially dangerous areas and their reception and care in safe areas.

Federal: Of or pertaining to the federal government of the United States of America. Finance/Administration Section: The section responsible for all administrative and financial considerations surrounding an incident or EOC activation.

Function: Function refers to the five major activities in ICS: Command, Operations, Planning, Logistics and Finance/Administration. The same five functions are also found at all SEMS EOC Levels. At the EOC, the term Management replaces Command. The term function is also used when describing the activity involved, (e.g., the planning function). A sixth function, Intelligence/Investigations, may be established, if required, to meet emergency management needs.

Group: Established to divide the incident management structure into functional areas of operation. Groups are composed of resources assembled to perform a special function not necessarily within a single geographic division. Groups, when activated, are located between branches and resources in the Operations Section. See Division.

Hazard: Something that is potentially dangerous or harmful, often the root cause of an unwanted outcome.

Incident: An occurrence or event, natural or human-caused, which requires a response to protect life or property. Incidents can, for example, include major disasters, emergencies, terrorist attacks, terrorist threats, civil unrest, wildland and urban fires, floods, hazardous materials spills, nuclear accidents, aircraft accidents, earthquakes, hurricanes, tornadoes, tropical storms, tsunamis, war-related disasters, public health and medical emergencies, and other occurrences requiring an emergency response.

Incident Action Plan (IAP): An oral or written plan containing general objective reflecting the overall strategy for managing an incident. It may include the identification of operational resources and assignments. It may also include attachments that provide direction and important information for management of the incident during one or more operational periods. At the SEMS EOC Level, it is called the EOC Action Plan.

Incident Command: Responsible for overall management of the incident and consists of the Incident Commander, either single or unified command, and any assigned supporting staff.

Incident Commander (IC): The individual responsible for all incident activities, including the development of strategies and tactics, and the ordering and the release of resources. The IC has overall authority and responsibility for conducting incident operations and is responsible for the management of all incident operations at the incident site.

Incident Command Post (ICP): The field location where the primary functions are performed. The ICP may be co-located with the incident base or other incident facilities.

Incident Command System (ICS): A standardized on-scene emergency management construct specifically designed to provide for the adoption of an integrated organizational structure that reflects the complexity and demands of single or multiple incidents, without being hindered by jurisdictional boundaries. ICS is the combination of facilities, equipment, personnel, procedures, and communications operating within a common organizational structure, designed to aid in the management of resources during incidents. It is used for all kinds of emergencies and is applicable to small as well as large and complex incidents. ICS is used by various jurisdictions and functional agencies, both public and private, to organize field-level incident management operations.

Information: Pieces of raw, unanalyzed data that identifies persons, evidence, events; or illustrates processes that specify the occurrence of an event. May be objective or subjective and is intended for both internal analysis and external (news media) application. Information is the "currency" that produces intelligence.

Intelligence: Product of an analytical process that evaluates information collected from diverse sources, integrates the relevant information into a cohesive package, and produces a conclusion or estimate. Information must be real, accurate, and verified

before it becomes intelligence for planning purposes. Intelligence relates to the specific details involving the activities of an incident or EOC, and current and expected conditions, and how they affect the actions taken to achieve operational period objectives. Intelligence is primarily intended for internal use and not for public dissemination. Intelligence/Investigations: Intelligence gathered within the Intelligence/Investigations function is information that either leads to the detection, prevention, apprehension, and prosecution of criminal activities (or the individual(s) involved) including terrorist incidents or information that leads to determination of the cause of a given incident (regardless of the source) such as public health events or fires with unknown origins. This is different from the normal operational and situational intelligence gathered and reported by the Planning Section.

Joint Information Center (JIC): A facility established to coordinate all incident-related public information activities. It is the central point of contact for all news media. Public information officials from all participating agencies should co-locate at the JIC.

Jurisdiction: A range or sphere of authority. Public agencies have jurisdiction at an incident related to their legal responsibilities and authority. Jurisdictional authority at an incident can be political or geographical (e.g., federal, state, tribal, and local boundary lines) or functional (e.g., law enforcement, public health).

Key Resources: Any publicly or privately controlled resources essential to the minimal operations of the economy and government.

Local Government: According to federal code36a county, municipality, city, town, township, local public authority, school district, special district, intrastate district, council of governments (regardless of whether the council of governments is incorporated as a nonprofit corporation under state law), regional or interstate government entity, or agency or instrumentality of a local government; an Indian tribe or authorized tribal entity, or in Alaska a Native village or Alaska Regional Native Corporation; a rural community, unincorporated town or village, or other public entity.

Logistics: Providing resources and other services to support incident management.

Logistics Section: The section responsible for providing facilities, services, and material support for an incident or EOC activation.

Management Staff: See Command Staff.

Mitigation: Provide a critical foundation in the effort to reduce the loss of life and property from natural and/or human-caused disasters by avoiding or lessening the impact of a disaster and providing value to the public by creating safer communities. Mitigation seeks to fix the cycle of disaster damage, reconstruction, and repeated damage. These activities or actions, in most cases, will have a long-term sustained effect.

Mobilization: The process and procedures used by all organizations - federal, state, tribal, and local - for activating, assembling, and transporting all resources that have been requested to respond to or support an incident.

Multiagency Coordination Group (MAC Group): Typically, administrators/executives, or their appointed representatives, who are authorized to commit agency resources and funds, are brought together and form MAC Groups. MAC Groups may also be known as multiagency committees, emergency management committees, or as otherwise defined. It can provide coordinated decision-making and resource allocation among cooperating agencies and may establish the priorities among incidents, harmonize agency policies, and provide strategic guidance and direction to support incident management activities.

Multiagency Coordination System(s) (MACS): Multiagency coordination systems provide the architecture to support coordination for incident prioritization, critical resource allocation, communications systems integration, and information coordination. The elements of multiagency coordination systems include facilities, equipment, personnel, procedures, and communications. Two of the most commonly used elements are EOC and MAC Groups. These systems assist agencies and organizations responding to an incident. Mutual Aid Agreements and/or Assistance Agreements: Written or oral agreements between and among agencies/organizations and/or jurisdictions that provide a mechanism to quickly obtain emergency assistance in the form of personnel, equipment, materials, and other associated services. The primary objective is to facilitate rapid, short-term deployment of emergency support prior to, during, and/or after an incident.

Mutual Aid Coordinator: An individual at the local government, Operational Area, Region or State Level that is responsible to coordinate the process of requesting, obtaining, processing, and using mutual aid resources. Mutual Aid Coordinator duties will vary depending upon the mutual aid system.

Mutual Aid Region: A mutual aid region is a subdivision of Cal OES established to assist in the coordination of mutual aid and other emergency operations within a geographical area of the state, consisting of two or more Operational Areas.

National: Of a nationwide character, including the federal, state, tribal, and local aspects of governance and policy.

National Incident Management System (NIMS): Provides a systematic, proactive approach guiding government agencies at all levels, the private sector, and non-governmental organizations to work seamlessly to prevent, protect against, respond to, recover from, and mitigate the effects of incidents, regardless of cause, size, location, or complexity, in order to reduce the loss of life or property and harm to the environment.

National Response Framework (NRF): A guide to how the nation conducts all-hazards incident management.

Non-governmental Organization (NGO): An entity with an association based on the interests of its members, individuals, or institutions. It is not created by a government, but it may work cooperatively with the government. Such organizations serve a public purpose, not a private benefit. Examples of NGO include faith-based charity organizations and the American Red Cross.

Officer: 1) The ICS title for the personnel responsible for the Command Staff (Management Staff at EOC) positions of Safety, Liaison, and Public Information. 2) One who holds an office or post; especially one elected or appointed to a position of authority or trust in a corporation, government, institution, etc.

Operational Area (OA): An intermediate level of the state emergency organization, consisting of a county and all other political subdivisions within the geographical boundaries of the county.

Operational Period: The time scheduled for executing a given set of operation actions, as specified in the Incident Action Plan. Operational periods can be of various lengths, although usually last 12-24 hours.

Operations Section: The section responsible for all tactical incident operations and implementation of the Incident Action Plan. In ICS, it normally includes subordinate branches, divisions, and/or groups. At the SEMS EOC levels, the section is responsible for the coordination of operational activities. The Operations Section at an EOC contains branches, groups, or units necessary to maintain appropriate span of control.

Organization: Any association or group of persons with like objectives. Examples include, but are not limited to, governmental departments and agencies, private sector, and/or non-governmental organizations.

Planning Section: The section responsible for the collection, evaluation, and dissemination of operational information related to the incident or EOC activities and for the preparation and documentation of the IAP or EOC action plan, respectively. This section also maintains information on the current and forecasted situation and on the status of resources assigned to the incident or EOC activation.

Political Subdivisions: Includes any city, city and county, county, tax or assessment district, or other legally authorized local governmental entity with jurisdictional boundaries.

Preparedness: A continuous cycle of planning, organizing, training, equipping, exercising, evaluating, and taking corrective action in an effort to ensure effective coordination during incident response. Within NIMS, preparedness focuses on the following elements: planning, procedures and protocols, training and exercises, personnel qualification and certification, and equipment certification.

Prevention: Actions to avoid an incident or to intervene to stop an incident from occurring. Prevention involves actions to protect lives and property. It involves applying intelligence and other information to a range of activities that may include such

countermeasures as deterrence operations; heightened inspections; improved surveillance and security operations; investigations to determine the full nature and source of the threat; public health and agricultural surveillance and testing processes; immunizations, isolation, or quarantine; and, as appropriate, specific law enforcement operations aimed at deterring, preempting, interdicting or disrupting illegal activity, and apprehending potential perpetrators and bringing them to justice.

Private Sector: Organizations and entities that are not part of any governmental structure. The private sector includes for-profit and not-for-profit organizations, formal and informal structures, commerce, and industry.

Protocols: Sets of established guidelines for actions (which may be designated by individuals, teams, functions, or capabilities) under various specified conditions.

Public Information: Processes, procedures, and systems for communicating timely, accurate, and accessible information on the incident's cause, size, and current situation; resources committed; and other matters of general interest to the public, responders, and additional stakeholders (both directly affected and indirectly affected).

Public Information Officer (PIO): A member of the Command Staff (Management Staff at the SEMS EOC Levels) responsible for interfacing with the public and media and/or with other agencies with incident-related information requirements.

Recovery: The development, coordination, and execution of service- and site-restoration plans; the reconstitution of government operations and services; individual, private-sector, non-governmental, and public assistance programs to provide housing and to promote restoration; long-term care and treatment of affected persons; additional measures for social, political, environmental, and economic restoration; evaluation of the incident to identify lessons learned; post-incident reporting; and development of initiatives to mitigate the effects of future incidents.

Regional Emergency Operations Center (REOC): Facilities found at Cal OES Administrative Regions. REOC provide centralized coordination of resources among Operational Areas within their respective regions and between the Operational Areas and the State Level.

Reimbursement: Provide a mechanism to recoup funds expended for incident-specific activities.

Resource Management: Efficient emergency management and incident response requires a system for identifying available resources at all jurisdictional levels to enable timely and unimpeded access to resources needed to prepare for, respond to, or recover from an incident. Resource management under NIMS includes mutual aid agreements and assistance agreements; the use of special federal, state, tribal, and local teams; and resource mobilization protocols.

Resources: Personnel and major items of equipment, supplies, and facilities available or potentially available for assignment to incident operations and for which status is maintained. Resources are described by kind and type and may be used in operational support or supervisory capacities at an incident or at an EOC.

Response: Activities that address the short-term, direct effects of an incident. Response includes immediate actions to save lives, protect property, and meet basic human needs. Response also includes the execution of EOP and of mitigation activities designed to limit the loss of life, personal injury, property damage, and other unfavorable outcomes. As indicated by the situation, response activities include applying intelligence and other information to lessen the effects or consequences of an incident; increased security operations; continuing investigations into nature and source of the threat; ongoing public health and agricultural surveillance and testing processes; immunizations, isolation, or quarantine; and specific law enforcement operations aimed at preempting, interdicting, or disrupting illegal activity, and apprehending actual perpetrators and bringing them to justice.

Response Personnel: Includes federal, state, territorial, tribal, sub-state regional and local governments, private sector organizations, critical infrastructure owners, and operators, NGO and all other organizations and individuals who assume an emergency management role. Also known as an Emergency Responder.

Safety Officer: A member of the Command Staff (Management Staff at the SEMS EOC Levels) responsible for monitoring incident operations and advising the IC on all matters relating to operational safety, including the health and safety of emergency responder personnel. The Safety Officer may have assistants.

Section: 1) The organizational level having responsibility for a major functional area of incident or EOC Management, (e.g., Operations, Planning, Logistics, Finance/Administration) and Intelligence/Investigations (if established). The section is organizationally situated between the branch and the Incident Command. 2) A separate part or division as: a. A portion of a book, treatise, or writing. b. A subdivision of a chapter. c. A division of law.

Situation Report: Often contains confirmed or verified information regarding the specific details relating to the incident.

Special District: A unit of local government (other than a city, county, or city and county) with authority or responsibility to own, operate, and maintain systems, programs, services, or projects [(as defined in California Code of Regulations (CCR) Section 2900(s)] for purposes of natural disaster assistance. This may include joint powers authority established under Section 6500 et. seq. of the California Code of Regulations.

Stafford Act: The Robert T. Stafford Disaster Relief and Emergency Assistance Act (Stafford Act) establishes the programs and processes for the federal government to provide disaster and emergency assistance to states, local governments, tribal nations, individuals, and qualified private nonprofit organizations. The provisions of the Stafford

Act cover all hazards including natural disasters and terrorist events. Relevant provisions of the Stafford Act include a process for Governors to request federal disaster and emergency assistance from the President. The President may declare a major disaster or emergency.

Standard Operating Procedure (SOP): Complete reference document or an operation manual that provides the purpose, authorities, duration, and details for the preferred method of performing a single function or several interrelated functions in a uniform manner.

Standardized Emergency Management System (SEMS): A system required by California Government Code and established by regulations for managing response to multiagency and multijurisdictional emergencies in California. SEMS consists of five organizational levels, which are activated as necessary: Field Response, Local Government, Operational Area, Region, and State.

Standardized Emergency Management System (SEMS) Guidelines: The SEMS guidelines are intended to assist those responsible for planning, implementing, and participating in SEMS.

Standardized Emergency Management System (SEMS) Regulations: Regulations establishing the Standardized Emergency Management System (SEMS) based upon the Incident Command System (ICS) adapted from the system originally developed by the Firefighting Resources of California Organized for Potential Emergencies (FIRESCOPE) program including those currently in use by State agencies, the Multiagency Coordination System (MACS) as developed by FIRESCOPE program, the Operational Area concept, and the Master Mutual Aid Agreement and related mutual aid systems. Regulations are found at Title XIX. Division 2. Chapter 1, Section 2400 et. seq.

State: When capitalized, refers to any State of the United States, the District of Columbia, the Commonwealth of Puerto Rico, the Virgin Islands, Guam, American Samoa, the Commonwealth of the Northern Mariana Islands, and any possession of the United States. See Section 2 (14), Homeland Security Act of 2002, Public Law 107–296, 116 Stat. 2135 (2002).

State Operations Center (SOC): The SOC is operated by the California Governor's Office of Emergency Services at the State Level in SEMS. It is responsible for centralized coordination of state resources in support of the three Regional Emergency Operations Centers (REOC). It is also responsible for providing updated situation reports to the Governor and Legislature.

Strategy: The general plan or direction selected to accomplish incident objectives.

System: An integrated combination of people, equipment, and processes that work in a coordinated manner to achieve a specific desired output under specific conditions.

Technical Assistance: Support provided to state, tribal, and local jurisdictions when they have the resources, but lack the complete knowledge and skills needed to perform a required activity (such as mobile-home park design or hazardous material assessments).

Technical Specialists: Personnel with special skills that can be used anywhere within the SEMS organization. No minimum qualifications are prescribed, as technical specialists normally perform the same duties during an incident that they perform in their everyday jobs and they are typically certified in their fields or professions.

Terrorism: Under the Homeland Security Act of 2002, terrorism is defined as activity that involves an act dangerous to human life or potentially destructive of critical infrastructure or key resources; is a violation of the criminal laws of the United States or of any state or other subdivision of the United States in which it occurs; and is intended to intimidate or coerce the civilian population, or influence or affect the conduct of a government by mass destruction, assassination, or kidnapping. See Section 2 (15), Homeland Security Act of 2002, Public Law107–296, 116 Stat. 2135 (2002).

Threat: An indication of possible violence, harm, or danger.

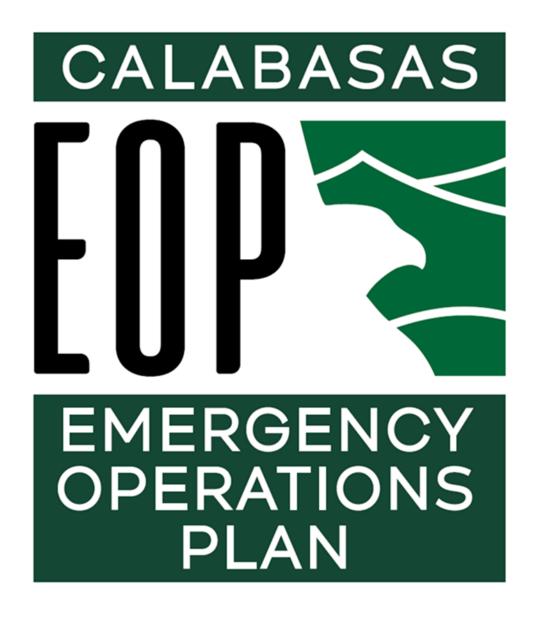
Tools: Those instruments and capabilities that allow for the professional performance of tasks, such as information systems, agreements, doctrine, capabilities, and legislative authorities.

Unified Command: An ICS application used when more than one agency has incident jurisdiction or when incidents cross political jurisdictions. Agencies work together through the designated members of the UC, often the senior person from agencies and/or disciplines participating in the UC, to establish a common set of objectives and strategies and a single IAP.

Unit: The organizational element with functional responsibility for a specific incident planning, logistics, or finance/administration activity.

Vital Records: The essential agency records needed to meet operational responsibilities under national security emergencies or other emergency or disaster conditions (emergency operating records), or to protect the legal and financial rights of the Government and those affected by Government activities (legal and financial rights records).

Volunteer: For purposes of NIMS, a volunteer is any individual accepted to perform services by the lead agency (which has authority to accept volunteer services) when the individual performs services without promise, expectation, or receipt of compensation for services performed. See 16 U.S.C. 742f(c) and 29 CFR 553.101.



City of Calabasas

Department of Public Safety & Emergency Preparedness

2023

PART TWO

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1 EOC Activation

1.1 EOC Purpose

The City EOC is a central location from which the City can provide inter-agency coordination and executive decision-making in support of incident response and recovery operations. The purpose of the EOC is to provide a centralized location where public safety, emergency response, and support agencies coordinate planning, preparedness, and response activities. The EOC does not command or control onscene response efforts, but does carry out the coordination functions through:

- 1. Collecting, evaluating and disseminating incident information.
- 2. Analyzing jurisdictional impacts and setting priority actions; and
- 3. Managing requests, procurement, and utilization of resources.

The decisions made through the EOC are designed to be broad in scope and offer general guidance on priorities. Information is disseminated through the EOC Manager/Director and tactical decisions are coordinated from field response personnel. The EOC serves as a coordinated link between the Chief Elected Official (CEO) of each jurisdiction and the field personnel coordinating the execution of event priorities.

1.2 EOC Facilities

1.2.1 Main EOC facility

Table 1: EOC Information provides location and logistics data useful for activating the EOC. **Figure 1: EOC Area Map** shows the EOC location and the surrounding area.

Address	100 Civic Center Way, Calabasas, CA
Phone Number	818-224-1600
Parking	West and South of the EOC
Directions	Off of Park Sorrento/Civic Center Way

Table 1: EOC Information

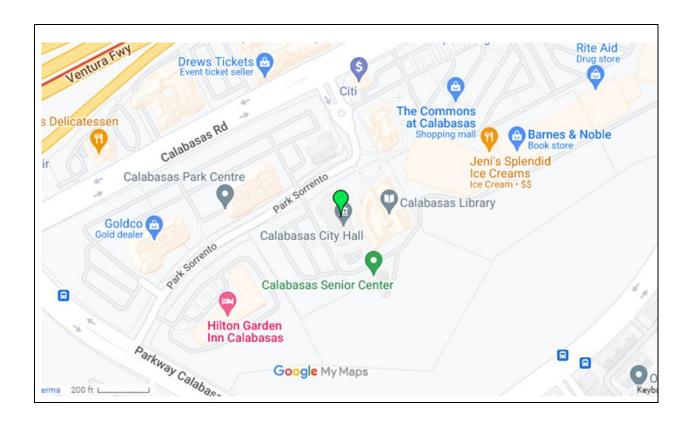


Figure 1: EOC Area Map

1.2.2 Alternate EOC facility

Table 2: Alternate EOC Information provides location and logistics data useful for activating the EOC. **Figure 2: Alternate EOC Area Map** shows the EOC location and the surrounding area.

Address	300 Civic Center Way, Calabasas, 91302
Phone Number	818-224-1777
Parking	North and East of the EOC
Directions	Off of Park Sorrento/Civic Center Way

Table 2: Alternate EOC Information

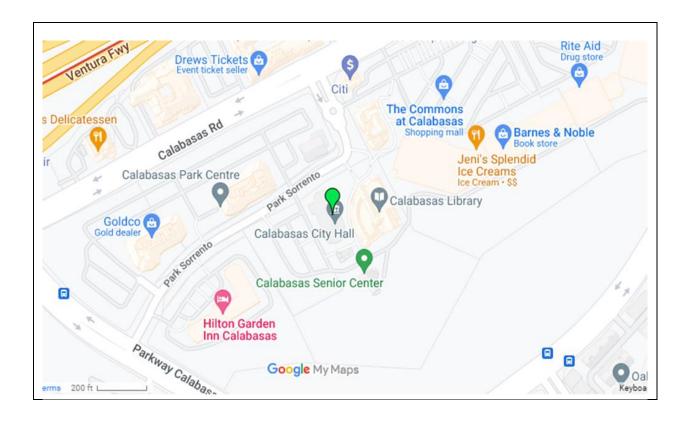


Figure 2: Alternate EOC Area Map

1.2.3 Initial Response

Initial field response operations will be accomplished by the appropriate City departments, member jurisdictions, volunteer agencies, and segments of the private sector. During initial response operations, field responders will place emphasis on saving lives, property, and the environment, controlling the situation, and minimizing the effects of the emergency. The Incident Command System will be used to manage and control the response operations.

The disaster/event may be controlled solely by City emergency responders or with other agencies through the mutual aid system. If the resources available at the field response level are not sufficient to mitigate the situation, the Incident Commander may request that the City Emergency Operations Plan, or the Emergency Operations Center, be activated to support the field operations.

Field Reports. A field report is provided by the incident responders and includes information concerning the nature, severity, and extent of the situation. The information will be used to assess the extent of the disaster/event and determine the appropriate level of response for the City.

1.2.3 Levels of EOC Activation

The City EOC may be activated as needed to support City emergency operations. The EOC may be activated by one of the following:

- City Manager
- City Manager designated alternate

The City has developed EOC activation criteria that include conditions based on a hazard analysis as well as regulatory requirements. The goal is a rapid EOC activation when it is needed.

Three levels of activation have been identified that will provide EOC staffing commensurate with the coordination needs of varying emergency situations. **Table 3: EOC Activation Criteria**, contains the activation criteria for the City EOC.

Activation Level	Detail	Event or Situation	Minimum Staffing
Three	 Level Three is a minimum activation. This level may be used for situations which initially only require a few people. A Level Three activation is also called monitoring level activation. The physical EOC facility may or may not need to be opened or staffed. 	 Events with potential impacts on the health & safety of the public and/or environment Weather Alerts Incident involving 2 or more City departments and/or Law and Fire Low risk planned event Wind or rainstorm Power outage and Stage 1 & 2 emergencies 	 EOC Director Section Chiefs
Two	 Level Two activation is normally achieved as an increase from Level Three or a decrease from Level One. This activation level is used for emergencies or planned events that would require more than a minimum staff but would not call for a full activation/staffing. A Level Two activation is also called partial level activation. 	 Two or more large incidents involving 2 or more departments Major wind or rain Major scheduled event Large scale power outage and Stage 3 power emergencies Hazardous Material Incident involving large scale or possible largescale evacuations Moderate Earthquake 	 EOC Director Section Chiefs Units as appropriate Liaison/Agency Representatives as appropriate Public Information Officer

Activation Level	Detail	Event or Situation	Minimum Staffing
	The physical EOC facility will need to be opened and staffed.		
One	 Level One activation involves a complete/full activation of all EOC elements & staffing. Level One would be the initial activation for any major emergency requiring acute State assistance. A Level One activation is also called full level activation. The physical EOC facility will need to be opened and fully staffed. 	 Major County/City or Regional emergency, multiple departments with heavy resource involvement Major Earthquake Terrorism threat or incident 	All EOC as appropriate

Table 3: EOC Activation Criteria

1.3 EOC Notification/Personnel Recall

If EOC activation is required, the EOC Coordinator, or designee, will notify everyone on the EOC Recall List and provide directions to the primary EOC. If the primary EOC is not available or is inaccessible, the alternate EOC will be activated.

The EOC Emergency Recall List includes personnel who are part of each SEMS function in the Emergency Operations Center, as well as other technical support employees of the City. The Emergency Recall List is to be activated and implemented when an emergency or disaster affects the City and poses a major threat to life, property, and/or the environment.

Maintenance of Emergency Recall List: The City Manager's Office maintains the Emergency Recall List. The City Manager's Office ensures that the EOC Coordinator, or designee, and the EOC have current copies of the Emergency Recall List. The Emergency Recall List is activated by EOC Coordinator, or designee, and will only be implemented when directed by one of the following City employees:

- City Manager
- City Manager designated alternate

Notification Implementation: Once EOC activation is requested and properly authorized, the Emergency Recall List will be implemented by EOC Coordinator, or designee, personnel. Notifications and alerts begin with the City Manager. If the City

Manager cannot be reached, other designees will be contacted until someone is reached to assume the EOC Manager/Director position.

The EOC Coordinator, or designee, will provide the EOC Manager/Director with a complete status of the incident or disaster, identifying damage sustained, current response actions, resource status, etc. Based on the information provided by the EOC Coordinator, or designee, the EOC Manager/Director will determine what parts of the Emergency Alert List will be implemented, including what sections of the City's Emergency Operations Center will be activated and requested to respond.

Additionally, the EOC Manager/Director, when appropriate, will personally contact and inform the City Council of the situation in the City. The EOC Manager/Director may request that the EOC Coordinator, or designee, notify the Operational Area of the EOC activation.

The City Emergency Recall List consists of the following sections:

- Management
- Operations
- Planning
- Finance
- Logistics
- Communications

Recall Personnel: When notified of an Emergency Recall, personnel should notify their families, retrieve their emergency operations go bag, and report to the designated City Emergency Operations Center. Personnel should be prepared for a lengthy stay, which will be dependent upon the nature of the disaster and its expected duration.

It is the responsibility of each department head to assign three (3) alternates for each key position. It is also the department head's responsibility to ensure that all designated alternates have knowledge and training in their EOC assigned job functions. The Disaster Management Area Coordinator (DMAC) will assist in Emergency Operations training.

2 EOC Operations

2.1 Summary of EOC Operations

The Standard Emergency Management System (SEMS) is state law, and under SEMS regulations, the City falls under Local Government, one of the five SEMS levels.

As Local Government, the City is an intermediate level of the state's emergency services organization that encompasses the city and all political subdivisions. The City manages and coordinates information, resources and priorities within its boundaries, and serves as the coordination and communication link between the Field Level and the Operational Area.

The City as the Local Government level of SEMS is responsible to do the following:

- Establish coordination and communications with Incident Commanders either;
 - Through department operations centers to the EOC, when activated or,
 - Directly to the EOC, when activated
- Use existing mutual aid systems for coordinating fire and law enforcement resources. Note that the City's role as the local government does not change the coordination of discipline-specific resources, such as fire, law, and medical/health, through their established mutual aid systems
- Establish coordination and communications between the local government EOC when activated, and any federal, state or local emergency response agency having jurisdiction at an incident within the local government's boundaries.
- Use multi-agency or inter-agency coordination to facilitate decisions for overall local government level emergency response activities

2.2 Emergency Operation Center Protocols

An EOC provides a central location of authority and information and allows for face-to-face coordination among personnel who must make emergency decisions. The following functions are performed in the City EOC:

- Managing and coordinating emergency operations
- Receiving and disseminating warning information
- Developing emergency policies and procedures
- Collecting intelligence from, and disseminating information to, the various EOC representatives, and, as appropriate, to County/Operational Area, State and Federal agencies or if activated Emergency Operation Centers
- Preparing intelligence/information summaries, situation reports, operational reports, and other reports as required
- Maintaining general and specific maps, information display boards, and other data pertaining to emergency operations

- Continuing analysis and evaluation of all data pertaining to emergency operations
- Controlling and coordinating, within established policy, the operational and logistical support of departmental resources committed to the emergency
- Maintaining contact and coordination with support DOCs and the Operational Area EOC
- Providing emergency information and instructions to the public, making official releases to the news media and the scheduling of press conferences, as necessary

Departments with critical response functions may also activate their Department Operation Centers (DOC) that act as conduits of information between field operations and the EOC.

2.3 Management Organization

The SEMS regulation requires local governments to provide for five functions: management, operations, planning/intelligence, logistics, and finance/administration. These functions, as seen in **Table 4: SEMS Functions** are the basis for structuring the City EOC organization. In addition, the City also operates a sixth function, Communications, that is responsible for Social Media, Video/CTV, Information Systems and Radio.

Primary SEMS Function	Role of Local Government Level
Management	Responsible for overall emergency policy and coordination through joint efforts of governmental agencies and private organizations
Operations	Responsible for coordinating all jurisdictional operations in support of the emergency response through implementation of the local government's action plan.
Planning/Intelligence	Responsible for collecting, evaluating, and disseminating information; developing the local government action plan in coordination with other functions; and maintaining documentation.
Logistics	Responsible for providing facilities, services, personnel, equipment, and materials.
Finance/Administration	Responsible for financial activities and other administrative aspects, including documenting all costs and expenditures associated with a declared disaster.

Table 4: SEMS Functions

The organizational structure for the City EOC provides for:

• Representatives from the Operational Area

- Mutual Aid Coordinators or their representatives from discipline-specific mutual aid systems
- Coordinators for other major functions needed for mutual aid and interjurisdictional coordination
- Representatives from other agencies, community-based organizations, private sector, and volunteer service programs to function as liaison between their organizations and the City EOC
- Agency Representative to represent the City at an Incident Command Post.
- Other functions as needed to carry out the local government responsibilities of the lead agency

2.4 Resource Management

Resource requests from the field and city departments and requests to the operational area level will be made through one of the following processes:

- Discipline-specific mutual aid systems: requests for resources that are normally within the inventories of the mutual aid system will go from local coordinator to Operational Area Mutual Aid Coordinator to Regional Mutual Aid Coordinator.
- All other resource requests will be made through appropriate units in the Operations Section who will then initiate the resource request through the Logistics Section at each level with emphasis on the need for lateral coordination with other EOC functions.

Resource requests from field and city departments will be coordinated within the City EOC to determine if the resource is available within City supplies. Available resources will be allocated as they are available.

If requests for a specific resource exceed the supply, the available resources will be allocated by the Operations Section consistent with priorities established through the action planning process. The EOC Management Staff is responsible for ensuring that priorities are followed.

Resources not available within the City will be requested through the Operational Area level. Resource requests should be coordinated internally at the city/local government level before being placed to the Operational Area level.

Functional coordinators in Operations and Logistics are responsible for tracking resource requests.

2.5 EOC Information Management

Within the City EOC, the EOC Forms will be used to provide written communications between the Sections and Units. Each Section and Unit will use these forms to order disaster/event related resources and to record information to be transmitted to other Sections/Units. This system provides an audit trail of all pertinent information necessary to

document the actions taken by the City during the response to a disaster, rather than every word uttered between the various EOC Staff.

EOC Forms will not replace face-to-face communications but will ensure a paper trail of critical verbal communication is maintained, if not recorded on the individual's or Section's/ Units' duty logs. City EOC Forms and other pertinent documents and templates are located in the Form and Tools section of this plan.

Acting as the Local Government, the City coordinates emergency activities within its boundaries, augmenting, not replacing, any member jurisdiction's emergency operations. It also serves as the communications link between the field and the Operational Area. It provides a single point of contact for information on the emergency situation, as well as resource needs and priorities.

Transmission of information to the Operational Area Emergency Operations Center will be accomplished electronically via the Operational Area Response and Recovery System (OARRS) is a web-based system that functions as the OA's primary tool for agencies/jurisdictions and other operational area partners to report their status and needs to the OA.

Critical information from the City to the Operational Area EOC will be submitted via OARRS on a Preliminary Report, Situation Summary, Status Report, and a Flash Report.

Preliminary Report. The Preliminary Report form will be used by the City to transmit information to the Operational Area Emergency Operations Center during the first two hours after an event.

Situation Summary. The Situation summary is an assessment of the emergency and identifies major incidents/problems and response and recovery priorities. It is intended for use after the first two hours of an event.

Status Report. The Status Report is informational, providing data about the effects of the emergency in several categories. The Status Report and Situation Summary will be transmitted to the State together.

Flash Report. The Flash Report is used to transmit vital and/or time-sensitive information between the State and County/Operational Area outside regularly scheduled Situation Summaries and Status Reports.

Resource requests will be made through one of the following processes:

- Discipline-specific mutual aid systems: Requests for resources that are normally within the inventories of the mutual aid system will go from Local Coordinator to Operational Area Mutual Aid Coordinator to the Regional Mutual Aid Coordinator.
- All other resource requests will be made through the operations and logistics functions at each level.

Resource requests from jurisdictions within the City will be coordinated to determine if the resource is available from other departments or other sources within the City. Mutual Aid Coordinators at each level will keep the Operations Chiefs informed of the status of resource requests and allocations. Mutual Aid Coordinators at each level will communicate and coordinate with each other to maintain current status on resource requests and allocations within the disaster area.

Resource requests to the Operational Area are usually submitted through OARRS. Available resources will be allocated to the requesting local government. If requests for a specific resource exceed the supply, the available resources will be allocated consistent with the priorities established through the action planning process. The Section Chiefs of the Operational Area EOC are responsible for ensuring that priorities are followed.

Resources that are not available within the Operational Area will be requested through the regional level, the State's Coastal Region EOC. Resource requests should be coordinated internally at the Operational Area level before being forwarded to the regional level. The Resource Status Unit Leader in the Logistics Section, in coordination with various Operations Units, is responsible for tracking resource requests.

2.6 EOC Action Planning

The use of action plans in the City EOC ensures a clear and measurable process for identifying objectives and priorities for a given event. Action planning is an important management tool that involves:

- A process for identifying priorities and objectives for emergency response or recovery efforts
- Plans which document the priorities and objectives, and the tasks and personnel assignments associated with meeting the objectives

The action planning process should involve the EOC Director and Section Chiefs (which includes the Chiefs of each Section), along with other EOC staff, as needed, such as special districts, and other agency representatives.

The Planning Section is responsible for facilitating the action planning meeting and completing and distributing the action plan. Action plans are developed for a specified operational period, which may range from a few hours to 24 hours. The operational period is determined by first establishing a set of priority actions that need to be performed. A reasonable time frame is then established for accomplishing those actions.

The action plans need not be complex but should be sufficiently detailed to guide EOC elements in implementing the priority actions. Guidelines for developing action plans and an action plan format are contained in the Forms and Tools section.

2.7 EOC Coordination

Inter-agency coordination inside and outside the EOC is important for:

- Establishing overall priorities
- Allocating critical resources
- Development of strategies for handling multi-agency and multi-jurisdictional response problems
- Sharing information
- Facilitating communications

Inter-agency coordination is an integral part of the functioning of a City EOC. The EOC is staffed by representatives from the departments and agencies working together to coordinate the City's emergency response. Agency representatives from local governments including special districts, community-based organizations, volunteer services programs (VSPs), and private organizations, may also participate with EOC functional elements in coordinating the city response effort. Coordination with agencies not represented in the EOC may be accomplished through telecommunications, satellite, or other electronic means.

2.7.1 Field Responders

Law Enforcement, Fire, EMS and Public Health services are provided through the County of Los Angeles and coordinated using their communications systems and technologies.

City EOC communications and coordination must be established with field responders who are responding to the emergency.

2.7.2 Operation Area

During EOC activation, direct communications and coordination may be established with the Operational Area and any Operational Area member jurisdictions, specifically is emergency incident falls between the City limits and a neighbor jurisdiction. Initially, communications will be established by any means available and with whoever is available, regardless of their functional EOC position. Ideally, communications and coordination with the Operation Area EOC and neighboring City EOCs will occur along functional lines.

Whenever feasible, an agency representative from the City should report to the Operational Area EOC, when the City EOC has been activated. The city representatives will ensure that adequate coordination and information exchange arrangements are made with the Operational Area.

2.7.3 Private and Volunteer Agencies

Coordination of response activities with many non-governmental agencies may occur, primarily at the field level. However, the City EOC will establish coordination with private

and volunteer agencies that have multi-jurisdictional or city-wide response roles. The agencies that play key roles in the response should have representatives at the City EOC.

Coordination with volunteer and private agencies that do not have representatives in the EOC may be accomplished through telecommunications.

2.7.4 Special Districts

The emergency response role of special districts is generally focused on their normal services or functional area of responsibility. Ideally, the special district involved in the emergency response will have a representative at the City EOC, serving as the focal point of coordination and work with other local government representatives in the EOC. If a special district is unable to send a representative, then the Liaison Officer in the EOC will be responsible for establishing communications and coordination with the special district.

2.7.5 Region Emergency Operations Center

Direct coordination and communications with the Southern Region Emergency Operations Center (REOC) is essential. There is one primary method and one alternate method for the Operational Area to coordinate with the Regional EOC:

- Primary Method The REOC sends a field representative to the Operational Area
- Alternate Method The Operational Area and the REOC coordinate through various telecommunications systems

Coordination and communications between the County EOC and the Region EOC will occur between the five SEMS functions. Direct coordination and communications will also be established between the Operational Area Mutual Aid Coordinators, who are located in the County EOC, and the Region's Mutual Aid Coordinator, who are located in the State's Coastal Region EOC. These coordinators may be functioning from their respective Operational Area and regional EOCs or from other locations depending on the situation and the mutual aid system.

2.7.6 State & Federal Field Response

There are some instances where a state or federal agency will be part of a field response in the county. State agency field response may result of a flood fight effort, oil spill, hazardous materials accident or other hazard scenarios. Federal field response could result from the same scenarios or a military aircraft accident, where the federal military authorities are the Incident Commander.

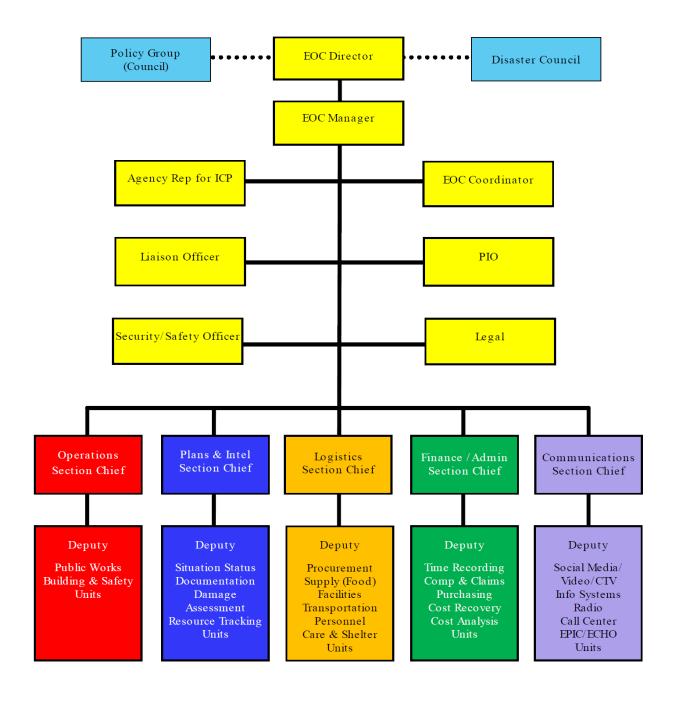
When a state agency or federal agency is involved in field operations, coordination will be established with the City EOC. State or federal agencies operating in the field may be found in any ICS section or unit; or part of a Unified Command. The incident will determine their location.

3 EOC Position Checklists

The following pages contain functional descriptions and position checklists for each position in the City EOC. **Figure 4: EOC Organization Chart** below, provides an overview of the City's EOC organization.

Calabasas EOC 2023 Organization Chart





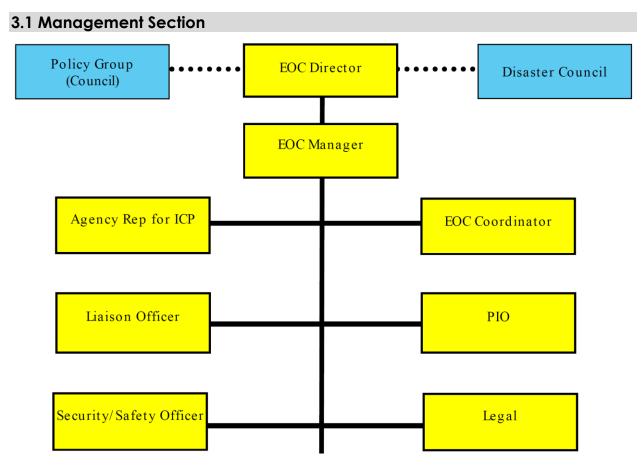


Figure 5: EOC Management Section

Figure 5: EOC Management Section, above, shows all of the positions that are part of the EOC Management Section.

This section contains functional section and position descriptions, responsibilities, and position checklists for personnel assigned to the Management Section of the City EOC. Position checklists describe the minimum actions that should be accomplished by personnel assigned to functional positions within the section.

Section Overview:

 The Management Section is responsible for overall emergency policy and coordination.

Section Responsibilities Include:

- Overall management and coordination of emergency response and recovery operations
- Oversee and manage all Sections in the EOC.
- Coordinate and liaison with appropriate federal, state, local government, private and volunteer entities
- Establish priorities and resolve demand conflicts



• Prepare and disseminate emergency public information, other essential

Position Checklist: EOC Director/Manager

POSITION OVERVIEW



- Overall responsibility and authority for the operation of the EOC.
- Will assure EOC is staffed and operated at a level commensurate with the emergency.

REPORT

TO

CITY COUNCIL or DESIGNEE **DISASTER COUNCIL**

TO ME

GENERAL STAFF

- Operations Section Chief
- Planning/Intelligence Chief
- **Logistics Section Chief**
- Finance/Administration Section Chief
- Communications Section Chief

MANAGEMENT STAFF

- **EOC Coordinator**
- Public Information Officer
- Liaison Officer/Agency Representative
- Security/Safety Officer
- Legal Officer
- Agency Representative for ICP

PLANS & REPORTS



EOC ACTION PLAN | REVIEW + APPROVAL ADVANCE PLAN(S) | REVIEW + APPROVAL **DEMOBILIZATION PLAN** | REVIEW + APPROVAL PRESS RELEASES | REVIEW + APPROVAL REPORTS | REVIEW + APPROVAL

FORMS

& GUIDES



- **POSITION CHECKLIST**
- ALL ICS FORMS (IF USING)
- **PROCLAMATION RESOLUTION**

GUIDE

- **PLANNING "P"**
- **Emergency Operations Plan**
- **COOP Plan**

TECHNOLOGY



- **LAPTOP**
- PHONE (DESK OR CELL)



- **WORKSTATION**
- **POSITION BINDER (CAN BE VIRTUAL)**
- **VEST**

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES		
	 Establish appropriate EOC staffing level Continuously monitor organizational effectiveness and make appropriate changes 	
	Exercise overall management responsibility for the coordination between emergency response agencies in the jurisdiction.	
	 Alongside General Staff, set jurisdictional priorities for response. Ensure all department/agency actions support established EOC priorities. 	
	Ensure that inter-agency coordination is accomplished effectively.	
ACTIVATION		
	Determine appropriate level of activation based on known situation	
	Mobilize/Recall appropriate personnel to the EOC for initial activation.	
	Respond immediately to EOC site and determine operational status.	
	 Obtain briefing from available sources. Ensure that EOC is properly set up and ready for operations. Ensure that EOC check-in procedure is established (FORM EOC-211, FORM EOC-205A) 	
	Ensure that EOC organization and staffing chart is posted and completed	
	(FORM EOC-207)	
	Determine needed EOC sections, assign Section Chiefs and ensure sections are adequately staffed.	
	 Operations Section Chief Logistics Section Chief Planning/Intelligence Section Chief Finance/Administration Section Chief Communications Section Chief 	

TYPE T	ΓΙΜΕ		STATUS C=Complete I=In-Progress P=Pending
		Determine needed Management Staff positions and ensure they are filled as soon as possible.	
		 □ EOC Coordinator □ Public Information Officer □ Liaison Officer □ Agency Representative for ICP □ Security/Safety Officer □ Legal Officer 	
		Ensure telephone and/or radio communications with other EOCs/DOCs is established and functioning.	
		Schedule the initial EOC Action Planning Meeting (FORM EOC-230)	
		Alongside General Staff, determine what representation is needed at the EOC from other emergency response agencies.	
		Assign a liaison officer to coordinate outside agency response to the EOC, and if needed, assist in establishing an Inter-Agency Coordination Group.	
		Assign an Agency Representative to respond to the Incident Command Post to establish communications with Incident staff, if warranted.	
RESPONSE			
		Monitor general staff activities to ensure appropriate actions are being taken.	
		Alongside Public Information Officer, conduct news conferences and review media releases for final approval. Follow established procedure for public information.	
		(FORM PRESS RELEASE)	
		Ensure Liaison Officer is providing and maintaining effective inter-agency coordination.	
		Based on status reports, establish initial strategic objectives for the EOC.	

		STATUS
TYPE TIME		C=Complete I=In-Progress P=Pending
	Alongside Management Staff, prepare EOC objectives for the initial Action Planning Meeting.	Ü
	(FORM EOC-202) (GUIDE PLANNING "P" GUIDE)	
	 Convene Initial Action Planning meeting. Ensure that all Section Chiefs, Management Staff, and key agency representatives are in attendance. Ensure appropriate Action Planning procedures are followed. (GUIDE PLANNING "P" GUIDE) Ensure meeting is facilitated appropriately by the Planning/Intelligence Section, and consensus among EOC Coordinator, PIO, and Section Chiefs on objectives for forthcoming operational period. Assess the situation, define problems, set priorities, and 	
	establish strategic and SMART objectives for the response/recovery period Determine the Operational Period time frame (i.e., 6-, 8- or 12-hour shifts) Review and identify the need for additional staffing and/or	
	other resources When Action Plan is completed by the Planning/Intelligence Section,	
	review, approve and authorize its distribution and implementation. (FORMS EOC-201, EOC-202, EOC-205A, EOC-207, EOC-208, EOC-211, EOC-213. EOC-215, EOC-230)	
	Conduct periodic briefings with general staff to ensure strategic objectives are current and appropriate.	
	Conduct periodic briefings for elected officials or their representatives. (FORM EOC-209)	
	If appropriate, issue an Emergency Proclamation, and coordinate local government proclamations with other emergency response agencies.	
	(FORM PROCLAMATION RESOLUTION)	
SHIFT CHANGE/TE	RANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	 Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214) 	
	Ensure next shift's staff are accounted for	
	Ensure the safety and well-being of staff being dismissed for the operational period	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out	
	(FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION		
	Authorize demobilization of sections and units when they are no longer required informally or via a plan.	
	(PLAN DEMOBILIZATION PLAN)	
	Notify higher level EOCs and other appropriate organizations of planned demobilization, as appropriate.	
	Ensure that open actions not completed will be handled after demobilization.	
	Ensure that all required forms or reports are completed prior to demobilization.	
	Prepare to provide input to the after-action report.	
	Proclaim termination of the emergency response and proceed with recovery operations.	
TERMINATION		
	Alongside Public Information Officer, make emergency termination notifications to City Council, Response Partners, Community and OP Area.	

TYPE TI	ME	STATUS C=Complete I=In-Progress P=Pending
	Provides a final emergency briefing of the event to EOC personnel to include:	
	 Date/time of termination. Requests all documentation developed during the event response. Instructions for support of recovery operations or assembly of the final report. 	
	 of the final report. Time and date of formal debrief to identify issues, lessons learned, and corrective actions. Instructions for resumption of normal operations. 	
	Determine if a formal Recovery Plan is required based on a review of the technical criteria by:	
	 Length and resources required for investigating and fact-finding activities. Assessment of property damage efforts require substantial and prolonged coordination and communications with off-site governments, agencies, and/or response organizations. Number of personal injuries or illnesses requiring protracted follow-up treatment, analysis, and public information. 	
	 Supervise the transition of the EOC from response to recovery operations, as necessary. Appoint a recovery manager; the recovery manager will establish a recovery organization and recovery plan. 	
	 Proclaim EOC Deactivate. Approve deactivation of other emergency facilities that were opened because of the emergency. 	
	Assists with recovery objectives, as requested for Recovery Plan.	
	Turn over command to Recovery Manager.	
	Schedule Incident Debriefing.	
	 Assists with the development of a Final AAR. Approved final AAR (REPORT LOCAL GOVERNMENT AFTER ACTION REPORT) 	
	Turns in completed position checklists, forms, and notes to Documentation Unit.	

SHIFT/STAFF CHANGE NOTES:			
TASKS (PENDING)			
NOTES			
	.		
Name:	Forwarding Phone #:		
Date:	Time:	am / pm	

Position Checklist: EOC Coordinator

POSITION OVERVIEW



- The EOC Coordinator assists and serves as an advisor to the Emergency Operations Center Director/Manager and General Staff as needed
- Oversees the overall functioning of the emergency operations center

REPORT

ТО

EOC DIRECTOR/MANAGER

PLANS

& REPORTS



- ALL PLANS
- ALL REPORTS

FORMS

& GUIDES



FORMS

- ALL
- POSITION CHECKLIST

GUIDES

ALL

TECHNOLOGY



- LAPTOP
- PHONE (DESK OR CELL)



- WORKSTATION
- POSITION BINDER (CAN BE VIRTUAL)
- VEST

TYPE TIM	E	STATUS C=Complete I=In-Progress P=Pending
DUTIES		
	Facilitate the overall functioning of the EOC.	
	 Assist and serve as an advisor to the EOC Director/Manager and General Staff as needed. Provide information and guidance related to the internal functions of the EOC. Ensure compliance with operational area emergency plans and procedures. 	
	Assist the Liaison Officer in ensuring proper procedures are in place for directing agency representatives and conducting VIP/visitor tours of the EOC.	
ACTIVATION		
	Check in at the EOC (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC Set-up (If not already fully set-up)	
	Check workstation to ensure readiness	
	Wear identification vest and read over position checklist.	
	Receive situation, section and position briefing from available and appropriate personnel.	
	Ensure readiness to maintain concise records of position activities (FORM EOC-214)	
	Assist the EOC Director in determining appropriate staffing for the EOC. (FORM EOC-207)	
	Provide assistance and information regarding section staffing to all general staff.	
RESPONSE		
	Assist the EOC Director/Manager and the General Staff in developing overall strategic objectives as well as section objectives for the EOC Action Plan. (FORM EOC-202) (GUIDE PLANNING "P" GUIDE)	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Advise the EOC Director/Manager on proper procedures for enacting emergency proclamations, emergency ordinances and resolutions, and other legal requirements. (FORM PROCLAMATION RESOLUTION) (PLAN EMERGENCY OPERATIONS PLAN)	
	Assist the Planning/Intelligence Section in the development, continuous updating, and execution of the EOC Action Plan. (PLAN EOC ACTION PLAN) (GUIDE PLANNING "P" GUIDE)	
	Provide overall procedural guidance to General Staff as required.	
	Provide general advice and guidance to the EOC Director/Manager as required.	
	Ensure that all appropriate notifications are made to same and one level higher EOCs.	
	Ensure that all communications with appropriate emergency response agencies is established and maintained.	
	Assist the EOC Director/Manager in preparing for and conducting briefings with Management Staff, the agency or jurisdiction policy groups, the media, and the public. (REPORT EOC-209) (FORM PRESS RELEASE)	
	Assist the Liaison Officer with coordination of all EOC visits.	
SHIFT CHANGE/TR	RANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	

TYPE	TIME		STATUS C=Complete I=In-Progress P=Pending
DEMOBILIZA	ATION		
		Deactivate position when authorized by EOC Director/Manager and follow demobilization directions/plan.	
		Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure.	
		Clean up your work area before you leave.	
		Provide a forwarding phone number where you can be reached.	
		Be prepared to provide input to the after-action report.	

SHIFT/STAFF CHANGE

TASKS (PENDING)		
NOTES		
Name	Forwarding	
Name:	 Phone #:	
Date:	Time:am /	pm

Position Checklist: Legal Officer

POSITION OVERVIEW



- Provides legal counsel to the Emergency Services Director / EOC Director/Manager and all City / Agency Staff in legal matters pertaining to emergency response and recovery.
- Assists in the preparation of proclamations, ordinances, and other legal documents; and maintains the City's / Agency's legal records and reports.

REPORT TO EOC DIRECTOR/MANAGER

PLANS & REPORTS



SHARES WITH RELEVANT STAKEHOLDERS. NOT RESPONSIBLE FOR DEVELOPMENT.

FORMS & GUIDE

FORM

- POSITION CHECKLIST
- EOC-205A COMMUNICATION LIST
- EOC-211 CHECK-IN LIST
- EOC-214 ACTIVITY LOG
- PROCLAMATION RESOLUTION

GUIDE

• LEGAL AUTHORITIES (Emergency Operations Plan)

TECHNOLOGY



- LAPTOP
- PHONE (DESK OR CELL)



- WORKSTATION
- POSITION BINDER (CAN BE VIRTUAL)
- VEST

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES		
	Advises the Multi-Agency Coordination/Policy Group and/or EOC Director/Manager, and the Management and General Staff, as needed, on the legality and/or legal implications of contemplated emergency actions and policies (Reference the California Emergency Services Act, Stafford Act, etc., as necessary).	
	Establishes areas of legal responsibility and/or potential liabilities.	
	As needed, prepares documents relative to evacuations, curfews, and demolition of hazardous structures or conditions.	
	Develops emergency rules, regulations and laws required for acquisition and/or control of critical resources.	
ACTIVATION		
	Check in at the EOC (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC Set-up (If not already fully set-up)	
	Check workstation to ensure readiness	
	Wear identification vest and read over position checklist.	
	Receive situation, section and position briefing from available/appropriate personnel.	
	Ensure readiness to maintain concise records of position activities (FORM EOC-214)	
	Obtain assistance for position through the Personnel Unit in Logistics, as required.	
RESPONSE		
	Assist as necessary with Emergency Proclamation Resolution Process and Forms. (FORM PROCLAMATION RESOLUTION)	
	Provide technical knowledge of jurisdictional authorities. (GUIDE LEGAL AUTHORITIES/EMERGENCY OPERATIONS PLAN)	

TYPE TII	ME	STATUS C=Complete I=In-Progress P=Pending
	Develops emergency rules, regulations and laws required for acquisition and/or control of critical resources.	
	Prepares documents relative to evacuations, curfews, and demolition of hazardous structures or conditions.	
SHIFT CHANGI	E/TRANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZAT	ION	
	Deactivate position when authorized by EOC Director/Manager and follow demobilization directions/plan.	
	 Release agency representatives that are no longer required in the EOC when authorized by the EOC Director/Manager. Ensure that you collect any documentation from them that would be relevant for after-action report. 	
	Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure.	
	Clean up your work area before you leave.	
	Provide a forwarding phone number where you can be reached.	
	Be prepared to provide input to the after-action report.	

SHIFT/STAFF CHANGE

TASKS (PENDING)		
NOTES		
Name:	Forwarding	
nume.	rnone #: _	
Date:	Time: _	am / pm

Position Checklist: Liaison Officer

POSITION OVERVIEW



- Responsible for serving as the point of contact to all internal and external individuals, organizations, agencies and customers.
- Oversee all special events, dignitary visits and field liaison positions

REPORT

TO

EOC DIRECTOR/MANAGER

PLANS & REPORTS



SHARES WITH RELEVANT STAKEHOLDERS. NOT RESPONSIBLE FOR DEVELOPMENT

FORMS



- POSITION CHECKLIST
- EOC-205A COMMUNICATION LIST
- EOC-209 INCIDENT STATUS SUMMARY
- EOC-211 CHECK-IN LIST
- EOC-214 ACTIVITY LOG

TECHNOLOGY



- LAPTOP
- PHONE (DESK OR CELL)



- WORKSTATION
- POSITION BINDER (CAN BE VIRTUAL)
- VEST

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES		
	 Oversee all liaison activities, including coordinating outside agency representatives assigned to the EOC. Handle requests from other EOCs for EOC agency representatives. 	
	Establish and maintain a central location for incoming agency representatives, providing workspace and support as needed.	
	Ensuring that position specific guidelines, policy directives, situation reports, and a copy of the EOC Action Plan is provided to Agency Representatives upon check-in.	
	In conjunction with the EOC Coordinator, provide orientations for VIPs and other visitors to the EOC.	
	Ensuring that demobilization is accomplished when directed by the EOC Director/Manager.	
ACTIVATION		
	Check in at the EOC (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC Set-up (If not already fully set-up)	
	Check workstation to ensure readiness	
	Wear identification vest and read over position checklist.	
	Receive situation, section and position briefing from available/appropriate personnel.	
	Ensure readiness to maintain concise records of position activities (FORM EOC-214)	
	Obtain assistance for position through the Personnel Unit in Logistics, as required.	
RESPONSE		
	Contact Agency Representatives already on-site, ensuring that they:	
	 □ Have signed into the EOC □ Understand their role in the EOC □ Know their work locations □ Understand the EOC organization and floor plan. 	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Determine if additional representation is required from:	
	 Community based organizations Private organizations Utilities not already represented Other agencies 	
	Alongside EOC Director/Manager and EOC Coordinator, establish and maintain Interagency Coordination Group made up of outside agency representatives and executives not assigned to specific sections within the EOC.	
	 Assist the EOC Director/Manager and EOC Coordinator in conducting regular briefings for the Inter-Agency Coordination Group. Assist with distribution of the current EOC Action Plan and Situation Report. (PLAN EOC ACTION PLAN) (FORM EOC-209) or (REPORT SITUATION STATUS) 	
	Request that Agency Representatives maintain communications with their agencies and obtain situation status reports regularly.	
	With the approval of the EOC Director/Manager, provide agency representatives from the EOC to other EOCs as required and requested.	
	 Maintain active roster of agency representatives located at the EOC Roster should be distributed internally on a regular basis. (FORM EOC-211 JUST FOR AGENCY REPRESENTATIVES) (FORM EOC-205A JUST FOR AGENCY REPRESENTATIVES) 	
SHIFT CHANGE/T	RANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
DEMOBILIZATION		
	Deactivate position when authorized by EOC Director/Manager and follow demobilization directions/plan.	
	 Release agency representatives that are no longer required in the EOC when authorized by the EOC Director/Manager. Ensure that you collect any documentation from them that would be relevant for after-action report. 	
	Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure.	
	Clean up your work area before you leave.	
	Provide a forwarding phone number where you can be reached.	
	Be prepared to provide input to the after-action report.	
TERMINATION		
	Provide Public Information officer with agency roster for final termination notification (FORM EOC-211 JUST FOR AGENCY REPRESENTATIVES)	

SHIFT/STAFF CHANGE

TASKS (PENDING)		
NOTES		
NOTES		
Name	Forwarding	
Name:	Phone #:	
Date:	Time:	am / pm

Position Checklist: Agency Representative

POSITION Responsible for serving as the point of contact between an Incident **OVERVIEW** Command Post and the Emergency Operations Center. Deployed to the Incident Command Post. **REPORT** TO **PLANS**

EOC DIRECTOR/MANAGER

& REPORTS



SHARES WITH RELEVANT STAKEHOLDERS. NOT RESPONSIBLE FOR **DEVELOPMENT**

FORMS



- **POSITION CHECKLIST**
- **EOC-205A COMMUNICATION LIST**
- **EOC-214 ACTIVITY LOG**
- **INCIDENT ACTION PLAN (From Incident Staff)**

TECHNOLOGY



- **LAPTOP**
- PHONE (DESK OR CELL)



- WORKSTATION
- POSITION BINDER (CAN BE VIRTUAL)
- **VEST**

TYPE TIME		STATUS C=Complete I=In-Progress
DUTIES		P=Pending
DOTIES	Represents the Emergency Operations Center at the Incident	
	Command Post. • Handle requests to and from the EOC and ICP.	
	Ensuring that demobilization is accomplished when directed by the EOC Director/Manager.	
ACTIVATION		
	Check in at the EOC (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC Set-up (If not already fully set-up)	
	Obtain a briefing from EOC staff on likely needs of the EOC and EOC status.	
	Read over position checklist.	
	Ensure readiness to maintain concise records of position activities (FORM EOC-214)	
	Obtain assistance for position through the Personnel Unit in Logistics, as required.	
RESPONSE		
	 Obtain the location and directions to the Incident Command Post Identify the Liaison Officer at the Incident Command Post 	
	Upon arrival at the Incident Command Post:	
	 Locate and check in with the Incident Command Post Liaison Officer. Identify any information needs from the ICP for the EOC. Identify Incident Command Post meeting schedule Review current Incident Action Plan Locate Workspace Confirm communications with the EOC (Phone, Text, email) 	
	Facilitate Requests For Information and the responses between the EOC and the ICP.	
SHIFT CHANGE/TE	RANSFER OF DUTIES	

TYPE TIM	IE	STATUS C=Complete I=In-Progress P=Pending
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow ICP and EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATIO	DN	
	Deactivate position when authorized by EOC Director/Manager and follow demobilization directions/plan.	
	Return to the EOC for debriefing.	
	Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure.	
	Provide a forwarding phone number where you can be reached.	
	Be prepared to provide input to the after-action report.	

TASKS (PENDING)		
NOTES		
Name:	Forwarding Phone #:	
Date:		am / pm
Paie.		uii / piii

Position Checklist: Public Information Officer

POSITION OVERVIEW



Responsible for providing news and information on the emergency/disaster to the media, the public, all departments and required agencies.

REPORT

TO

EOC DIRECTOR/MANAGER

PLANS

& REPORTS



PRESS RELEASES | DEVELOPS

FORMS & GUIDES

MS FORMS

- POSITION CHECKLIST
- EOC-205A COMMUNICATION LIST
- EOC-211 CHECK-IN LIST

EOC-214 ACTIVITY LOG

PRESS RELEASE

GUIDE

• EMERGENCY OPERATIONS PLAN

TECHNOLOGY



- LAPTOP
- PHONE (DESK OR CELL)

RESOURCES



- WORKSTATION
- POSITION BINDER (CAN BE VIRTUAL)
- VEST

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES		
	Serve as the central coordination point for the agency or jurisdiction for all media releases.	
	Ensure that the public within the affected area receives complete, accurate, and consistent information about life safety procedures, public health advisories, relief and assistance programs and other vital information.	
	Coordinate media releases with Public Information Officers at incidents or representing other affected emergency response agencies as required.	
	Develop the format for press conferences, in conjunction with the EOC Director/Manager.	
	Maintaining a positive relationship with the media representatives.	
	Supervising the Public Information Unit.	
ACTIVATION		
	Check in at the EOC (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC Set-up (If not already fully set-up)	
	Check workstation to ensure readiness	
	Wear identification vest and read over position checklist.	
	Receive situation, section and position briefing from available and appropriate personnel.	
	Ensure readiness to maintain concise records of position activities (FORM EOC-214)	
	Determine staffing requirements and make required personnel assignments for the Public Information function to the Personnel Unit in Logistics, as required.	
RESPONSE		
	Obtain policy guidance from the EOC Director/Manager regarding press releases.	

TYPE	TIME		STATUS C=Complete I=In-Progress P=Pending
		 Keep the EOC Director/Manager advised of all unusual requests for information and of all major critical or unfavorable media comments. Recommend procedures or measures to improve media relations. 	
		Coordinate with the Situation Analysis Unit and identify the method for obtaining and verifying significant information as it is developed.	
		Develop and publish a media-briefing schedule, to include location, format, and preparation and distribution of handout materials.	
		Implement and maintain an overall information release program.	
		Establish a Media or Joint Information Center, as required, providing necessary space, materials, telephones, and electrical power.	
		 Maintain up-to-date status boards and other references at the Media or Joint Information Center. Provide adequate staff to answer questions from members of the media. 	
		Interact with other EOC PIOs and obtain information relative to public information operations.	
		Develop content for state Emergency Alert System (EAS) releases if available. Monitor EAS releases as necessary.	
		In coordination with other EOC sections and as approved by the EOC Director, issue timely and consistent advisories and instructions for life safety, health, and assistance for the public.	
		 At the request of the EOC Director/Manager, prepare media briefings and press releases for members of the agencies or jurisdiction policy groups. Provide other assistance as necessary to facilitate their participation in media briefings and press conferences. 	
		Ensure that a rumor control function is established to correct false or erroneous information.	
		Ensure that adequate staff is available at incident sites to coordinate and conduct tours of the affected areas.	
		Provide appropriate staffing and telephones to efficiently handle incoming media and public calls.	
		Prepare, update, and distribute to the public a Disaster Assistance Information Directory, which contains locations to obtain food, shelter, supplies, health services, etc.	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Ensure that announcements, emergency information and materials are translated and prepared for special populations (non-English speaking, hearing impaired etc.).	
	Monitor broadcast media, using information to develop follow-up press releases and rumor control.	
	Ensure that file copies are maintained of all information released.	
	Provide copies of all press releases to the EOC Director for approval. (FORM USE CURRENT PRESS RELEASE FORM)	
	Prepare final press releases and advise media representatives of points-of-contact for follow-up stories.	
SHIFT CHANGE/TF	RANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION		
	Deactivate position when authorized by EOC Director/Manager and follow demobilization directions/plan.	
	Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure.	
	Clean up your work area before you leave.	
	Provide a forwarding phone number where you can be reached.	
	Be prepared to provide input to the after-action report.	

TYPE TIME TERMINATION		STATUS C=Complete I=In-Progress P=Pending
	Alongside EOC Director/Manager and Liaison Officer, make emergency termination notifications to City Council, Response Partners, Community and OP Area.	

TASKS (PENDING)		
NOTES		
ITOTES		
	Forwarding	
Name:	Phone #:	
Date:	Time:	_am / pm

Position Checklist: Security/Safety Officer

POSITION OVERVIEW



- Responsible for identifying and mitigating safety hazards and situations of potential City / Agency liability during EOC operations.
- Ensuring that all facilities used in support of EOC operations have safe operating conditions (building, parking lots, etc.)

REPORT

TO

EOC DIRECTOR/MANAGER

PLANS

& REPORTS



EOC ACTION PLAN | PROVIDES INPUT

ADVANCE PLANS + REPORTS (DEMO, RECOVERY ETC.) |

PROVIDES INPUT

FORMS



- POSITION CHECKLIST
- EOC-205A COMMUNICATION LIST
- EOC-208 SAFETY MESSAGE
- EOC-211 CHECK-IN LIST
- EOC-214 ACTIVITY LOG

TECHNOLOGY



- LAPTOP
- PHONE (DESK OR CELL)

RESOURCES



- WORKSTATION
- POSITION BINDER (CAN BE VIRTUAL)
- VEST

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES		
	Ensure that all buildings and other facilities used in support of the EOC are in a safe operating condition.	
	Monitor operational procedures and activities in the EOC to ensure they are being conducted in a safe manner, considering the existing situation and conditions.	
	Stop or modify all unsafe operations outside the scope of the EOC Action Plan, notifying the EOC Director/Manager of actions taken.	
	Ensure that only authorized personnel have access to the EOC.	
ACTIVATION		
	Check in at the EOC (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC Set-up (If not already fully set-up)	
	Check workstation to ensure readiness	
	Wear identification vest and read over position checklist.	
	Receive situation, section and position briefing from available/appropriate personnel.	
	Ensure readiness to maintain concise records of position activities (FORM EOC-214)	
	Establish a process to only allow authorized personnel into the EOC.	
RESPONSE		
	 Tour the entire EOC facility and evaluate conditions. Advise the EOC Director of any conditions and actions that might result in liability, (unsafe layout or equipment set-up, etc.) 	
	Study the EOC facility and document the locations of all fire extinguishers, emergency pull stations, and evacuation routes and exits.	
	Be familiar with particularly hazardous conditions in the facility; act when necessary.	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Prepare and present safety briefings for the EOC Director and General Staff at appropriate meetings. [3] (FORM EOC-208)	
	If the event that caused activation was an earthquake, provide guidance regarding actions to be taken in preparation for aftershocks.	
	Ensure that the EOC facility is free from any environmental threats - e.g., radiation exposure, air purity, water quality, etc.	
	Keep the EOC Director/Manager advised of unsafe conditions; act when necessary.	
	Coordinate with the Finance/Administration Section in preparing any personnel injury claims or records necessary for proper case evaluation and closure.	
	Establish a process to only allow authorized personnel into the EOC.	l.
SHIFT CHANGE/TI	RANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	l.
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. [5] (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION		
	Deactivate position when authorized by EOC Director/Manager and follow demobilization directions/plan.	
	Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure.	
	Clean up your work area before you leave.	
	Provide a forwarding phone number where you can be reached.	

TYPE	TIME		STATUS C=Complete I=In-Progress P=Pending
		Be prepared to provide input to the after-action report.	

TASKS (PENDING)		
NOTES		
	Forwarding	
Name:	Phone #: _	
Date:	Time: _	am / pm

3.2 Operations Section

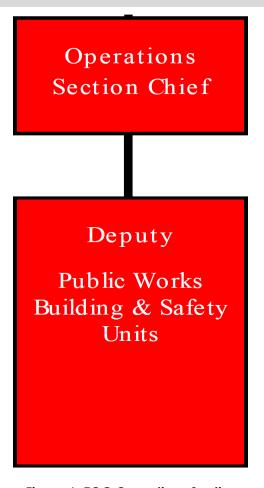


Figure 6: EOC Operations Section

Figure 6: EOC Operations Section, above, shows all the positions that are part of the EOC Operations Section.

This section contains functional section and position descriptions, responsibilities, and Position Checklists for personnel assigned to the Operations Section of the City EOC. Position Checklists describe the minimum actions that should be accomplished by personnel assigned to functional positions within the section.

Section Overview:

 The Operations Section is primarily responsible for managing the operations of various response elements involved in the disaster/emergency as well as coordination with Public Safety units.

Section Responsibilities Include:

- **Public Works:** Street, Traffic, Utilities, Solid Waste, Wastewater, Parking, Facility and Vehicle Maintenance
- **Building & Safety:** Evaluation and inspection of all City-owned and private structures damaged in an incident.

Position Checklist: Operations Section Chief

POSITION OVERVIEW



Responsible for the management and coordination of all EOC related operational functions. The Operations Section Coordinator will ensure, based on the emergency, that all necessary operational functions have been activated and are appropriately staffed

REPORT TO

MANAGEMENT | EOC DIRECTOR/MANAGER

TO ME

STAFF

- Public Works Unit
- Building and Safety Unit

PLANS



EOC ACTION PLAN | SUPPORTS DEVELOPMENT

FORMS & REPORTS

FORMS

- POSITION CHECKLIST
- RESOURCE REQUEST
- EOC-205A COMMUNICATION LIST



- EOC-209 INCIDENT STATUS SUMMARY
- EOC-211 CHECK-IN LIST
- EOC-213 RESOURCE REQUEST
- EOC-214 ACTIVITY LOG
- EOC-215 RESOURCE PLANNING WORKSHEET

REPORT

- ENERGY STATUS
- PUBLIC WORKS STATUS
- TRANSPORTATION STATUS
- UTILITY STATUS
- WATER/SANITATION STATUS

TECHNOLOGY



- LAPTOP
- PHONE (DESK OR CELL)

RESOURCES



- WORKSTATION
- BINDER
- VEST

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES		
	Ensure that the Operations Function is carried out including coordination of activities for all operational functions assigned to the EOC.	
	Ensure that operational objectives and assignments identified in the EOC Action Plan are carried out effectively.	
	Establish the appropriate level of unit organizations within the Operations Section, continuously monitoring the effectiveness and modifying accordingly.	
	Exercise overall responsibility for the coordination of Unit activities within the Operations Section. [(FORM EOC-215)	
	Ensure that the Planning/Intelligence Section is provided with Status Reports and Major Incident Reports.	
	Conduct periodic Operations briefings for the EOC Director/Manager as required or requested.	
	Supervise the Operations Section.	
ACTIVATION		
	Check in at the EOC. (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC Set-up (If not already fully set-up).	
	Check workstation to ensure readiness.	
	Wear identification vest and read over position checklist.	
	Receive situation, section and position briefing from available and appropriate personnel.	
	Ensure readiness to maintain concise records of position activities. (FORM EOC-214)	
	Ensure that the Operations Section is set up properly and that appropriate personnel, equipment, and supplies are in place, including maps and status boards.	_
	Meet with Planning/Intelligence Section Chief; obtain a preliminary situation briefing.	

TYPE	TIME		STATUS C=Complete I=In-Progress P=Pending
		Based on the situation, activate positions/units within the section as needed: Public Works Unit Building and Safety Unit	
		Determine if there are mutual aid requests for these functional areas. Initiate coordination with appropriate mutual aid systems as required.	
		Request additional personnel for the section as necessary for 24-hour operation.	
		 Obtain a current communications status briefing from the Communications Section Chief. Ensure that there is adequate equipment and radio frequencies available as necessary for the section. 	
		Determine estimated times of arrival of section staff from the Personnel Unit in Logistics.	
		Confer with the EOC Director/Manager to ensure that the Planning/Intelligence and Logistics Sections are staffed at levels necessary to provide adequate information and support for operations.	
		Coordinate with the Liaison Officer regarding the need for Agency Representatives in the Operations Section.	
		Coordinate with the Planning/Intelligence Section Chief to determine the need for any Technical Specialists.	
		Establish radio or phone communications with Department Operations Centers (DOCs), and/or with Incident Commander(s) as directed and coordinate accordingly.	
		Determine activation status of other EOCs in the Operational Area or adjacent areas and establish communication links with their Operations Sections if necessary.	
		Based on the situation known or forecasted, determine likely future needs of the Operations Section.	
		Identify key issues currently affecting the Operations Section; meet with section personnel and determine appropriate section objectives for the first operational period.	
		Review responsibilities of units in section; develop an Operations Plan detailing strategy for carrying out Operations objectives.	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Adopt a pro-active attitude. Think ahead and anticipate situations and problems before they occur.	
RESPONSE		
	Ensure Operations Section position logs and other necessary files are maintained.	
	Ensure that situation and resources information is provided to the Planning/Intelligence Section on a regular basis or as the situation requires, including Status Reports and Major Incident Reports. (FORM EOC-209) (REPORT COMMUNICATION STATUS) (REPORT ENERGY STATUS) (REPORT PUBLIC WORKS STATUS) (REPORT TRANSPORTATION STATUS) (REPORT UTILITY STATUS)	
	Ensure that all media contacts are referred to the Public Information Officer.	
	Conduct periodic briefings and work to reach consensus among staff on objectives and work assignments for forthcoming operational periods. (FORM EOC-215)	
	Attend and participate in EOC Director/Manager's Action Planning meetings.	
	Provide the Planning/Intelligence Section Chief with the Operations Section's objectives prior to each Action Planning meeting.	
	Work closely with each Unit Leader to ensure that the Operations Section objectives, as defined in the current Action Plan, are being addressed.	
	Ensure that the units coordinate all resource needs through the Logistics Section. (FORM RESOURCE REQUEST)	
	Ensure that intelligence information from Unit Leaders is made available to the Planning/ Intelligence Section in a timely manner.	
	Ensure that fiscal and administrative requirements are coordinated through the Finance/ Administration Section (notification of emergency expenditures and daily time sheets).	
	Brief the EOC Director/Manager on all major incidents.	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Complete a Major Incident Report for all major incidents; forward a copy to the Planning/ Intelligence Section.	
	Brief Unit Leaders periodically on any updated information you may have received.	
	Share status information with other sections as appropriate.	
SHIFT CHANGE/TR	ANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit.	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION		
	Deactivate position when authorized by EOC Director/Manager and follow demobilization directions/plan.	
	 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. Turn over financial information to Finance/Administration Section Chief. 	
	Clean up your work area before you leave.	
	Provide a forwarding phone number where you can be reached.	
	Be prepared to provide input to the after-action report.	

TASKS (PENDING)		
NOTES		
Name:	Forwarding	
Date:	Time: _	am / pm

Position Checklist: Public Works Unit

POSITION Evaluates and assesses the safety and condition of roadways, bridges, and **OVERVIEW** other public works infrastructure. **REPORT** TO **OPERATIONS | CHIEF PLANS EOC ACTION PLAN | SUPPORT DEVELOPMENT** FORMS & **FORMS REPORTS POSITION CHECKLIST EOC-205A COMMUNICATION LIST EOC-211 CHECK-IN LIST EOC-214 ACTIVITY LOG REPORT PUBLIC WORKS STATUS TECHNOLOGY LAPTOP** PHONE (DESK OR CELL) **RESOURCES** WORKSTATION

POSITION BINDER (CAN BE VIRTUAL)

VEST

TYPE T	IMF I	STATUS C=Complete =In-Progress P=Pending
DUTIES		
	Assist other Operation Section Units by providing construction equipment and operators as necessary.	
	Provide heavy equipment assistance to the Building/Safety Unit as required.	
	Provide emergency construction and repair to damaged roadways. Assist with the repair of utility systems as required.	
	Providing flood-fighting assistance, such as sandbagging, rerouting waterways away from populated areas, and river, creek, or streambed debris clearance.	
	Supervise the Public Works Unit.	
ACTIVATION		
	Check in at the EOC (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC Set-up (If not already fully set-up)	
	Check workstation to ensure readiness	
	Wear identification vest and read over position checklist.	
	Receive situation, section and position briefing from available and appropriate personnel.	
	Ensure readiness to maintain concise records of position activities (FORM EOC-214)	
RESPONSE		
	Establish and maintain a position log and other necessary files.	
	Ensure that appropriate staff are available to assist other emergency responders with the operation of heavy equipment, in coordination with the Logistics Section.	
	Ensure that engineering staff are available to assist the Building/Safety Unit in inspecting damaged structures and facilities.	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	As requested, direct staff to provide flood fighting assistance, clear debris from roadways and water ways, assist with utility restoration, and build temporary emergency structures as required.	
	Work closely with the Logistics Section to provide support and materiel as required.	
	Keep the Operations Section Chief informed of unit status. (REPORT PUBLIC WORKS STATUS)	
	Refer all contacts with the media to the Public Information Officer.	
SHIFT CHANGE/TR	ANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. [3] (FORM USE CURRENT POSITION CHECKLIST) [5] (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION		
	Deactivate position when authorized by EOC Director/Manager and follow demobilization directions/plan.	
	 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. Turn over financial information to Finance/Administration Section Chief. 	
	Clean up your work area before you leave.	
	Provide a forwarding phone number where you can be reached.	
	Be prepared to provide input to the after-action report.	

TASKS (PENDING)	
NOTES	
Name:	
Date:	 am / pm

Position Checklist: Building and Safety Unit

POSITION OVERVIEW		The Building and Safety Unit is responsible for the evaluation and inspection of all City-owned and private structures damaged in an incident.
REPORT	ТО	OPERATIONS CHIEF
PLANS	× ° ×	EOC ACTION PLAN SUPPORTS DEVELOPMENT
FORMS & REPORT		FORMS POSITION CHECKLIST EOC-205A COMMUNICATION LIST EOC-211 CHECK-IN LIST EOC-214 ACTIVITY LOG
TECHNOLOGY		LAPTOP PHONE (DESK OR CELL)
RESOURCES		 WORKSTATION POSITION BINDER (CAN BE VIRTUAL) VEST

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES		
	Evaluation and inspection of all City-owned and private structures damaged in an incident.	
	Assist in developing damage cost estimates.	
	Supervise the Building and Safety Unit.	
ACTIVATION		
	Check in at the EOC. (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC Set-up (If not already fully set-up).	
	Check workstation to ensure readiness.	
	Wear identification vest and read over position checklist.	
	Receive situation, section and position briefing from available and appropriate personnel.	
	Ensure readiness to maintain concise records of position activities. (FORM EOC-214)	
RESPONSE		
	Establish and maintain a position log and other necessary files.	
	Establish and maintain communications with the field units assigned to the Building and Safety Unit.	
	Determine the extent of damage to city facilities and private structures.	
	Determine the status of facilities and structures to be re-occupied.	
	Provide safety assessment information and statistics to the Damage Assessment Unit of the Planning/Intelligence Section.	

TYPE TIME	Coordinate investigation and safety assessment of damage to buildings, structures and property within the City for the purpose of: • Identifying life-threatening hazardous conditions for immediate abatement. • Inspecting and identifying buildings and property for reoccupancy and posting and declaring unsafe conditions. • Determining the cost and percentage of damage to all buildings,	STATUS C=Complete I=In-Progress P=Pending
	structures and properties. Coordinate investigation of building code performance. Determine the extent of damage to buildings and structures and develop recommendations for building code changes.	
	Provide the engineering support as requested for other Operations Section Units.	
	Refer all contacts with the media to the Public Information Officer.	
SHIFT CHANGE/TR	ANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit.	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION		
	Deactivate position when authorized by EOC Director/Manager and follow demobilization directions/plan.	
	 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. Turn over financial information to Finance/Administration Section Coordinator. 	
	Clean up your work area before you leave.	

TYPE	TIME		STATUS C=Complete I=In-Progress P=Pending
		Provide a forwarding phone number where you can be reached.	
		Be prepared to provide input to the after-action report.	

TASKS (PENDING)		
NOTES		
	Forwarding	
Name:	Phone #: _	
Date:	Time: _	am / pm

3.3 Planning & Intelligence Section

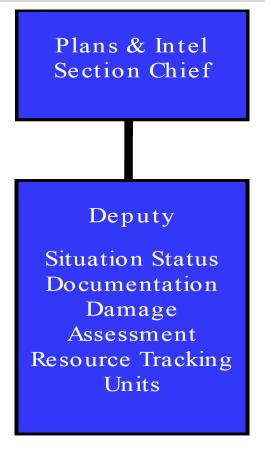


Figure 7: EOC Planning & Intelligence Section

Figure 7: EOC Planning & Intelligence Section, above, shows all the positions that are part of the EOC Planning & Intelligence Section.

This section contains functional section and position descriptions, responsibilities, and position checklists for personnel assigned to the Planning & Intelligence Section of the City EOC. Position checklists describe the minimum actions that should be accomplished by personnel assigned to functional positions within the section.

Section Overview:

 The Planning & Intelligence Section is primarily responsible for compiling, assembling, and reporting all safety/damage assessment information

Section Responsibilities Include:

- Collect, evaluate, analyze, display, and disseminate incident information and status of all assigned and available resources
- Functions as the primary support for decision-making to the overall emergency organization
- Provides anticipatory appraisals and develops plans necessary to cope with changing events

Position Checklist: Planning & Intelligence Section Chief

• VEST

POSITION OVERVIEW		Responsible for managing the collection, documentation, evaluation, forecasting, dissemination and use of information about the development of the incident and status of resources	
REPORT	то	MANAGEMENT EOC DIRECTOR/MANAGER	
	TO ME	 STAFF Situation Status Unit Documentation Unit Damage Assessment Unit Personnel Resource Tracking Unit 	
PLANS & REPORTS	x O K	EOC ACTION PLAN OVERSEE DEVELOPMENT ADVANCE PLANS OVERSEE DEVELOPMENT OPERATION SECTION REPORTS OVERSEES COMPLITATION & DISTRIBUTION LOCAL GOVERNMENT AFTER ACTION REPORT SUPPORTS DEVELOPMENT	
FORMS		 POSITION CHECKLIST EOC-201 INCIDENT BRIEFING EOC-202 INCIDENT OBJECTIVES EOC-205A COMMUNICATION LIST EOC-207 ORGANIZATION CHART EOC-209 INCIDENT STATUS SUMMARY EOC-211 CHECK-IN LIST 	
TECHNOLOGY		LAPTOP PHONE (DESK OR CELL)	
RESOURCES		WORKSTATIONPOSITION BINDER (CAN BE VIRTUAL)	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES		
	Establish the appropriate level of staffing and organization for the Section.	
	Exercise overall responsibility for the coordination of unit activities within the section.	
	Supervise the Planning/Intelligence Section.	
	Ensure that the following responsibilities of the Section are addressed as required:	
	 Collect, analyze, and display situation information Prepare periodic Situation Report Preparing and distributing the EOC Action Plan and facilitating the Action Planning meeting Conducting Advance Planning activities and report Providing technical support services to the various EOC sections and units, and documenting and maintaining files on all EOC activities 	
	In coordination with the other Section Coordinators, ensure that Status Reports are completed and utilized as a basis for Situation Analysis Reports, and the EOC Action Plan.	
	Keep the EOC Director/Manager informed of significant issues affecting the P&I Section	
ACTIVATION		
	Check in at the EOC (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC Set-up (If not already fully set-up)	
	Check workstation to ensure readiness	
	Wear identification vest and read over position checklist.	
	Receive situation, section and position briefing from available and appropriate personnel.	
	Ensure readiness to maintain concise records of position activities (FORM EOC-214)	

TYPE	TIME		STATUS C=Complete I=In-Progress P=Pending
		Ensure that the Planning/Intelligence Section is set up properly and that appropriate personnel, equipment, and supplies are in place, including maps and status boards.	
		Based on the situation, activate positions/unit within the section as needed: Situation Status Unit Documentation Unit Damage Assessment Unit Personnel Resource Tracking Unit	
		Request additional personnel for the section as necessary to maintain a 24-hour operation.	
		 Establish contact with the Operational Area EOC when activated. Coordinate Situation Analysis Reports with their Planning/Intelligence Section. (FORM EOC-209) 	
		Meet with Operations Section Coordinator; obtain and review any major incident reports.	
		Review responsibilities of units in the section; develop plans for carrying out all responsibilities.	
		 Make a list of key issues to be addressed by Planning/Intelligence, in consultation with section staff. Identify objectives to be accomplished during the initial Operational Period. (FORM EOC-202) 	
		Keep the EOC Director/Manager informed of significant events.	
		Adopt a proactive attitude, thinking ahead and anticipating situations and problems before they occur.	
RESPONSI	E		
		Ensure that Planning/Intelligence Section position logs and other necessary files are maintained.	
		Ensure that The Situation Status Unit is maintaining current information for the situation analysis report.	
		Ensure that major incidents reports, and status reports are completed by the Operations Section and are accessible by Planning/Intelligence.	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Ensure that a situation analysis report is produced and distributed to EOC Sections and the Operational Area EOC at least once, prior to the end of the operational period. (FORM EOC-209)	
	Ensure that all status boards and other displays are kept current and that posted information is neat and legible.	
	Ensure that the Public Information Unit has immediate and unlimited access to all status reports and displays.	
	Conduct periodic briefings with section staff and work to reach consensus among staff on section objectives for forthcoming operational periods. (FORM EOC-201)	
	Facilitate the EOC Director's/Manager's Action Planning meetings approximately two hours before the end of each operational period. (FORM EOC-230)	
	Ensure that objectives for each section are completed, collected and posted in preparation for the next Action Planning meeting.	
	Ensure that the EOC Action Plan is completed and distributed prior to the start of the next operational period. (FORMS EOC-201, EOC-202, EOC-205A, EOC-207, EOC-208, EOC-215, EOC-230 EOC ACTION PLAN)	
	Work closely with each unit within the Planning/Intelligence Section to ensure the section objectives, as defined in the current EOC Action Plan, are being addressed.	
	Ensure that the Plans Section develops and distributes a report which highlights forecasted events or conditions likely to occur beyond the forthcoming operational period; particularly those situations which may influence the overall strategic objectives of the EOC.	
	Ensure that the Documentation Unit maintains files on all EOC activities and provides reproduction and archiving services for the EOC, as required.	
	Provide technical specialists to all EOC sections as required.	
	Ensure that fiscal and administrative requirements are coordinated through the Finance/ Administration Section.	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION		
	Deactivate position when authorized by EOC Director and follow demobilization directions/plan.	
	 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. Turn over financial information to Finance/Administration Section Chief. 	
	Clean up your work area before you leave.	
	Provide a forwarding phone number where you can be reached.	
	Be prepared to provide input and/or facilitate the after-action report. (REPORT LOCAL GOVERNMENT AFTER ACTION REPORT)	

TASKS (PENDING)		
NOTES		
Name:	Forwarding	
nume.	rnone #: _	
Date:	Time: _	am / pm

Position Checklist: Situation Status Unit

POSITION OVERVIEW



Responsible for the collection, evaluation, organization, analysis, and display of incident status and situation information; and for compiling Department Status Reports

REPORT

TO

PLANNING & INTELLIGENCE | CHIEF

PLANS



EOC ACTION PLAN | SUPPORT DEVELOPMENT AND DISTRIBUTION **OPERATION SECTION REPORTS** | SUPPORTS COMPLITATION & DISTRIBUTION

FORMS & GUIDES

FORM

- POSITION CHECKLIST
- EOC-202 INCIDENT OBJECTIVES



- EOC-205A COMMUNICATION LIST
- EOC-209 INCIDENT STATUS SUMMARY
- EOC-211 CHECK-IN LIST
- EOC-214 ACTIVITY LOG

GUIDE

• PLANNING "P" GUIDE

TECHNOLOGY



- LAPTOP
- PHONE (DESK OR CELL)

RESOURCES



- WORKSTATION
- POSITION BINDER (CAN BE VIRTUAL)
- VEST

TYPE -		STATUS C=Complete =In-Progress P=Pending
DUTIES		
	Oversee the collection, organization, and analysis of situation information related to the emergency.	
	Ensure that information collected from all sources is validated prior to posting on status boards.	
	Ensure that situation analysis reports are developed for dissemination to EOC staff and to other EOCs as required.	
	Ensure that an EOC Action Plan is developed for each operational period.	
	Ensure that all maps, status boards and other displays contain current and accurate information.	
	Supervise Situation Status Unit.	
ACTIVATION		
	Check in at the EOC (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC Set-up (If not already fully set-up)	
	Check workstation to ensure readiness	
	Wear identification vest and read over position checklist.	
	Receive situation, section and position briefing from available and appropriate personnel.	
	Ensure readiness to maintain concise records of position activities (FORM EOC-214)	
	Contact local government EOCs in the operational area and establish a schedule for obtaining situation reports.	
	 Ensure there are adequate staff available to collect and analyze incoming information. Maintain the Situation Analysis Report and facilitate the Action Planning process. (FORM EOC-209) (GUIDE PLANNING "P" GUIDE) 	

TYPE TIME	Prepare Situation Status Unit objectives for the initial Action Planning meeting.	STATUS C=Complete I=In-Progress P=Pending
RESPONSE	(FORM EOC-202)	
	Establish and maintain a position log and other necessary files.	
	Oversee the collection and analysis of all emergency related information.	
	 Oversee the preparation and distribution of the Situation Report. Coordinate with the Documentation Unit for manual distribution and reproduction as required. (FORM EOC-209) 	
	Ensure that each EOC Section provides the Situation Status Unit with Status Reports on a regular basis.	
	Meet with the Public Information Officer to determine the best method for ensuring access to current information.	
	Prepare a situation summary for the EOC Action Planning meeting. (FORM EOC-209)	
	Ensure each section provides their objectives at least 30 minutes prior to each Action Planning meeting	
	 In preparation for the Action Planning meeting, ensure that all EOC objectives are posted on chart paper. Ensure the meeting room is set up with appropriate equipment and materials (easels, markers, situation analysis reports, etc.). 	
	Following the meeting, ensure that the Documentation Unit publishes and distributes the EOC Action Plan prior to the beginning of the next operational period. (See attachment).	
	Ensure that adequate staff are assigned to maintain all maps, status boards and other displays.	
SHIFT CHANGE/TF	RANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION		
	Deactivate position when authorized by EOC Director/Manager and follow demobilization directions/plan.	
	 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. Turn over financial information to Finance/Administration Section Chief. 	
	Clean up your work area before you leave.	
	Provide a forwarding phone number where you can be reached.	
	Be prepared to provide input to the after-action report.	

TASKS (PENDING)		
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Position Checklist: Documentation Unit

POSITION OVERVIEW		Responsible for maintaining complete documentation of the emergency. This includes damage assessment reports, EOC action reports, after action and corrective action reports.
REPORT	ТО	PLANNING & INTELLIGENCE CHIEF
PLANS & REPORTS	×°×	EOC ACTION PLAN SUPPORT DEVELOPMENT AND DISTRIBUTION OPERATION SECTION REPORTS SUPPORTS COMPLITATION & DISTRIBUTION
FORMS & REPORT		 POSITION CHECKLIST EOC-201 INCIDENT BRIEFING EOC-202 INCIDENT OBJECTIVES EOC-205A COMMUNICATION LIST EOC-207 ORGANIZATION CHART EOC-209 INCIDENT STATUS SUMMARY EOC-211 CHECK-IN LIST
TECHNOLOGY		LAPTOP PHONE (DESK OR CELL)
RESOURCES		 WORKSTATION POSITION BINDER (CAN BE VIRTUAL) VEST

TYPE	TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES			
		Collect, organize and file all completed emergency related forms, to include: all EOC position logs, situation analysis reports, EOC Action Plans and any other related information, just prior to the end of each operational period.	
		Provide document reproduction services to EOC staff.	
		Distribute the EOC situation analysis reports, EOC Action Plan, and other documents, as required.	
		Maintain a permanent electronic archive of all situation reports and Action Plans associated with the emergency.	
		Assist the EOC Coordinator in the preparation and distribution of the After-Action Report.	
		Supervise the Documentation Unit.	
ACTIVATIO	ON		
		Check in at the EOC (FORM EOC-211, FORM EOC-205A)	
		Assist with EOC Set-up (If not already fully set-up)	
		Check workstation to ensure readiness	
		Wear identification vest and read over position checklist.	
		Receive situation, section and position briefing from available and appropriate personnel.	
		Ensure readiness to maintain concise records of position activities (FORM EOC-214)	
RESPONSE			
		Establish and maintain a position log and other necessary files.	
		Meet with the Planning/Intelligence Section Chief to determine what EOC materials should be maintained as official records.	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Meet with the Finance Section Chief to determine what EOC materials and documents are necessary to provide accurate records and documentation for recovery purposes.	
	Initiate and maintain a roster of all activated EOC positions to ensure that position logs are accounted for and submitted to this position at the end of each shift. (FORM EOC-207, FORM EOC-205A)	
	Reproduce and distribute the Situation Reports and Action Plans. Ensure distribution is made to the Operational Area EOC. (FORM EOC-209) (FORMS EOC-201, EOC-202, EOC-205A, EOC-207, EOC-208, EOC-215, EOC-230, PLAN EOC ACTION PLAN)	
	Keep extra copies of reports and plans available for special distribution as required.	
	Set up and maintain document reproduction services for the EOC.	
SHIFT CHANGE/TR	ANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION		
	Deactivate position when authorized by EOC Director/Manager and follow demobilization directions/plan.	

ТҮРЕ	TIME		STATUS C=Complete I=In-Progress P=Pending
		 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. Turn over financial information to Finance/Administration Section Chief. 	
		Clean up your work area before you leave.	
		Provide a forwarding phone number where you can be reached.	
		Be prepared to provide input to the after-action report.	

TASKS (PENDING)		
NOTES		
NOTES		
	Forwardir	ng
Name:	Phone	#:
Date:	Tim	e:am / pm

Position	Checklist:	Damage	Assessment Unit
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POSITION OVERVIEW		Responsible for maintaining detailed records of safety/damage assessment information and supporting the documentation process.
REPORT	ТО	PLANNING & INTELLIGENCE CHIEF
PLANS	× ° ×	EOC ACTION PLAN SUPPORT DEVELOPMENT
FORMS		 POSITION CHECKLIST EOC-205A COMMUNICATION LIST EOC-207 ORGANIZATION CHART EOC-211 CHECK-IN LIST EOC-213 RESOURCE REQUEST EOC-214 ACTIVITY LOG EOC-215 RESOURCE PLANNING WORKSHEET
TECHNOLOGY		LAPTOP PHONE (DESK OR CELL)
RESOURCES		 WORKSTATION POSITION BINDER (CAN BE VIRTUAL) VEST

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES		
	Responsible for maintaining detailed records of safety/damage assessment information and supporting the documentation process.	
	Responsible for coordinating closely with field resources and incident personnel to obtain damage assessment information.	
ACTIVATION		
	Check in at the EOC (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC Set-up (If not already fully set-up)	
	Check workstation to ensure readiness	
	Wear identification vest and read over position checklist.	
	Receive situation, section and position briefing from available and appropriate personnel.	
	Ensure readiness to maintain concise records of position activities (FORM EOC-214)	
RESPONSE		
	Attends the Tactics/Strategy meeting (led by the Operations Section Chief) to complete the Operational Planning Worksheet (FORM EOC-215)	
	Complete resource request forms (ICS 213 form) for personnel, supplies, services, and equipment-as determined from the Operational Planning Worksheet (ICS 215 form/worksheet) developed during the Tactics/Strategy meeting. (FORM EOC-213) (FORM EOC-215)	
	Provides damage information to the Situation Analysis Unit and Finance Section. (FORM EOC-209)	
SHIFT CHANGE/TF	RANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	

TYPE TIME	Provide details regarding ongoing activities and planned activities to be	STATUS C=Complete I=In-Progress P=Pending
	accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. [Significant of the content of the cont	
DEMOBILIZATION		
	Deactivate position when authorized by EOC Director/Manager and follow demobilization directions/plan.	
	 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. Turn over financial information to Finance/Administration Section Chief. 	
	Clean up your work area before you leave.	
	Provide a forwarding phone number where you can be reached.	
	Be prepared to provide input to the after-action report.	

TASKS (PENDING)		
NOTES		
NOTES		
	Forwarding	
Name:	Phone #:	
Date:	Time:	 _am / pm
_	_	

Position Checklist: Resource Tracking Unit

POSITION OVERVIEW		Responsible for tracking and documenting all personnel resources.
REPORT	ТО	PLANNING & INTELLIGENCE CHIEF
PLANS	× ° ×	EOC ACTION PLAN SUPPORT DEVELOPMENT
FORMS		 POSITION CHECKLIST EOC-205A COMMUNICATION LIST EOC-207 ORGANIZATION CHART EOC-211 CHECK-IN LIST EOC-213 RESOURCE REQUEST EOC-214 ACTIVITY LOG EOC-215 RESOURCE PLANNING WORKSHEET
TECHNOLOGY		LAPTOP PHONE (DESK OR CELL)
RESOURCES		 WORKSTATION POSITION BINDER (CAN BE VIRTUAL) VEST

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES		
	Responsible for tracking and documenting resources including personnel, critical resources, transportation and support equipment.	
	Responsible for coordinating closely with all units in the Logistics Section, particularly Procurement Unit, Personnel Unit, and Transportation Unit.	
ACTIVATION		
	Check in at the EOC (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC Set-up (If not already fully set-up)	
	Check workstation to ensure readiness	
	Wear identification vest and read over position checklist.	
	Receive situation, section and position briefing from available and appropriate personnel.	
	Ensure readiness to maintain concise records of position activities (FORM EOC-214)	
RESPONSE		
	Attends the Tactics/Strategy meeting (led by the Operations Section Chief) to complete the Operational Planning Worksheet (FORM EOC-215)	
	Complete resource request forms (ICS 213 form) for personnel, supplies, services, and equipment-as determined from the Operational Planning Worksheet (ICS 215 form/worksheet) developed during the Tactics/Strategy meeting. (FORM EOC-213) (FORM EOC-215)	
	Verifies proper check-in and check-out of personnel in the EOC using a Recorder. (FORM EOC-211)	
	Provides resource information to the Situation Analysis Unit and Logistics Section. (FORM EOC-209)	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Assists in preparation of Organization Chart and post in the EOC. (FORM EOC-207)	
SHIFT CHANGE/TF	RANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION		
	Deactivate position when authorized by EOC Director/Manager and follow demobilization directions/plan.	
	 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. Turn over financial information to Finance/Administration Section Chief. 	
	Clean up your work area before you leave.	
	Provide a forwarding phone number where you can be reached.	
	Be prepared to provide input to the after-action report.	

TASKS (PENDING)		
NOTES		
Name:	Forwarding Phone #: _	
Date:	Time:	am / pm
	mile	

3.4 Logistics Section

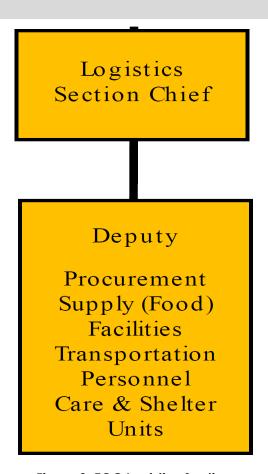


Figure 8: EOC Logistics Section

Figure 8: EOC Logistics Section, above, shows all the positions that are part of the EOC Logistics Section.

This section contains functional section and position descriptions, responsibilities, and position checklists for personnel assigned to the Logistics Section of the City EOC. Position checklists describe the minimum actions that should be accomplished by personnel assigned to functional positions within the section.

Section Overview:

 The Logistics Section is responsible for providing resources to support the city's disaster response, including, but not limited to, personnel, vehicles, care and shelter and equipment.

Section Responsibilities Include:

- Provide operational and logistical support for emergency response personnel and optimize the use of resources
- Provide support to the other sections of the EOC and support as directed for field emergency response activities
- Support the restoration of essential services and systems
- Support Care and Shelter operations

Position Checklist: Logistics Section Chief

POSITION OVERVIEW		Responsible for managing and coordinating logistical response efforts and the acquisition, transportation, and mobilization of resources
REPORT	ТО	MANAGEMENT EOC DIRECTOR/MANAGER
REPORT	TO ME	 STAFF Procurement Unit Supply Unit Facilities Unit Transportation Unit Personnel Unit Care and Shelter Unit
PLANS	× ° ×	EOC ACTION PLAN SUPPORT DEVELOPMENT
FORMS		 POSITION CHECKLIST EOC-205A COMMUNICATION LIST EOC-211 CHECK-IN LIST EOC-213 RESOURCE REQUEST EOC-214 ACTIVITY LOG
TECHNOLOGY		LAPTOP PHONE (DESK OR CELL)
RESOURCES		 WORKSTATION POSITION BINDER (CAN BE VIRTUAL) VEST

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES		
	 Ensure the Logistics function is carried out in support of the EOC. This function includes providing communication services, resource tracking; acquiring equipment, supplies, personnel, facilities, and transportation services; as well as arranging for food, lodging, and other support services as required. 	
	Establish the appropriate level of unit staffing within the Logistics Section, continuously monitoring the effectiveness of the organization and modifying as required.	
	Ensure section objectives as stated in the EOC Action Plan are accomplished within the operational period or within the estimated time frame.	
	Coordinate closely with the Operations Section Coordinator to establish priorities for resource allocation to activated Incident Commands within the affected area.	
	Keep the EOC Director/Manager informed of all significant issues relating to the Logistics Section.	
	Supervise the Logistics Section.	
ACTIVATION		
	Check in at the EOC (FORM EOC-211, FORM EOC-205A)	
·	Assist with EOC Set-up (If not already fully set-up)	
	Check workstation to ensure readiness	
	Wear identification vest and read over position checklist.	
	Receive situation, section and position briefing from available and appropriate personnel.	
	Ensure readiness to maintain concise records of position activities (FORM EOC-214)	
	Ensure the Logistics Section is set up properly and that appropriate personnel, equipment, and supplies are in place, including maps, status boards, vendor references, and other resource directories.	

TYPE	TIME	STATUS C=Complete I=In-Progress P=Pending
	Based on the situation, activate units within section as needed and designate Unit Leaders for each element: Procurement Unit Supply Unit Facilities Unit Transportation Unit Personnel Unit Care and Shelter Unit	d
	Mobilize sufficient section staffing for 24-hour operations.	
	Establish communications with the Logistics Section at the Opera Area EOC if activated.	tional
	Advise units within the section to coordinate with appropriate un Operations Section to prioritize and validate resource requests from or Incident Command Posts in the field. This should be done prioritize on the request.	om DOCs
	Meet with the EOC Director/Manager and General Staff and iden immediate resource needs.	tify
	Meet with the Finance/Administration Section Chief and determi of purchasing authority for the Logistics Section.	ne level
	Assist Unit Leaders in developing objectives for the section as we plans to accomplish their objectives within the first operational p in accordance with the Action Plan.	
	Provide periodic Section Status Reports to the EOC Director/Man	ager.
	Adopt a proactive attitude, thinking ahead and anticipating situat problems before they occur.	ions and
RESPONSE	E	
	Ensure that Logistic Section position logs and other necessary file maintained.	s are
	Meet regularly with section staff and work to reach consensus or objectives for forthcoming operational periods.	section
	Provide the Planning/Intelligence Section Chief with the Logistics objectives at least 30 minutes prior to each Action Planning meet	
	Attend and participate in EOC Action Planning meetings.	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Ensure that the Supply and Procurement Units coordinate closely with the Purchasing Unit in the Finance/Administration Section, and that all required documents and procedures are completed and followed.	
	Ensure that transportation requirements, in support of response operations, are met.	
	Ensure that all requests for facilities and facility support are addressed.	
	Ensure that all resources are tracked and accounted for, as well as resources ordered through Mutual Aid. (FORM EOC-213) (FORM RESOURCE TRACKING)	
	Provide section staff with information updates as required.	
SHIFT CHANGE/TF	RANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION		
	Deactivate position when authorized by EOC Director and follow demobilization directions/plan.	
	 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. Turn over financial information to Finance/Administration Section Chief. 	
	Clean up your work area before you leave.	
	Provide a forwarding phone number where you can be reached.	

TYPE	TIME		STATUS C=Complete I=In-Progress P=Pending
		Be prepared to provide input to the after-action report.	

TASKS (PENDING)		
NOTES		
NOTES		
	Forwarding	
Name:	Phone #: _	
Date:	Time: _	am / pm

Position Checklist: Procurement Unit

i Osilion Checklist. i locoremeni onii		
POSITION OVERVIEW		Responsible for obtaining all non-fire and non-law-enforcement mutual aid materials, equipment and supplies to support emergency operations
REPORT	ТО	LOGISTICS CHIEF
PLANS	× ° ×	EOC ACTION PLAN SUPPORTS DEVELOPMENT
FORMS		 POSITION CHECKLIST EOC-205A COMMUNICATION LIST EOC-211 CHECK-IN LIST EOC-214 ACTIVITY LOG
TECHNOLOGY		LAPTOP PHONE (DESK OR CELL)
RESOURCES		 WORKSTATION POSITION BINDER (CAN BE VIRTUAL) VEST

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES		
	Oversee the procurement of supplies and materiel not normally provided through mutual aid channels.	
	Coordinate procurement actions with the Finance/Administration Section and Supply Unit.	
	Supervise the Procurement Unit.	
ACTIVATION		
	Check in at the EOC (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC Set-up (If not already fully set-up)	
	Check workstation to ensure readiness	
	Wear identification vest and read over position checklist.	
	Receive situation, section and position briefing from available and appropriate personnel.	
	Ensure readiness to maintain concise records of position activities (FORM EOC-214)	
RESPONSE		
	Establish and maintain a position log and other necessary files.	
	Determine if requests for supplies and material have already been requested.	
	Determine procurement spending limits with the Purchasing Unit in Finance/Administration. Obtain a list of pre-designated emergency purchase orders as required.	
	Whenever possible, meet personally with the requesting party to clarify types and number of supplies and materiel, and verify that the request has not been previously filled through another source.	
	Maintain a status board or other reference depicting procurement actions in progress and their status.	

TYPE TIM	1E	STATUS C=Complete I=In-Progress P=Pending
	Determine if the procurement item can be provided without cost from another jurisdiction or through the Operational Area.	
	Determine unit costs of supplies and materiel, from suppliers and vendors and if they will accept purchase orders as payment, prior to completing the order.	
	Orders exceeding the purchase order limit must be approved by the Finance/Administration Section before the order can be completed.	
	If vendor contracts are required for procurement of specific resources or services, refer the request to the Finance/Administration Section for development of necessary agreements.	
	 Determine if the vendor or provider will deliver the ordered items. If delivery services are not available, coordinate pickup and delivery through the Transportation Unit and in coordination with the Supply Unit. 	
	 In coordination with the Personnel Unit, provide food and lodging for EOC staff and volunteers as required. Assist field level with food services at camp locations as requested. 	
	Keep the Logistics Section Chief informed of significant issues affecting the Procurement Unit.	
SHIFT CHANGE,	/TRANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATIO	ON	
	Deactivate position when authorized by EOC Director/Manager and follow demobilization directions/plan.	

ТҮРЕ	TIME		STATUS C=Complete I=In-Progress P=Pending
		 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. Turn over financial information to Finance/Administration Section Chief. 	
		Clean up your work area before you leave.	
		Provide a forwarding phone number where you can be reached.	
		Be prepared to provide input to the after-action report.	

TASKS (PENDING)		
NOTES		
	Forwarding	
Name: 	Phone #:	
Date:	Time:	am / pm

Position Checklist: Supply Unit

POSITION OVERVIEW



Responsible for maintaining stocks of and delivery all non-fire and non-lawenforcement mutual aid materials, equipment and supplies to support emergency operations

REPORT

TO

LOGISTICS | CHIEF

PLANS



EOC ACTION PLAN | SUPPORTS DEVELOPMENT

FORMS



- POSITION CHECKLIST
- EOC-205A COMMUNICATION LIST
- EOC-211 CHECK-IN LIST
- EOC-214 ACTIVITY LOG

TECHNOLOGY



- LAPTOP
- PHONE (DESK OR CELL)



- WORKSTATION
- POSITION BINDER (CAN BE VIRTUAL)
- VEST

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES		
	Oversee the stocking and allocation of supplies and materiel not normally provided through mutual aid channels.	
	Coordinate supply actions with the Finance/Administration Section.	
	Coordinate delivery of supplies and materiel as required.	
	Supervise the Supply Unit.	
ACTIVATION		
	Check in at the EOC (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC Set-up (If not already fully set-up)	
	Check workstation to ensure readiness	
	Wear identification vest and read over position checklist.	
	Receive situation, section and position briefing from available and appropriate personnel.	
	Ensure readiness to maintain concise records of position activities (FORM EOC-214)	
RESPONSE		
	Establish and maintain a position log and other necessary files.	
	Determine if requested types and quantities of supplies and material are available in inventory.	
	Maintain a status board or other reference depicting supply actions in progress and their status.	
	Work with the Procurement Unit to restock supply stores and caches.	
	If delivery services are not available, coordinate pickup and delivery of supplies through the Transportation Unit.	

TYPE TIM	Coordinate donated goods and services from community groups and	STATUS C=Complete I=In-Progress P=Pending
	private organizations.Set up procedures for collecting, inventorying, and distributing usable donations.	
	Keep the Logistics Section Chief informed of significant issues affecting the Supply Unit.	
SHIFT CHANGE/	TRANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATIO	DN CONTRACTOR OF THE PROPERTY	
	Deactivate position when authorized by EOC Director/Manager and follow demobilization directions/plan.	
	 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. Turn over financial information to Finance/Administration Section Chief. 	
	Clean up your work area before you leave.	
	Provide a forwarding phone number where you can be reached.	
	Be prepared to provide input to the after-action report.	

TASKS (PENDING)		
NOTES		
	Forwarding	
Name: 	Phone #:	
Date:	Time:	am / pm

Position Checklist: Facilities Unit

POSITION OVERVIEW



Responsible for ensuring adequate essential facilities are provided for the response effort, including securing access to the facilities and providing staff, furniture, supplies, and materials necessary to configure the facilities in a manner adequate to accomplish the mission.

REPORT TO LOGISTICS | CHIEF

PLANS



EOC ACTION PLAN | SUPPORTS DEVELOPMENT

FORMS



- POSITION CHECKLIST
- EOC-205A COMMUNICATION LIST
- EOC-211 CHECK-IN LIST
- EOC-214 ACTIVITY LOG

TECHNOLOGY



- LAPTOP
- PHONE (DESK OR CELL)



- WORKSTATION
- POSITION BINDER (CAN BE VIRTUAL)
- VEST

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES		
	Ensure that adequate essential facilities are provided for the response effort, including securing access to the facilities and providing staff, furniture, supplies, and materials necessary to configure the facilities in a manner adequate to accomplish the mission.	
	Ensure acquired buildings, building floors, and or workspaces are returned to their original state when no longer needed.	
	Supervise the Facilities Unit.	
ACTIVATION		
	Check in at the EOC (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC Set-up (If not already fully set-up)	
	Check workstation to ensure readiness	
	Wear identification vest and read over position checklist.	
	Receive situation, section and position briefing from available and appropriate personnel.	
	Ensure readiness to maintain concise records of position activities (FORM EOC-214)	
RESPONSE		
	Establish and maintain a position log and other necessary files.	
	Work closely with the EOC Coordinator and other sections in determining facilities and furnishings required for effective operation of the EOC.	
	Coordinate with units in the Operations Section to determine if assistance with facility acquisition and support is needed at the field level.	
	Arrange for continuous maintenance of acquired facilities, to include ensuring that utilities and restrooms are operating properly.	
	If facilities are acquired away from the EOC, coordinate with assigned personnel and designate a Facility Manager.	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Develop and maintain a status board or other reference which depicts the location of each facility; a general description of furnishings, supplies and equipment at the site; hours of operation, and the name and phone number of the Facility Manager.	
	Ensure all structures are safe for occupancy and that they comply with ADA requirements.	
	As facilities are vacated, coordinate with the facility manager to return the location to its original state. This includes removing and returning furnishings and equipment, arranging for janitorial services, and locking or otherwise securing the facility.	
	Keep the Logistics Section Chief informed of significant issues affecting the facilities unit.	
SHIFT CHANGE/TR	RANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION		
	Deactivate position when authorized by EOC Director and follow demobilization directions/plan.	
	 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. Turn over financial information to Finance/Administration Section Coordinator. 	
	Clean up your work area before you leave.	
	Provide a forwarding phone number where you can be reached.	

TYPE	TIME		STATUS C=Complete I=In-Progress P=Pending
		Be prepared to provide input to the after-action report.	

TASKS (PENDING)		
NOTES		
	Forward	ding
Name:	Phon	e #:
Date:	ті	me:am / pm

Position Checklist: Transportation Unit

POSITION OVERVIEW



Responsible for coordinating the allocation of transportation resources required to move people, equipment, and essential supplies during emergency response and recovery operations.

REPORT

TO

LOGISTICS | CHIEF

PLANS



EOC ACTION PLAN | SUPPORTS DEVELOPMENT **TRANSPORTATION PLAN** | DEVELOPS (CAN USE TRANSPORTATION STATUS REPORT AS BASIS FOR PLAN)

FORMS & REPORT

FORM

- POSITION CHECKLIST
- EOC-205A COMMUNICATION LIST



- EOC-211 CHECK-IN LIST
- EOC-214 ACTIVITY LOG
- RESOURCE TRACKING

REPORT

TRANSPORTATION STATUS

TECHNOLOGY



- LAPTOP
- PHONE (DESK OR CELL)



- WORKSTATION
- POSITION BINDER (CAN BE VIRTUAL)
- VES1

TYPE	TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES			
		In coordination with the Public Works Unit, and the Situation Status Unit, develop a transportation plan to support EOC operations.	
		Arrange for the acquisition or use of required transportation resources.	
		Supervise the Transportation Unit.	
ACTIVATIO	ON		
		Check in at the EOC (FORM EOC-211)	
		Assist with EOC Set-up (If not already fully set-up)	
		Check workstation to ensure readiness	
		Wear identification vest and read over position checklist.	
		Receive situation, section and position briefing from available and appropriate personnel.	
		Ensure readiness to maintain concise records of position activities (FORM EOC-214)	
RESPONSE	E		
		Establish and maintain a position log and other necessary files.	
		Routinely coordinate with the Situation Status Unit to determine the status of transportation routes in and around the affected area. (REPORT TRANSPORTATION STATUS)	
		Routinely coordinate with the Public Works Unit and Damage Assessment Unit to determine progress of route recovery operations.	
		Develop a Transportation Plan which identifies routes of ingress and egress; thus, facilitating the movement of response personnel, the affected population, and shipment of resources and material.	
		Establish contact with local transportation agencies and schools to establish availability of equipment and transportation resources for use in evacuations and other operations as needed. (FORM RESOURCE TRACKING)	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Keep the Logistics Section Chief informed of significant issues affecting the Transportation Unit.	
SHIFT CHANGE/T	RANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION	N Company of the Comp	
	Deactivate position when authorized by EOC Director and follow demobilization directions/plan.	
	 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. Turn over financial information to Finance/Administration Section Chief. 	
	Clean up your work area before you leave.	
	Provide a forwarding phone number where you can be reached.	
	Be prepared to provide input to the after-action report.	

TASKS (PENDING)		
NOTES		
NOTES		
	Forwardir	ng
Name:	Phone	#:
Date:	Tim	e:am / pm

Position Checklist: Personnel Unit

POSITION OVERVIEW



Responsible for obtaining, coordinating, and allocating all non-fire and non-law-enforcement mutual aid personnel support requests; registering and coordinating volunteers as Disaster Services Workers (DSWs); feeding and caring for all emergency workers; and the overall coordination and care of all City/Agency staff, both paid and volunteer. Develop a Demoblization Plan for local resources and EOC staff.

REPORT TO LOGISTICS | CHIEF

PLANS



EOC ACTION PLAN | SUPPORTS DEVELOPMENT

FORMS

- POSITION CHECKLIST
- EOC-205A COMMUNICATION LIST
- EOC-207 ORGANIZATION CHART



- EOC-211 CHECK-IN LIST
- EOC-214 ACTIVITY LOG
- RESOURCE REQUEST
- RESOURCE TRACKING
- DSWV REGISTRATION

TECHNOLOGY



- LAPTOP
- PHONE (DESK OR CELL)



- WORKSTATION
- POSITION BINDER (CAN BE VIRTUAL)
- VFS

TYPE	 TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES			
		Provide personnel resources as requested in support of the EOC and Field Operations.	
		Identify, recruit and register volunteers as required.	
		Develop an EOC organization chart. (FORM EOC-207)	
		Supervise the Personnel Unit.	
ACTIVATIO	ON		
,		Check in at the EOC (FORM EOC-211, FORM EOC-205A)	
		Assist with EOC Set-up (If not already fully set-up)	
		Check workstation to ensure readiness	
_		Wear identification vest and read over position checklist.	
		Receive situation, section and position briefing from available and appropriate personnel.	
		Ensure readiness to maintain concise records of position activities (FORM EOC-214)	
RESPONSE	E		
		Establish and maintain a position log and other necessary files.	
		 Manage check-in (FORM EOC-211, FORM EOC-205A) In conjunction with the Documentation Unit, develop a large poster size EOC organization chart depicting each activated position. Upon check in, indicate the name of the person occupying each position on the chart. The chart should be posted in a conspicuous place, accessible to all EOC personnel. (FORM EOC-207) 	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Coordinate with the Liaison Officer and Security/Safety Officer to ensure that all EOC staff to include volunteers, receive a current situation and safety briefing upon check-in. (FORM EOC-208)	
	Establish communications with volunteer agencies and other organizations that can provide personnel resources.	
	Coordinate with the Operational Area EOC to activate the Emergency Management Mutual Aid System (EMMA), if required.	
	 Process all incoming requests for personnel support. Identify the number of personnel, special qualifications or training, where they are needed and the person or unit they should report to upon arrival. Determine the estimated time of arrival of responding personnel and advise the requesting parties accordingly. (FORM RESOURCE REQUEST) (FORM RESOURCE TRACKING) 	
	Maintain a status board or other reference to keep track of incoming personnel resources.	
	Update EOC organization chart for each operational period.	
	Coordinate with the Liaison Officer and Safety/Security Officer to ensure access, badging or identification, and proper direction for responding personnel upon arrival at the EOC.	
	To minimize redundancy, coordinate all requests for personnel resources from the field level through the EOC Operations Section prior to acting on the request.	
	In coordination with the Security/Safety Officer, determine the need for crisis counseling for emergency workers; acquire mental health specialists as needed.	

TYPE TIME	In coordination with the Plans Resource Tracking Unit and EOC Coordinator, develop a Demobilization Plan to release local and EOC resources that are no longer needed. • The Demobilization Plan should include: • Steps and approvals needed to complete the demobilization process. • Safety check to avoid exhausted employees driving • Completion and submission of all EOC related documentation.	STATUS C=Complete I=In-Progress P=Pending
	Arrange for childcare services for EOC personnel as required.	
	Establish registration locations with sufficient staff to register volunteers and issue them disaster service worker identification cards. (FORM DSWV REGISTRATION)	
	Keep the Logistics Section Chief informed of significant issues affecting the Personnel Unit.	
SHIFT CHANGE/TF	RANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION		
	Deactivate position when authorized by EOC Director/Manager and follow demobilization directions/plan.	
	 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. Turn over financial information to Finance/Administration Section Chief. 	

TYPE	TIME		STATUS C=Complete I=In-Progress P=Pending
		Clean up your work area before you leave.	
		Provide a forwarding phone number where you can be reached.	
		Be prepared to provide input to the after-action report.	

TASKS (PENDING)		
NOTES		
Name:	Forwarding Phone #:	
Date:	Time:	am / pm

Position Checklist: Care & Shelter Unit

POSITION OVERVIEW



Responsible for opening and operating evacuation centers and mass care facilities in the City until, and if, the American Red Cross assumes responsibility; coordinating efforts with the American Red Cross and other volunteer agencies; and supporting the Personnel Unit in the care and sheltering of employees and their families

REPORT

TO

LOGISTICS | CHIEF

PLANS



EOC ACTION PLAN | SUPPORTS DEVELOPMENT

FORMS & REPORT

FORMS

- POSITION CHECKLIST
- EOC-205A COMMUNICATION LIST
- EOC-211 CHECK-IN LIST
- EOC-214 ACTIVITY LOG

REPORT

MASS CARE STATUS

TECHNOLOGY



- LAPTOP
- PHONE (DESK OR CELL)



- WORKSTATION
- POSITION BINDER (CAN BE VIRTUAL)
- VEST

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES		
	Coordinate directly with the American Red Cross and other volunteer agencies to provide food, potable water, clothing, shelter and other basic needs as required to disaster victims.	
	Assist the American Red Cross with inquiries and registration services to reunite families or respond to inquiries from relatives or friends.	
	Assist the American Red Cross with the transition from mass care to separate family/individual housing.	
	Supervise the Care & Shelter Unit.	
ACTIVATION		
	Check in at the EOC. (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC Set-up (If not already fully set-up).	
	Check workstation to ensure readiness.	
	Wear identification vest and read over position checklist.	
	Receive situation, section and position briefing from available and appropriate personnel.	
	Ensure readiness to maintain concise records of position activities. (FORM EOC-214)	
RESPONSE		
	Establish and maintain a position log and other necessary files.	
	 Coordinate with the Liaison Officer to request an Agency Representative from the American Red Cross. Work with the Agency Representative to coordinate all shelter and congregate care activity. 	
	Establish communications with other volunteer agencies to provide clothing and other basic life sustaining needs.	
	Ensure that each activated shelter meets the requirements as described under the Americans With Disabilities Act.	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Assist the American Red Cross in staffing and managing the shelters to the extent possible.	
	In coordination with the American Red Cross, activate an inquiry registry service to reunite families and respond to inquiries from relatives or friends.	
	Assist the American Red Cross with the transition from operating shelters for displaced persons to separate family/individual housing.	
	Complete and maintain the Care and Shelter Status Report Form. (REPORT MASS CARE STATUS)	
	Refer all contacts with the media to the Public Information Officer.	
SHIFT CHANGE/TR	ANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit.	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION		
	Deactivate position when authorized by EOC Director/Manager and follow demobilization directions/plan.	
	 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. Turn over financial information to Finance/Administration Section Chief. 	
	Clean up your work area before you leave.	
	Provide a forwarding phone number where you can be reached.	

TYPE	TIME		STATUS C=Complete I=In-Progress P=Pending
		Be prepared to provide input to the after-action report.	

TASKS (PENDING)	
NOTES	
Name:	
Date:	 am / pm

3.5 Finance/Administration Section

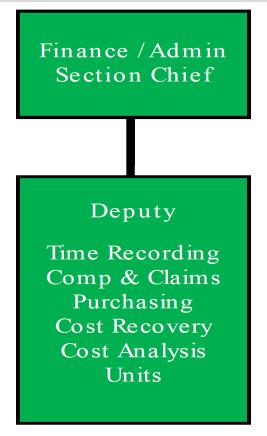


Figure 9: EOC Finance & Administration Section

Figure 9: EOC Finance & Administration Section, above, shows all the positions that are part of the EOC Finance & Administration Section.

This section contains functional section and position descriptions, responsibilities, and position checklists for personnel assigned to the Finance & Administration Section of the City EOC. Position checklists describe the minimum actions that should be accomplished by personnel assigned to functional positions within the section.

Section Overview:

• The Finance & Administration Section is responsible for providing financial support and coordination.

Section Responsibilities Include:

- Protect Life, Property, and the Environment
- Provide Continuity of Financial Support to the City and Community
- Document and Manage City costs and recovery of those costs as allowable
- Maintain a positive image for the City in its dealings with the community

Position Checklist: Finance & Administration Chief

POSITION OVERVIEW	= 0	Responsible for the financial support, response, and recovery for the incident
REPORT	ТО	MANAGEMENT EOC DIRECTOR/MANAGER
PLANS & REPORTS	× ° ×	ASSESS, TRACKS, AND ORGANIZE COST OF IMPLIMENTATION PER STATE AND FEDERAL COST RECOVERY GUIDELINES
FORMS, GUIDES		FORMS POSITION CHECKLIST EOC-205A COMMUNICATION LIST EOC-211 CHECK-IN LIST EOC-214 ACTIVITY LOG GUIDES PA DAMAGE CATEGORIES
TECHNOLOGY		LAPTOP PHONE (DESK OR CELL)
RESOURCES		 WORKSTATION POSITION BINDER (CAN BE VIRTUAL) VEST

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES		
	Ensure that all financial records are maintained throughout the emergency.	
	Ensure that all on-duty time is recorded for all emergency response personnel.	
	Ensure that all on-duty time sheets are collected from EOC staff; Departments are collecting these from DOC staff, and Field Supervisors are for their staff.	
	Ensure there is a continuum of the payroll process for all employees responding to the emergency.	
	Determine/remind individuals of purchase order limits for the procurement function in Logistics.	
	Ensure that workers' compensation claims, resulting from the response are processed within a reasonable time.	
	Ensure that all travel and expense claims are processed within a reasonable time.	
	Provide administrative support to all EOC Sections as required, in coordination with the Personnel Unit.	
	 Activate units within the Finance/Administration Section as required. Monitor section activities continuously and modify the organization as needed. 	
	Ensure that all recovery documentation is accurately maintained and submitted on the appropriate forms to the Federal Emergency Management Agency (FEMA) and/or the Governor's Office of Emergency Services.	
	Supervise the Finance/Administration Section.	
ACTIVATION		
	Check in at the EOC. (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC Set-up (If not already fully set-up).	
	Check workstation to ensure readiness.	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Wear identification vest and read over position checklist.	
	Receive situation, section and position briefing from available and appropriate personnel.	
	Ensure readiness to maintain concise records of position activities. (FORM EOC-214)	
	Ensure that the Finance/Administration Section is set up properly and that appropriate personnel, equipment, and supplies are in place.	
	Based on the situation, activate units within section as needed and designate Unit Coordinators for each element:	
	 Time Recording Unit Cost Analysis Unit Compensation & Claims Unit Purchasing Unit Cost Recovery Unit 	
	Ensure that sufficient staff are available for a 24-hour schedule, or as required.	
	 Meet with the Logistics Section Chief and review financial and administrative support requirements and procedures. Determine the level of purchasing authority to be delegated to Logistics Section. 	
	Meet with all Unit Leaders and ensure that responsibilities are clearly understood.	
	In conjunction with Unit Leaders, determine the initial Action Planning objectives for the first operational period.	
	Notify the EOC Director/Manager when the Finance/Administration Section is operational.	
	Adopt a proactive attitude, thinking ahead and anticipating situations and problems before they occur.	
RESPONSE		
	Ensure that Finance/Administration Section position logs and other necessary files are maintained.	
	Ensure that displays associated with the Finance/Administrative Section are current, and that information is posted in a legible and concise manner.	

TYPE	TIME		STATUS C=Complete I=In-Progress P=Pending
		Participate in all Action Planning meetings.	
		Brief all Unit Leaders and ensure they are aware of the EOC objectives as defined in the Action Plan.	
		Keep the EOC Director, General Staff, and elected/other officials aware of the current fiscal situation and other related matters, on an on-going basis.	
		Ensure that the Cost Recovery Unit maintains all financial records throughout the emergency.	
		Ensure that the Time Recording Unit tracks and records all agency staff time.	
		In coordination with the Logistics Section, ensure that the Purchasing Unit processes purchase orders and develops contracts in a timely manner.	
		Ensure that the Compensation & Claims Unit processes all workers' compensation claims, resulting from the emergency, in a reasonable timeframe, given the nature of the situation.	
		Ensure that the Time Recording Unit processes all timesheets and travel expense claims promptly.	
		Ensure that the Finance/Administration Section provides administrative support to other EOC Sections as required.	
		Ensure that all recovery documentation is accurately maintained by the Cost Recovery Unit during the response and submitted on the appropriate forms to Federal Emergency Management Agency (FEMA) and/or the Governor's Office of Emergency Services.	
SHIFT CHA	NGE/TR	ANSFER OF DUTIES	
		Provide turnover briefing to position replacement.	
		Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
		Provide all completed documentation to the Documentation Unit	
		Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
DEMOBILIZATION		
	Deactivate appropriate Section Positions when authorized by EOC Director/Manager and follow demobilization directions/plan.	
	 Identify staff to support on-going Recovery Operations and Recovery Plan. Advise identified staff on their continual support role. 	
	Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to departure.	
	Clean up your work area before you leave.	
	Provide a forwarding phone number where you can be reached.	
	Be prepared to provide input to the after-action report.	
TERMINATION		
	Transition over to Recovery Operations and support Recovery Manager in tracking per project costs as directed by FEMA cost recovery and public assistance guidelines.	

TASKS (PENDING)		
NOTES		
Name:	Forwarding	
	rnone #.	
Date:	Time:	am / pm

Position Checklist: Time Recording Unit

POSITION OVERVIEW



Responsible for working with all Department Liaisons and Sections to ensure field units track hours worked by personnel and volunteers & preparing daily personnel time recording documents.

REPORT

TO

FINANCE & ADMINISTRATION | CHIEF

PLANS & REPORTS



SUPPORTS ASSESSMENT, TRACKING, AND ORGANIZATION OF THE COST OF IMPLEMENTATION PER STATE AND FEDERAL COST RECOVERY GUIDELINES

FORMS, GUIDES

FORMS

- POSITION CHECKLIST
- RESOURCE TRACKING
- EOC-205A COMMUNICATION LIST



- EOC-211 CHECK-IN LIST
- EOC-214 ACTIVITY LOG

GUIDES

• PA DAMAGE CATEGORIES

TECHNOLOGY



- LAPTOP
- PHONE (DESK OR CELL)

RESOURCES



- WORKSTATION
- POSITION BINDER (CAN BE VIRTUAL)
- VEST

TYPE	TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES			
		Track, record, and report all on-duty time for personnel working during the emergency.	
		Ensure that personnel time records, travel expense claims and other related forms are prepared and submitted to budget and payroll office.	
		Supervise the Time Recording Unit.	
ACTIVATIO	N		
		Check in at the EOC (FORM EOC-211, FORM EOC-205A)	
		Assist with EOC Set-up (If not already fully set-up)	
		Check workstation to ensure readiness	
		Wear identification vest and read over position checklist.	
		Receive situation, section and position briefing from available and appropriate personnel.	
		Ensure readiness to maintain concise records of position activities (FORM EOC-214)	
RESPONSE			
		Establish and maintain a time recording system. (FORM EOC-211) (FORM RESOURCE TRACKING) (FORM EOC-210)	
		 Initiate, gather, or update time reports from all personnel, to include volunteers assigned to each shift. Ensure that time records are accurate and prepared in compliance with policy. 	
		 Obtain complete personnel rosters from the Personnel Unit. Rosters must include all EOC personnel as well as personnel assigned to the field level. 	
		Provide instructions for all supervisors to ensure that time sheets and travel expense claims are completed properly and signed by each employee prior to submitting them.	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	 Establish a file for each employee or volunteer within the first operational period. Maintain a fiscal record for as long as the employee is assigned to the response. 	
	Keep the Finance/Administration Section Chief informed of significant issues affecting the Time Recording Unit.	
SHIFT CHANGE/TR	ANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION		
	Deactivate position when authorized by Finance/Administration Section Chief and follow demobilization directions/plan.	
	 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. Turn over financial information to Finance/Administration Section Chief. 	
	Clean up your work area before you leave.	
	Provide a forwarding phone number where you can be reached.	
	Be prepared to provide input to the after-action report.	

TASKS (PENDING)		
NOTES		
Name:	Forwarding Phone #: _	
Date:	Time: _	am / pm

Position Checklist: Compensation & Claims Unit

	_	
POSITION OVERVIEW		Responsible for investigating and processing physical-injury and property-damage claims arising from emergency/disaster incident
REPORT	то	FINANCE & ADMINISTRATION CHIEF
PLANS	× ° ×	SUPPORTS ASSESSMENT, TRACKING, AND ORGANIZATION OF THE COST OF IMPLEMENTATION PER STATE AND FEDERAL COST RECOVERY GUIDELINES
FORMS, GUIDES		FORMS POSITION CHECKLIST EOC-205A COMMUNICATION LIST EOC-208 SAFETY MESSAGE EOC-211 CHECK-IN LIST EOC-215A SAFETY ANALYSIS EOC-214 ACTIVITY LOG EOC-227 CLAIMS LOG GUIDES PA DAMAGE CATEGORIES
TECHNOLOGY		LAPTOP PHONE (DESK OR CELL)
RESOURCES		 WORKSTATION POSITION BINDER (CAN BE VIRTUAL) VEST

TYPE TI	ME	STATUS C=Complete I=In-Progress P=Pending
DUTIES		
	Oversee the investigation of injuries and property/equipment damage claims arising out of the emergency.	
	Complete all forms required by worker's compensation program.	
	Maintain a file of injuries and illnesses associated with the emergency which includes results of investigations.	
	Supervise the Compensation and Claims Unit.	
ACTIVATION		
	Check in at the EOC. (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC Set-up (If not already fully set-up).	
	Check workstation to ensure readiness.	
	Wear identification vest and read over position checklist.	
	Receive situation, section and position briefing from available and appropriate personnel.	
	Ensure readiness to maintain concise records of position activities. (FORM EOC-214)	
RESPONSE		
	Establish and maintain a compensation and claims system.	
	Maintain a chronological log of injuries and illnesses, and property damage reported during the emergency. (FORM EOC-227)	
	Investigate all injury and damage claims as soon as possible.	
	Prepare appropriate forms for all verifiable injury claims and forward them to Workmen's Compensations within the required time frame consistent with jurisdiction's policy & procedures.	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Coordinate with the Security/Safety Officer regarding the mitigation of hazards. (FORM EOC-208)	
	Keep the Finance/Administration Chief informed of significant issues affecting the Compensation and Claims Unit.	
	Forward all equipment or property damage claims to the Recovery Unit.	
SHIFT CHANGE/TI	RANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION		
	 Deactivate position when authorized by EOC Director/Manager and directed by Section Chief. Follow demobilization directions/plan. 	
	 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. Turn over financial information to Finance/Administration Section Chief. 	
	Clean up your work area before you leave.	
	Provide a forwarding phone number where you can be reached.	
	Be prepared to provide input to the after-action report.	

TASKS (PENDING)		
NOTES		
	Forwarding	
Name: 	Phone #:	
Date:	Time:	am / pm

Position Checklist: Purchasing Unit

POSITION OVERVIEW		Responsible for financial matters involving vendor contracts
REPORT	ТО	FINANCE & ADMINISTRATION CHIEF
PLANS	×° × ×	SUPPORTS ASSESSMENT, TRACKING, AND ORGANIZATION OF THE COST OF IMPLEMENTATION PER STATE AND FEDERAL COST RECOVERY GUIDELINES
FORMS, GUIDES		FORMS POSITION CHECKLIST EOC-205A COMMUNICATION LIST EOC-211 CHECK-IN LIST EOC-214 ACTIVITY LOG GUIDES PA DAMAGE CATEGORIES
TECHNOLOGY		LAPTOP PHONE (DESK OR CELL)
RESOURCES		 WORKSTATION POSITION BINDER (CAN BE VIRTUAL) VEST

TYPE	TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES			
		Coordinate vendor contracts not previously addressed by existing approved vendor lists.	
		Coordinate with the Procurement Unit on all matters involving the need to exceed established purchase order limits.	
		Supervise the Purchasing Unit.	
ACTIVATIO	N		
		Check in at the EOC. (FORM EOC-211, FORM EOC-205A)	
		Assist with EOC Set-up (If not already fully set-up).	
		Check workstation to ensure readiness.	
		Wear identification vest and read over position checklist.	
		Receive situation, section and position briefing from available and appropriate personnel.	
		Ensure readiness to maintain concise records of position activities. (FORM EOC-214)	
RESPONSE			
		Establish and maintain a purchasing system.	
		Review the emergency purchasing procedures.	
		Prepare and sign contracts as needed, be sure to obtain concurrence from the Finance/ Administration Section Chief	
		Ensure that all contracts identify the scope of work and specific site locations.	
		Negotiate rental rates not already established, or purchase price with vendors as required.	
		Admonish vendors as necessary, regarding unethical business practices, such as inflating prices or rental rates for their merchandise or equipment during emergencies.	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Finalize all agreements and contracts, as required.	
	Complete final processing and send documents to City Finance for payment.	
	Verify costs data in the pre-established vendor contracts and/or agreements.	
	In coordination with the Logistics Section, ensure that the Purchasing Unit processes purchase orders and develops contracts in a timely manner.	
	Keep the Finance/Administration Section Chief informed of all significant issues involving the Purchasing Unit.	
SHIFT CHANGE/TF	RANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit.	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION		
	 Deactivate position when authorized by EOC Director/Manager and directed by Section Chief. Follow demobilization directions/plan. 	
	 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. Turn over financial information to Finance/Administration Section Chief. 	
	Clean up your work area before you leave.	
	Provide a forwarding phone number where you can be reached.	

TYPE	TIME		STATUS C=Complete I=In-Progress P=Pending
		Be prepared to provide input to the after-action report.	

TASKS (PENDING)		
NOTES		
Name:	Forwarding Phone #:	
Date: ———	 	am / pm

Position Checklist: Cost Recovery Unit

		osi keesvery sim
POSITION OVERVIEW		Responsible for executing procedures to capture and document costs relating to a disaster/emergency
REPORT	ТО	FINANCE & ADMINISTRATION CHIEF
PLANS & REPORTS	x O K	SUPPORTS ASSESSMENT, TRACKING, AND ORGANIZATION OF THE COST OF IMPLEMENTATION PER STATE AND FEDERAL COST RECOVERY GUIDELINES
		AFTER ACTION REPORT
FORMS, GUIDES		FORMS POSITION CHECKLIST EOC-205A COMMUNICATION LIST EOC-211 CHECK-IN LIST EOC-214 ACTIVITY LOG
		GUIDES • PA DAMAGE CATEGORIES

TECHNOLOGY



- LAPTOP
- PHONE (DESK OR CELL)

RESOURCES



- WORKSTATION
- POSITION BINDER (CAN BE VIRTUAL)
- VEST

TYPE	TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES			
		Determine impacts of the emergency requiring recovery planning.	
		Initiate recovery-planning meetings with appropriate individuals and agencies.	
		Develop the initial recovery plan and strategy for the jurisdiction.	
		Ensure that all appropriate agencies are kept informed and have the opportunity to participate in the recovery planning process.	
		Develop the strategy to transition from recovery planning in the EOC to a wider post-emergency recovery effort.	
		Supervise the Cost Recovery Unit.	
ACTIVATION	ON		
		Check in at the EOC. (FORM EOC-211, FORM EOC-205A)	
		Assist with EOC Set-up (If not already fully set-up).	
		Check workstation to ensure readiness.	
		Wear identification vest and read over position checklist	
		Receive situation, section and position briefing from available and appropriate personnel.	
		Ensure readiness to maintain concise records of position activities. (FORM EOC-214)	
RESPONS	E		
		Establish and maintain a recovery system.	
		Monitor the current situation report to include recent updates and determine overall impacts of the emergency.	
		Based on available information, prepare an initial estimate of likely recovery issues that must be addressed. Document these in a preliminary report.	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Coordinate with the Plans Section to determine major mid-to-long range social, economic, environmental and political impacts.	
	Assist the Operational Area as necessary in determining appropriate sites for Disaster Application Centers.	
	Facilitate recovery planning meetings involving appropriate Management and General Staff personnel and other agencies as needed.	
	Develop a recovery plan and strategy for the jurisdiction or agency.	
	Coordinate with Finance/Administration to ensure that FEMA, OES and other public reimbursement source documents and applications are consistent with the recovery strategy.	
	In conjunction with Finance/Administration, ensure that specific project timelines are developed to meet the goals and objectives of the recovery plan.	
SHIFT CHANGE/T	RANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit.	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION		
	 Deactivate position when authorized by EOC Director/Manager and directed by Section Chief. Follow demobilization directions/plan. 	
	 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. Turn over financial information to Finance/Administration Section Chief. 	

TYPE	TIME		STATUS C=Complete I=In-Progress P=Pending
		Clean up your work area before you leave.	
		Provide a forwarding phone number where you can be reached.	
		Assists the EOC Coordinator and Planning & Intelligence Section with preparing the After-Action Report. (REPORT AFTER ACTION)	

TASKS (PENDING)		
NOTES		
Name:	Forwarding	
		
Date:	Time:	am / pm

POSITION CHECKLIST: Cost Analysis Unit

POSITION OVERVIEW



The Cost Analysis Unit is responsible for providing financial impact for the incident to help the planning and recovery efforts. This analysis includes:

- Tracking ongoing costs of the response.
- Estimating the economic loss and damage impact to the budget.

REPORT

TO

FINANCE & ADMINISTRATION | CHIEF

PLANS & REPORTS



AFTER ACTION REPORT

FORMS, GUIDES

FORMS

- POSITION CHECKLIST
- EOC-205A COMMUNICATION LIST



- EOC-211 CHECK-IN LIST
- EOC-214 ACTIVITY LOG

GUIDES

PA DAMAGE CATEGORIES

TECHNOLOGY



- LAPTOP
- PHONE (DESK OR CELL)

RESOURCES



- WORKSTATION
- POSITION BINDER (CAN BE VIRTUAL)
- VEST

TYPE TIME	E	STATUS C=Complete I=In-Progress P=Pending
DUTIES		
	Prepare and analyze cost estimates of EOC and field operations.	
	Analyze the impact of revenue losses caused by the disaster.	
	Analyze the extended economic impact of the disaster (i.e., property tax erosion, sales tax loss, etc).	
	Evaluate alternative costs of City operations caused by damages to facilities and equipment.	
	Evaluate the City's uninsured losses resulting from the disaster.	
	Supervise the Cost Analysis Unit.	
ACTIVATION		
	Check in at the EOC. (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC Set-up (If not already fully set-up).	
	Check workstation to ensure readiness.	
	Wear identification vest and read over position checklist.	
	Receive situation, section and position briefing from available and appropriate personnel.	
	Ensure readiness to maintain concise records of position activities. (FORM EOC-214)	
RESPONSE		
	Prepare and analyze cost estimates of EOC and field operations.	
	Analyze the impact of revenue losses caused by the disaster.	
	Based on available information, Analyze the extended economic impact of the disaster (i.e., property tax erosion, sales tax loss, etc). Document these in a preliminary report.	
	Evaluate alternative costs of City operations caused by damages to facilities and equipment.	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Evaluate the City's uninsured losses resulting from the disaster.	
	Supervise the Cost Analysis Unit.	
SHIFT CHANGE/TI	RANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit.	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION		
	 Deactivate position when authorized by EOC Director/Manager and directed by Section Chief. Follow demobilization directions/plan. 	
	 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. Turn over financial information to Finance/Administration Section Chief. 	
	Clean up your work area before you leave.	
	Provide a forwarding phone number where you can be reached.	
	Assists the EOC Coordinator and Planning & Intelligence Section with preparing the After-Action Report. (REPORT AFTER ACTION)	

TASKS (PENDING)		
NOTES		
Name:	Forwarding Phone #:	
Date:	ai	m / pm

3.6 Communication Section

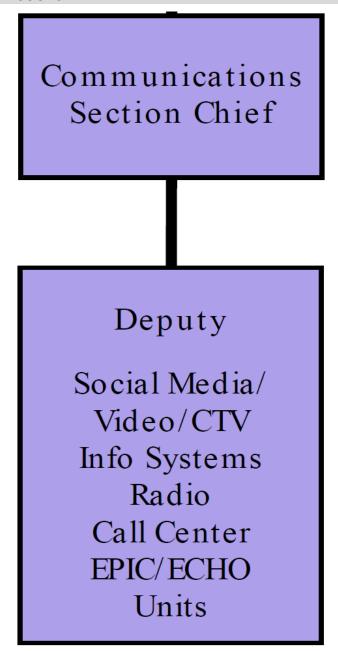


Figure 10: EOC Communication Section

Figure 10: Communication Section, above, shows all the positions that are part of the EOC Finance & Administration Section.

This section contains functional section and position descriptions, responsibilities, and position checklists for personnel assigned to the Communication Section of the City EOC. Position checklists describe the minimum actions that should be accomplished by personnel assigned to functional positions within the section.

Section Overview:

• The Communication Section is responsible for coordination of telecommunications technologies.

Section Responsibilities Include:

- Protect Life, Property, and the Environment
- Provide Continuity of Telecommunications Technology Support to the City and Community
- Predicting probable communication and technology needs.
- Preparing alternative strategies in the event of system impacts.
- Maintain a positive image for the City in its dealings with the community

Communications Section Chief POSITION Responsible for managing and coordinating all internal and external **OVERVIEW** communications efforts. REPORT TO MANAGEMENT | EOC DIRECTOR/MANAGER **REPORT** TO ME **STAFF** Information Systems Unit Social Media/Video/CTV Unit Radio Unit Call Center Unit EPIC/ECHO Unit **PLANS EOC ACTION PLAN | COMMUNICATIONS PLAN FORMS POSITION CHECKLIST EOC-205A COMMUNICATION LIST EOC-211 CHECK-IN LIST EOC-213 RESOURCE REQUEST EOC-214 ACTIVITY LOG RESOURCE REQUEST RESOURCE TRACKING INCOMING CALL LOG TECHNOLOGY LAPTOP** PHONE (DESK OR CELL) **RESOURCES WORKSTATION** POSITION BINDER (CAN BE VIRTUAL)

VEST

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES		
	 Obtain briefing from the EOC Director/Manager. Observe constraints of release of information imposed by the EOC Director/Manager. Arrange for necessary workspace, materials, telephones, and staffing Coordinate public information activities with EOC Public Information Officer, field level Incident Commanders, their Public Information Officers, other jurisdiction, and agency PIOs. Obtain copies of current Situation Status Reports and EOC Action Plans In coordination with the EOC PIO, prepare initial information summary for distribution as soon as possible after arrival In coordination with the EOC PIO, provide rumor control; verify news media is accurate; update all social media distributed by the City. 	
	Establish the appropriate level of unit staffing within the Communications Section, continuously monitoring the effectiveness of the organization and modifying as required.	
	Ensure section objectives as stated in the EOC Action Plan are accomplished within the operational period or within the estimated time frame.	
	Coordinate closely with the Management Section to establish priorities for resource allocation to activated Incident Commands within the affected area.	
	Keep the EOC Director informed of all significant issues relating to incident communications.	
	Supervise the Communications Section.	
ACTIVATION		
	Check in at the EOC (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC communications Set-up (If not already fully set-up)	
	Check workstation to ensure readiness	
	Wear identification vest and read over position checklist.	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Receive situation, section and position briefing from available and appropriate personnel.	
	Ensure readiness to maintain concise records of position activities (FORM EOC-214)	
	Ensure the Communications Section is set up properly and that appropriate personnel, equipment, and supplies are in place, including maps, status boards, vendor references, and other resource directories.	
	Based on the situation, activate units within section as needed and designate Unit Leaders for each element as needed. Information Systems Unit Social Media/Video/CTV Unit Call Center Unit Radio Unit EPIC/ECHO Unit	
	Mobilize sufficient section staffing for 24-hour operations (12-hour shifts)	
	Advise Units within the section to coordinate with appropriate Units in all sections to support any communications needs	
	Meet with the EOC Director/Manager and General Staff and identify immediate communications needs.	
	Assist Unit Leaders in developing objectives for the section as well as plans to accomplish their objectives within the first operational period, or in accordance with the Action Plan.	
	Provide periodic Section Status Reports to the EOC Director/Manager.	
	Adopt a proactive attitude, thinking ahead and anticipating situations and problems before they occur.	
RESPONSE		
	Ensure that section position logs and other necessary files are maintained.	
	Meet regularly with section staff and work to reach consensus on section objectives for forthcoming operational periods.	
	Provide the Planning/Intelligence Section Chief with the Communications Section objectives at least 30 minutes prior to each Action Planning meeting.	

TYPE T	IME	STATUS C=Complete I=In-Progress P=Pending
	Attend and participate in EOC Action Planning meetings.	
	Ensure that all communications resources are tracked and accounted for, as well as resources ordered through Mutual Aid. [5] (FORM EOC-213)	
	Provide section staff with information updates as required.	
SHIFT CHANG	GE/TRANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZA	TION	
	Deactivate position when authorized by EOC Director/Manager and follow demobilization directions/plan.	
	 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. 	
	Provide a forwarding phone number where you can be reached.	
	Be prepared to provide input to the after-action report.	

TASKS (PENDING)		
NOTES		
	Forwarding	
Name:	Phone #: _	
Date:	Time: _	am / pm

Social Media/Video/CTV Unit **POSITION** Responsible for managing Social Media, Video and CTV needs of the EOC **OVERVIEW** staff. **REPORT** TO **COMMUNICATIONS SECTION | CHIEF PLANS EOC ACTION PLAN | COMMUNICATIONS PLAN FORMS POSITION CHECKLIST EOC-205A COMMUNICATION LIST EOC-211 CHECK-IN LIST EOC-213 RESOURCE REQUEST EOC-214 ACTIVITY LOG RESOURCE REQUEST TECHNOLOGY LAPTOP** PHONE (DESK OR CELL) **RESOURCES WORKSTATION POSITION BINDER (CAN BE VIRTUAL)**

VEST

TYPE	TIME	STATUS C=Complete I=In-Progress P=Pending
DUTIES		
	 Obtain briefing from the EOC Director/Manager/Section Chief. Maintain access and visibility into social media networks to identify information of value to the EOC. Develop Social Media messaging, in cooperation with the PIO, to provide timely and accurate messaging to the community. Maintain the CTV system and provide timely and accurate messaging to the community. Coordinate videography coverage in the field. Coordinate messaging for AM radio station (AM 1630). 	
	Establish the appropriate level of unit staffing within the Social Media/Video/CTV Unit, continuously monitoring the effectiveness of the organization and modifying as required.	
	Ensure unit objectives as stated in the EOC Action Plan are accomplished within the operational period or within the estimated time frame.	
	Keep the Communications Section Chief informed of all significant issues relating to Social Media/Video/CTV.	
	Supervise the Social Media/Video/CTV Unit.	
ACTIVATIO	DN	
	Check in at the EOC (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC communications Set-up (If not already fully set-up)	
	Check workstation to ensure readiness	
	Wear identification vest and read over position checklist.	
	Receive situation, section and position briefing from available and appropriate personnel.	
	Ensure readiness to maintain concise records of position activities (FORM EOC-214)	
	Ensure the Social Media/Video/CTV Unit is set up properly and that appropriate personnel, equipment, and supplies are in place, including maps, status boards, vendor references, and other resource directories.	

TYPE TIM	ΛΕ	STATUS C=Complete I=In-Progres P=Pending
	Mobilize sufficient section staffing for 24-hour operations (12-hour shifts)	
	Coordinate with appropriate Units in all sections to support any Social Media/Video/CTV needs	
	Meet with the EOC Communications Section Chief and identify immediate Social Medi/Video/CTV EOC needs.	
	Adopt a proactive attitude, thinking ahead and anticipating situations and problems before they occur.	
RESPONSE		
	Ensure that unit position logs and other necessary files are maintained.	
	 Obtain briefing from the EOC Director/Manager/Section Chief. Maintain access and visibility into social media networks to identify information of value to the EOC. Develop Social Media messaging, in cooperation with the PIO, to provide timely and accurate messaging to the community. Maintain the CTV system and provide timely and accurate messaging to the community. Coordinate videography coverage in the field. Coordinate messaging for AM radio station (AM 1630). 	
	Provide section staff with information updates as required.	
SHIFT CHANGE	TRANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	

TYPE	TIME		STATUS C=Complete I=In-Progress P=Pending
		Deactivate position when authorized by EOC Director/Manager and follow demobilization directions/plan.	
		 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. 	
		Provide a forwarding phone number where you can be reached.	
		Be prepared to provide input to the after-action report.	

TASKS (PENDING)		
NOTES		
	Forwarding	
Name:	Phone #: _	
Date:	Time: _	am / pm

Information Systems Unit Responsible for managing all data and telephone needs of the EOC staff. **POSITION OVERVIEW REPORT** TO **COMMUNICATIONS SECTION | CHIEF PLANS EOC ACTION PLAN | COMMUNICATIONS PLAN FORMS POSITION CHECKLIST EOC-205A COMMUNICATION LIST EOC-211 CHECK-IN LIST EOC-213 RESOURCE REQUEST EOC-214 ACTIVITY LOG TECHNOLOGY LAPTOP** PHONE (DESK OR CELL) **RESOURCES WORKSTATION POSITION BINDER (CAN BE VIRTUAL)**

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES		
	 Obtain briefing from the EOC Director/Manager/Section Chief. Notify support agencies and oversee the installation, activation and maintenance of all data, and telephone communications services inside of the EOC and between the EOC and outside agencies. Make special assignment of data, and telephone services as directed by the EOC Director. 	
	Establish the appropriate level of unit staffing within the Information Systems Unit, continuously monitoring the effectiveness of the organization and modifying as required.	
	Ensure unit objectives as stated in the EOC Action Plan are accomplished within the operational period or within the estimated time frame.	
	Coordinate closely with the Communications Section Chief to establish priorities for resource allocation in the EOC.	
	Keep the Communications Section Chief informed of all significant issues relating to incident communications.	
	Supervise the Information Systems Unit.	
ACTIVATION		
	Check in at the EOC (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC communications Set-up (If not already fully set-up)	
	Check workstation to ensure readiness	
	Wear identification vest and read over position checklist.	
	Receive situation, section and position briefing from available and appropriate personnel.	
	Ensure readiness to maintain concise records of position activities (FORM EOC-214)	
	Ensure the Information Systems Unit is set up properly and that appropriate personnel, equipment, and supplies are in place, including maps, status boards, vendor references, and other resource directories.	
	Mobilize sufficient section staffing for 24-hour operations (12-hour shifts)	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Advise Units within the section to coordinate with appropriate Units in all sections to support any communications needs	
	Meet with the EOC Communications Section Chief and identify immediate information systems EOC needs.	
	Adopt a proactive attitude, thinking ahead and anticipating situations and problems before they occur.	
RESPONSE		
	Ensure that unit position logs and other necessary files are maintained.	
	Meet regularly with unit staff and work to reach consensus on unit objectives for forthcoming operational periods.	
	Provide section staff with information updates as required.	
SHIFT CHANGE/TR	RANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION		
	Deactivate position when authorized by EOC Director/Manager and follow demobilization directions/plan.	
	 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. 	
	Provide a forwarding phone number where you can be reached.	
	Be prepared to provide input to the after-action report.	

TASKS (PENDING)		
NOTES		
	Forwarding	
Name:	Phone #: _	
Date:	Time: _	am / pm

Radio Unit		
POSITION OVERVIEW		Responsible for managing all radio needs of the EOC staff.
REPORT	то	COMMUNICATIONS SECTION CHIEF
PLANS	× ° ×	EOC ACTION PLAN COMMUNICATIONS PLAN
FORMS		 POSITION CHECKLIST EOC-205A COMMUNICATION LIST EOC-211 CHECK-IN LIST EOC-213 RESOURCE REQUEST EOC-214 ACTIVITY LOG
TECHNOLOGY		LAPTOP PHONE (DESK OR CELL)
RESOURCES		 WORKSTATION POSITION BINDER (CAN BE VIRTUAL) VEST

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	 Obtain briefing from the EOC Director/Manager/Section Chief. Notify support agencies and oversee the installation, activation and maintenance of all radio communications services inside of the EOC and between the EOC and outside agencies. Determine the appropriate placement of all radio transmitting equipment brought to the EOC to support operations. Approve all radio frequencies to minimize interference conditions. Provide necessary communication system operators and ensure effective continuous 24-hour operation of all communications services. Copy and log incoming radio reports on situation reports, major incident reports, resource requests and general messages. Make special assignment of radio services as directed by the EOC Director. Organize, place, and oversee the operation of amateur radio services working in support of the EOC. 	
	Establish the appropriate level of unit staffing within the Radio Unit, continuously monitoring the effectiveness of the organization and modifying as required.	
	Ensure unit objectives as stated in the EOC Action Plan are accomplished within the operational period or within the estimated time frame.	
	Coordinate closely with the Communications Section Chief to establish priorities for resource allocation in the EOC.	
	Keep the Communications Section Chief informed of all significant issues relating to incident communications.	
	Supervise the Radio Unit.	
ACTIVATION		
	Check in at the EOC (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC Communications Section Set-up (If not already fully set-up)	
	Check workstation to ensure readiness	
	Wear identification vest and read over position checklist.	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Receive situation, section and position briefing from available and appropriate personnel.	
	Ensure readiness to maintain concise records of position activities (FORM EOC-214)	
	Ensure the Radio Unit is set up properly and that appropriate personnel, equipment, and supplies are in place, including maps, status boards, vendor references, and other resource directories.	
	Mobilize sufficient section staffing for 24-hour operations (12-hour shifts)	
	Advise Units within the section to coordinate with appropriate Units in all sections to support any communications needs	
	Meet with the EOC Communications Section Chief and identify immediate Radio Unit needs for the EOC.	
	Adopt a proactive attitude, thinking ahead and anticipating situations and problems before they occur.	
RESPONSE		
	Ensure that unit position logs and other necessary files are maintained.	
	Meet regularly with unit staff and work to reach consensus on unit objectives for forthcoming operational periods.	
	Provide section staff with information updates as required.	
SHIFT CHANGE/TR	RANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION		

TYPE	TIME		STATUS C=Complete I=In-Progress P=Pending
		Deactivate position when authorized by EOC Director/Manager and follow demobilization directions/plan.	
		 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. 	
		Close any open Calabasas radio nets and sign off from any non-Calabasas radio nets.	
		Provide a forwarding phone number where you can be reached.	
		Be prepared to provide input to the after-action report.	

TASKS (PENDING)		
NOTES		
Name:	Forwarding Phone #	! :
Date:		:am / pm

Call Center	Call Center Unit			
POSITION OVERVIEW		Responsible for managing the EOC Call Center.		
REPORT	то	COMMUNICATIONS SECTION CHIEF		
PLANS	× ° ×	EOC ACTION PLAN COMMUNICATIONS PLAN		
FORMS		 POSITION CHECKLIST EOC-205A COMMUNICATION LIST EOC-211 CHECK-IN LIST EOC-213 RESOURCE REQUEST EOC-214 ACTIVITY LOG 		
TECHNOLOGY		LAPTOP PHONE (DESK OR CELL)		
RESOURCES		 WORKSTATION POSITION BINDER (CAN BE VIRTUAL) VEST 		

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
DUTIES		
	 Obtain briefing from the EOC Director/Manager/Section Chief. Manage and maintain the EOC Call Center. Route calls and messages to appropriate EOC functions. Refer callers to outside resources when appropriate. Maintain a log of all in-coming calls and dispositions. Organize, place, and oversee the operation of the Call Center working in support of the EOC. 	
	Establish the appropriate level of unit staffing within the Call Center Unit, continuously monitoring the effectiveness of the organization and modifying as required.	
	Ensure unit objectives as stated in the EOC Action Plan are accomplished within the operational period or within the estimated time frame.	
	Coordinate closely with the Communications Section Chief to establish priorities for resource allocation in the EOC.	
	Keep the Communications Section Chief informed of all significant issues relating to incident communications.	
	Supervise the Call Center Unit.	
ACTIVATION		
	Check in at the EOC (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC Communications Section Set-up (If not already fully set-up)	
	Check workstation to ensure readiness	
	Wear identification vest and read over position checklist.	
	Receive situation, section and position briefing from available and appropriate personnel.	
	Ensure readiness to maintain concise records of position activities (FORM EOC-214)	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Ensure the Call Center Unit is set up properly and that appropriate personnel, equipment, and supplies are in place, including maps, status boards, vendor references, and other resource directories. • Verify that Call Center phones are properly set up to receive calls.	
	Mobilize sufficient section staffing for 24-hour operations (12-hour shifts)	
	Meet with the EOC Director/Manager and General Staff and identify immediate information systems needs.	
	Adopt a proactive attitude, thinking ahead and anticipating situations and problems before they occur.	
RESPONSE		
	Receive calls from the public and either route calls to the appropriate EOC staff or prepare a written/electronic message and ensure delivery to the appropriate staff.	
	Receive calls for the public and refer them to outside resources when appropriate.	
	Ensure that unit position logs and other necessary files are maintained.	
	Meet regularly with unit staff and work to reach consensus on unit objectives for forthcoming operational periods.	
	Provide section staff with information updates as required.	
SHIFT CHANGE/TF	RANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION		

TYPE	TIME		STATUS C=Complete I=In-Progress P=Pending
		Deactivate position when authorized by EOC Director/Manager and follow demobilization directions/plan.	
		 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. 	
		Ensure Call Center phone lines are re-routed or closed appropriately.	
		Provide a forwarding phone number where you can be reached.	
		Be prepared to provide input to the after-action report.	

TASKS (PENDING)		
NOTES		
Name:	Forwarding	
Date:	 Time:	am / pm

EPIC/ECHO Unit POSITION Responsible for managing EPIC's Emergency Communications to Home Occupants (ECHO) system. **OVERVIEW REPORT** TO **COMMUNICATIONS SECTION | CHIEF PLANS EOC ACTION PLAN | COMMUNICATIONS PLAN FORMS POSITION CHECKLIST EOC-205A COMMUNICATION LIST EOC-211 CHECK-IN LIST EOC-213 RESOURCE REQUEST EOC-214 ACTIVITY LOG TECHNOLOGY LAPTOP** PHONE (DESK OR CELL) **RESOURCES WORKSTATION**

POSITION BINDER (CAN BE VIRTUAL)

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	 Obtain briefing from the EOC Director/Manager/Section Chief. Verify that City Hall and Duty Officers are in communications via whatever methods are available - telephone, text, voice over radio or digital over radio. Survey the status of communication links. Connect to EOC. If appropriate, activate Duty Officer Net. Designate Net Control Scribe and begin messaging log maintenance. Monitor Calnet (Calabasas Repeater), K6DCS and other relevant frequencies at City Hall. Send Duty Officers all emergency announcement texts that is being sent out over the AM Radio if the AM Radio is used for this emergency. Send Duty Officers the information sent to the County over https://oarrs.lacounty.gov/oarrs/home/login.jsp. Forward to Duty Officers relevant messages from LA County Fire and LA County Sheriff's Office. Conduct ECHO "bottom of the hour" broadcasts from EOC. Activate sub-duty officers. Create rotating schedule of Duty Officers to act as Net Control. 	
	Establish the appropriate level of unit staffing within the EPIC/ECHO Unit, continuously monitoring the effectiveness of the organization and modifying as required.	
	Ensure unit objectives as stated in the EOC Action Plan are accomplished within the operational period or within the estimated time frame.	
	Coordinate closely with the Communications Section Chief to establish priorities for resource allocation in the EOC.	
	Keep the Communications Section Chief informed of all significant issues relating to incident communications.	
	Supervise the EPIC/ECHO Unit.	
ACTIVATION		
	Check in at the EOC (FORM EOC-211, FORM EOC-205A)	
	Assist with EOC Communications Section Set-up (If not already fully set- up)	
	Check workstation to ensure readiness	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Wear identification vest and read over position checklist.	
	Receive situation, section and position briefing from available and appropriate personnel.	
	Ensure readiness to maintain concise records of position activities (FORM EOC-214)	
	Ensure the EPIC/ECHO Unit is set up properly and that appropriate personnel, equipment, and supplies are in place, including maps, status boards, vendor references, and other resource directories.	
	Mobilize sufficient section staffing for 24-hour operations (12-hour shifts)	
	Alert Duty Officers to Stand By status.	
	Verify that City Hall and Duty Officers are in communications via whatever methods are available - telephone, text, voice over radio or digital over radio.	
	Advise Units within the section to coordinate with appropriate Units in all sections to support any communications needs	
5. -	Meet with the EOC Director/Manager and General Staff and identify immediate EPIC/ECHO needs.	
	Survey the status of communication links. Connect to EOC.	
	If appropriate, activate Duty Officer Net.	
	Designate Net Control Scribe and begin messaging log maintenance.	
	Forward to Duty Officers relevant messages from LA County Fire and LA County Sheriff's Office.	
	Begin conducting ECHO "bottom of the hour" broadcasts from EOC.	
	Activate sub-duty officers, as needed.	
	Create rotating schedule of Duty Officers to act as Net Control.	
	Send Duty Officers all emergency announcement texts that is being sent out over the AM Radio if the AM Radio is used for this emergency. Send Duty Officers the information sent to the County over https://oarrs.lacounty.gov/oarrs/home/login.jsp.	

TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	Adopt a proactive attitude, thinking ahead and anticipating situations and problems before they occur.	
RESPONSE		
	Ensure that unit position logs and other necessary files are maintained.	
	Meet regularly with unit staff and work to reach consensus on unit objectives for forthcoming operational periods.	
	Provide section staff with information updates as required.	
	Maintain the actions listed under Activation.	
SHIFT CHANGE/TR	RANSFER OF DUTIES	
	Provide turnover briefing to position replacement.	
	Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214)	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out, workstation clean-up and forwarding phone number where you can be reached. (FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION		
	Deactivate position when authorized by EOC Director/Manager and follow demobilization directions/plan.	
	 Complete all required forms, reports, and other documentation. Provide all completed documentation to the Documentation Unit, prior to your departure. 	
	Provide a forwarding phone number where you can be reached.	
	Be prepared to provide input to the after-action report.	

TASKS (PENDING)		
NOTES		
Name:	Forwarding	
nume.	rnone #: _	
Date:	Time: _	am / pm

4 EOC Forms & Tools

4.1 EOC Action Planning

EOC Action Planning is a process that allows for the coordination of EOC activities and the development of the EOC Action Plan.

The EOC Action Plan (EAP) is a printed document which outlines the priorities and planned response of the organization for a defined operational period (time period).

During the initial stages of incident management, EOC staff must develop a simple plan that can be communicated through concise verbal briefings. Frequently, this plan must be developed very quickly and with incomplete information. As the incident management effort evolves over time with additional lead time, staff, information, more detailed and concise EOC Action Plans are created.

Overall – planning involves the following 5 phases:

- 1. Understanding the situation
- 2. Establishing incident objectives
- 3. Developing the Plan
- 4. Preparing and Disseminating the Plan
- 5. Executing, Evaluating and Revising the Plan

The basis for an efficient and effective EOC Action Planning process begin with the development and maintenance of a common operating picture.

4.1.1 Common Operating Picture Guidance

In order to develop a common operating picture an emergency management organization member must exercise effective situational awareness.

Situational Awareness is the ability to identify, process, and comprehend the critical information about an incident – knowing what is going on around you [requiring] continuous monitoring of relevant sources of information regarding actual incidents and developing hazards (National Response Framework).

Elements of situational awareness include:

- Perception (Gather information)
- Comprehension (Interpret information)
- Projection (Anticipate future status and needs)

Situational awareness can be obtained through the following sources:

- Responders and government agencies
- 911 centers
- Citizens
- Media

- Social media
- Non-governmental organizations (NGOs)

Situational awareness information compiled together is used to develop a common operating picture.

A common operating picture is a continuously updated overview of an incident compiled throughout an incident's life cycle from data shared between integrated systems for communication, information management, and intelligence and information sharing (NRF Resource Center).

Having a common operating picture enables:

- · Effective and timely decision-making
- Increase collaboration among all responders and disseminates pertinent information
- Improve incident safety
- Inform predictions and proactive response
- Help ensure consistency of messages

A common operating picture contains the following elements:

- Data: Collect bits from various sources
- Information: Bits are put together
- Intelligence: Analyze the information
- Make recommendations for decisions

Situational awareness influences the development of a common operating picture and follows the following input/output process.

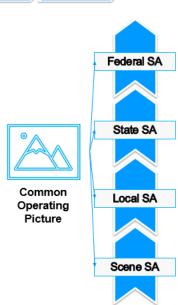
INPUT Information Situational Awareness Common Operating Picture OUTPUT

Situational Awareness shared at every SEMS level through a common operating picture helps others achieve overall incident situational awareness as shown in the diagram on the right.

If an event is not continuously monitored and the common operating picture updated and shared, situational awareness will decrease and in inaccurate operating picture will result.

Situational awareness and common operating picture information can be shared through:

- Senior leadership briefs
- Formal reports
- Information gathered from Incident/EOC Action Plans (I/EAPs), Situation Reports (SITREPs), etc.



4.1.2 Planning P

The Planning "P" is a guide to the action planning process. The Planning "P" can be used for both smaller, short-term incidents or events, and for longer, more complex incident planning.

The Planning "P" depicts the stages in the action planning process.

The leg of the "P" includes initial steps to gain awareness of the situation and establish the organization for incident management. Steps in Phase 1 are done only one time. Once they are accomplished, incident management shifts into a cycle of planning and operations, that continues and is repeated each operational period. In this way, the Planning "P" becomes the Planning "O" after the first operation period.

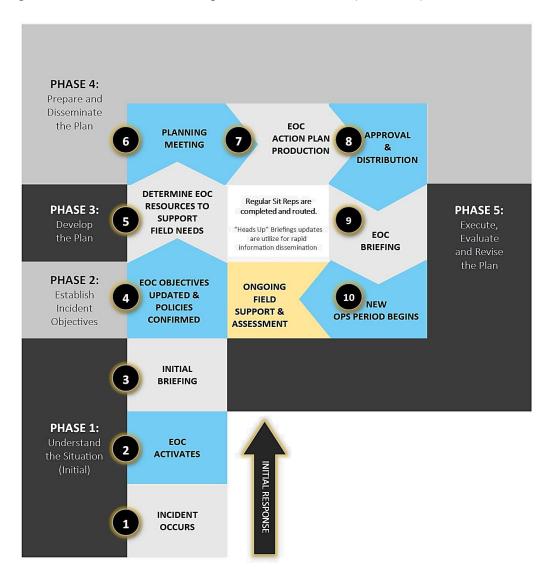


Figure: Planning P

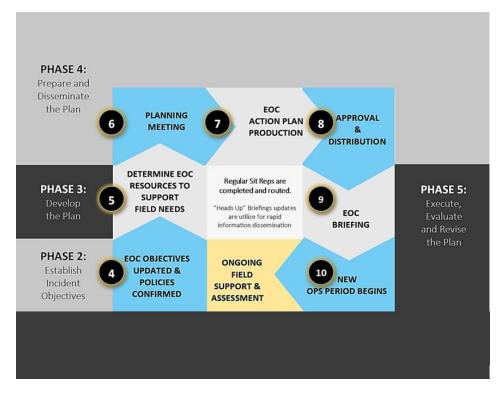
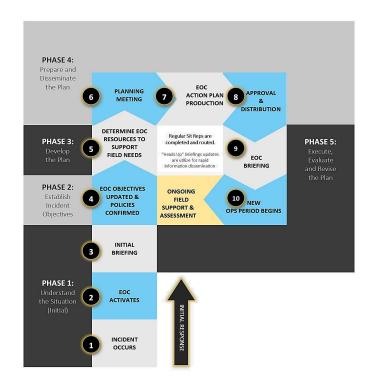


Figure: Ongoing O

4.1.3 Planning P Meeting Agendas

The following are example Planning P meeting details and agendas:



Initial Briefing Meeting (Planning P Step 3):

Meeting Called By: EOC Director/Manager

Attended By: All EOC personnel deemed necessary by the EOC Director/Manager.

Led By: EOC Plans Section Chief

Purpose: Provide information on current on-scene operations, agency and jurisdictional concerns and establish working EOC organization.

Outcome: Organizational Structure and Common Operating Picture!

Ground Rules:

- Cell Phone on Silent or Vibrate
- Come Prepared for each meeting
- No side conversations
- Ask questions if you don't understand
- Take Notes
- Stick to agenda

Agenda/Flow

- Meeting Facilitator brings meeting to order, conducts roll call, covers ground rules and reviews the agenda
- Introduce EOC Management and General Staff
- Provide situation update to include:
 - 1. What has happened
 - 2. Affected areas and individuals
 - 3. Incident Command Post Objectives and Priorities if known (ICS-201 for Field)
 - 4. Activated emergency response facilities
 - 5. Jurisdictions and agencies involved
 - 6. Any actions we have taken
 - 7. Safety Concerns
 - 8. Agency or jurisdiction restrictions
- Verify that Incident commander(s), Area Command(s), supporting EOCs, DOCs, and coordinating agencies have been informed that the EOC is staffed and operational.
- Establish the following:
 - o Event name
 - Operational period duration and work shift hours
 - Initial goals and objectives
 - o EOC staffing organization, structure, pattern
 - Meeting schedule
- All resource requests will be facilitated through the EOC.
- Agree on unified logistics approach to resource ordering procedures to follow.
- Agree on resource authorization procedures.
- Agree on Information/Intelligence matters and the flow of information into the EOC and vetted information out of the EOC.
- Next meeting EOC Objectives meeting.
- Prepare for the Objectives Meeting.

Objectives Updates & Policy Confirmation Meeting (Planning P Step 4):

Meeting Called By: EOC Director/Manager **Attended By:** Management & General Staff

Led By: Planning & Intelligence Chief or Designee

Purpose: Develop EOC objectives to support on-scene and EOC operations and

confirm policies.

Outcome: EOC objectives updated and policies confirmed.

Ground Rules:

Cell Phone on Silent or Vibrate

- Come Prepared for each meeting
- No side conversations
- Ask questions if you don't understand
- Take Notes
- Stick to agenda

- P&I Section Chief (PSL) brings meeting to order, conducts roll call, covers ground rules and reviews the agenda
- Review and /or update key current actions
- Review current and projected situation
- Set prioritized SMART objectives in support of field Incident Commander(s) considering on-scene incident objectives/resource priorities, limitations, and constraints
- Discuss the incidents potential for the next operational period
- Review and confirm policies by EOC Management with input from General Staff which may include:
 - Managing sensitive information/intelligence
 - Information flow into and out of the EOC
 - Resource ordering process
 - Cost sharing and cost accounting (Finance/Admin.)
 - Operational security issues
 - Establishment of a JIC
- Review, document, and/or resolve status of any open actions.

Resource Meeting (Planning P Step 5):

Meeting Called By: EOC Director/Manager

Attended By: Management & General Staff (other EOC positions as appropriate)

Led By: Planning & Intelligence Chief or Designee

Purpose: Develop a unified EOC strategy to support emergency management and onscene operation resource needs.

Outcome: Resources identified to support emergency management and field needs.

Ground Rules:

- Cell Phone on Silent or Vibrate
- Come Prepared for each meeting
- No side conversations
- Ask questions if you don't understand
- Take Notes
- Stick to agenda

- P&I Section Chief brings meeting to order, conducts roll call, covers ground rules and reviews the agenda
- Review current and projected incident situation
- Review and /or update key current actions
- Review coordination and support objectives and ensures accountability for each
- Resources on-scene, en-route, and ordered are identified (Plans Section and Operations Section)
- Resource priorities are discussed P&I Section Chief and Operations Section Chief
- PSL and OSL develop strategic and resource needs
- Logs Section Chief verify support requirements and contributes logistics info as necessary
- Logs Section Chief reviews resource ordering process
- F&A Section Chief evaluates funding /fiscal implications
- Quick recap of the meeting and assignments
- End meeting and prepare for Planning Meeting
- Sections/Staff conduct break out meetings to fill in the information gaps that may exist
- Prepare for Planning Meeting

Planning Meeting (Planning P Step 6):

Meeting Called By: EOC Director/Manager

Attended By: Management & General Staff (other EOC positions as appropriate)

Led By: Planning & Intelligence Chief or Designee

Purpose: Validate EOC Action Plan components: objectives, policies, authorities,

resources etc.

Outcome: Validation of EOC Action Plan.

Ground Rules:

• Cell Phone on Silent or Vibrate

- Come Prepared for each meeting
- No side conversations
- Ask questions if you don't understand
- Take Notes
- Stick to agenda

- Planning & Intelligence Chief brings meeting to order, conducts roll call, covers ground rules and reviews the agenda
- EOC Director/Manager provides opening remarks
- Situation Unit provides briefing on current situation, resources at risk, weather forecast, and incident projections.
- Planning & Intelligence Chief reviews coordination and support priorities, objectives, and decisions
- Operations Section Chief provides briefing on current operations followed with an overview on the proposed plan including strategy work assignments, resource commitment, contingencies, Operations Section organizational structure, and needed support facilities
- Planning & Intelligence Chief reviews Operations Section Chief proposed plan to ensure that the EOC Management Priorities and operational objectives are met.
- Planning & Intelligence Chief reviews and validates responsibility for any open actions/tasks and management objectives.
 - Planning & Intelligence Chief conducts round robin of EOC Management Group and Management Staff members to solicit their final input and commitment to the proposed plan.
 - Logistics Section Chief covers transport, communications and supply updates and issues,
 - Finance Section Chief covers fiscal issues,
 - Public Information Officer covers public affairs and public information issues,
 - Liaison Officer covers interagency issues, and
 - Safety Officer covers any safety concerns or considerations
- Planning & Intelligence Chief requests EOC Management Group's approval of the plan as presented. EOC Management Group may provide final comments

- Planning & Intelligence Chief issues assignments to appropriate EOC members for developing Coordination Plan support documentation along with deadlines.
- Planning Section prepares the EOC Action Plan using the forms and /or format as described in the EOP or determined during the Planning meeting preparation phase.
- Sections conduct break out meetings to fill in the information gaps that may exist.

EOC Briefing Meeting (Planning P Step 9):

Meeting Called By: EOC Director/Manager

Attended By: All EOC personnel

Led By: Planning & Intelligence Chief or Designee

Purpose: To brief the oncoming shift on the EOC Action Plan and status of on-scene

operations

Outcome: Oncoming shift understands EOC Action Plan and situation to execute

Ground Rules:

• Cell Phone on Silent or Vibrate

- Come Prepared for each meeting
- No side conversations
- Ask questions if you don't understand
- Take Notes
- Stick to agenda

- Planning & Intelligence Chief brings meeting to order, conducts roll call for personnel required to attend both incoming and out-going shift, covers ground rules and reviews the agenda.
- EOC Director/Manager provides opening remarks
- Planning & Intelligence Chief reviews objectives and any changes to the EOC Action Plan
- Situation Unit conducts Situation Briefing.
- Operations Section Chief discusses current response actions and accomplishments.
- Logistics Section Chief covers transport, communications, and supply updates
- Finance Section Chief covers fiscal issues.
- Public Information Officer covers public affairs and public information issues
- Safety Officer covers any safety concerns or considerations
- Liaison Officer covers interagency issues and Intel covers intelligence issues
- Planning & Intelligence Chief solicits final comments and adjourns briefing.
- Out-going Sections Chief conduct individual break out meetings with the on-coming Section Chief to complete process.

Appendix A – EOC Forms

EOC Forms in BOLD are typically part of the EOC Action Plan.

#	Name
1.	FORM_EOC 201_Incident Briefing
2.	FORM_EOC 202_Incident Objectives (EOC Action Plan)
3.	FORM_EOC 205A_Communication List (EOC Action Plan)
4.	FORM_EOC 207_Organization Chart (EOC Action Plan)
5.	FORM_EOC 208_Safety Message (EOC Action Plan)
6.	FORM_EOC 209_Incident Status Summary
7.	FORM_EOC 210_Resource Status Change
8.	FORM_EOC 211_Check-In
9.	FORM_EOC 213_Resource Request
10.	FORM_EOC 214_Activity Log
11.	FORM_EOC 215_Resource Planning Worksheet
12.	FORM_EOC 227_Claims Log
13.	FORM_EOC 230_Meeting Schedule
14.	STATUS_FORM_Communications
15.	STATUS_FORM_Energy
16.	STATUS_FORM_Mass Care
17.	STATUS_FORM_Public Works
18.	STATUS_FORM_Transportation
19.	STATUS_FORM_Water/Sanitation
20.	EOC_PLAN_Demobilization
21.	EOC_PROCLAMATIONS_Samples
22.	EOC_RESOURCE_Damage Categories
23.	EOC_RESOURCE_Planning "P" Guide
24.	CAL_OES_EOC After Action Report

EOC 201: Incident Briefing (4 Pages)



INCIDENT BRIEFING (EOC-201)

PAGE ____ OF ____

1. Incident Name:	2. Incident Number:	3. Date/Time Initiated: Date: Time:
areas, overflight results, trajectories, impassignment):	g the total area of operations, the incident pacted shorelines, or other graphics depi	cting situational status and resource
incident Health and Safety Hazards a	Safety Briefing (for briefings or transfer o and develop necessary measures (remove d) to protect responders from those hazar	e hazard, provide personal protective
i. Prepared by: Name:	Position/Title:	Signature: Date/Time:

PAGE ____ OF ____

INCIDENT BRIEFING (EOC-201)

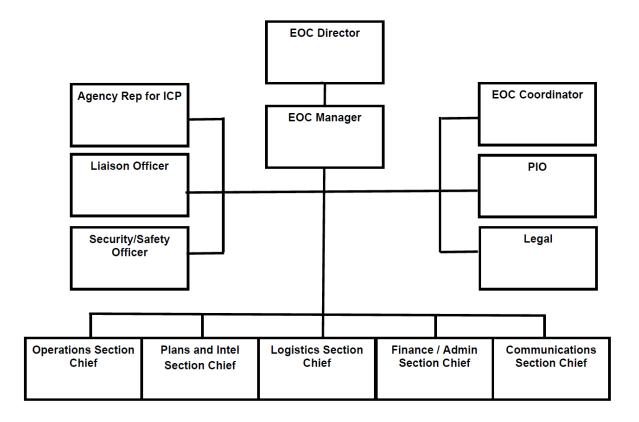
1. Incident Na	me:	2. Incident Number:	3. Date/Time Initi Date:	i ated: Time:		
7. Current and Planned Objectives (Enter the objectives used on the incident and note any specific problem areas.)						
8. Current and Planned Actions:						
Time:	Actions:					

i. Prepared by:	: Name:	Position/Title:	_Signature: Date/Time:

INCIDENT BRIEFING (EOC-201)

1. Incident Name:	2. Incident Number:	3. Date/Time Initi	ated:
		Date:	Time:

9. Current Organization (Fill in additional organization as appropriate)



6. Prepared by: Name:	Position/Title:	Signature:
		Date/Time·

INCIDENT BRIEFING (EOC-201)

PAGE ____ OF ____

1. Incident Name:		2. Incident Number:			3. Date/Time Initiated: Date: Time:
10. Resource Summary:					
Resource	Resource Identifier	Date/Time Ordered	ETA	Arrived	Notes (location/assignment/status)
6. Prepared by: Name:		Position	n/Title:		Signature: Date/Time:

EOC 202: Incident Objectives



INCIDENT OBJECTIVES (EOC-202)

PAGE	 OF	
PAGE	 OF	

1. Incident Name:	2. Incident Number:	3. Operational Period Date From: Date To:		
		Time From:	Time To:	
4. Objective(s): Enter clear, concise objectithe SMART model.	ves for managing the response. Objectives sl	hould be listed in pri	ority order and follow	
	iguous? Measurable – How will achievement nplishments? Realistic – Is the outcome achi			
5. General Situational Awareness:				
6. Incident Action Plan (the items checked in this Incident Action Plan):	l below are included			
 □ EOC 201 – Incident Briefing □ EOC 205A – Communications List □ EOC 207 – Organization Chart □ EOC 208 – Safety Message/Plan □ EOC 211 – Check-In □ Map/Chart □ Weather Forecast/Tides/Currents 	Other Attachment	s:		
. Prepared by: Name:	Position/Title:			
B. Approved by: Name:	Position/Title:(EOC Director)	Signature:		

EOC 205A: Communications List



COMMUNICATIONS LIST (EOC 205A)

PAGE ____ OF ___

1. Incident Name:	2. Incident Number:		3. Operational I Date From: Time From:	Period Date To: Time To:	
4. Basic Local Comm	unications Information:				
Assigned Position	Name (Alphabetized)	Me	ethod(s) of Contac	ct (phone, pager, cell, radio etc.)	
-					
5. Prenared by: Name:	Position/	Title [.]		Signature:	
	1 0311017	. 1.10.		Date/Time:	

EOC 207: Organization Chart



ORGANIZATION CHART (EOC-207)

CITY of CALABASAS	_		_	
1. Incident Name: 2.		dent Number:	3. Operationa Date From: Time From:	I l Period Date To: Time To:
4. Organizational Chart		EOC Director] _	
Agency Rep	o for ICP	EOC Manager	1 년	EOC Coordinator
Liaison 0	fficer			PIO
Security/ Office				Legal
Operations Section Chief	Plans and Intel Section Chief	Logistics Section Chief	Finance/Admin Section Chief	Communications Section Chief
Deputy Operations Section Leader	Deputy Plans Section Leader	Deputy Logistics Section Leader	Deputy Finance/Admin Section Leader	Deputy Communications Section Leader
Public Works Unit Leader	Situation Status Unit Leader	Procurement Unit Leader	Time Recording Unit Leader	Social Media/Video/CTV Unit Leader
Building and Safety Unit Leader	Documentation Unit Leader	Care and Shelter Unit Leader	Comp and Claims Unit Leader	Info Systems Unit Leader
Care and Shelter Unit Leader	Damage Assessment Unit Leader	Supply (Food) Unit Leader	Purchasing Unit Leader	Radio Unit Leader
	Resource Tracking Unit Leader	Facilities Unit Leader	Cost Recovery Unit Leader	Call Center Unit Leader
		Transportation Unit Leader	Cost Analysis Unit Leader	EPIC/ECHO Unit Leader
		Personnel Unit Leader		
5. Prepared by: Name:		Position/Title:		ture:

EOC 208: Safety Message/Plan



SAFETY MESSAGE/PLAN (EOC-208)

DAGE	0.5
PAGE	 JF

1. Incident Name:	2. Incident Number:	3. Operational Pe Date From: Time From:	riod Date To: Time To:
4. Safety Message/Expanded Safety M	lessage, Safety Plan, Site Safety Plan:		
5. Prepared by: Name:	Position/Title:	Signature: _ Date/Time: _	

EOC 209: Incident Status Summary



INCIDENT STATUS SUMMARY (EOC-209)

PAGE	OF	

CITY of CALABASAS					
1. Incident Name:	2. Incident N	lumber:	3. Operation Date From: Time From:	Date T	
☐ Initial Rpt #	Organization	fanagement i: (what has activated in d what agencies are	Date:	Start Date/Tir	
7. Incident Summary					
8. Incident Location ((list all affected areas or a reference point):	9. Incident T	уре:	10. Incident	Complexity I	evel:
11. Significant Events (summarize significa	int progress m	ade, evacuations, incider	nt growth, etc. for cu	ırrent period):	
12. Damage Assessment (summarize dama restriction of use or availability to residential o		A. Structural Summary	B. # Threatened (72 hrs.)	C.# Damaged	D. # Destroyed
commercial property, natural resources, critical infrastructure and key resources, etc.):		E. Single Residences			
astrastare and ney recearese, etc.//		F. Nonresidential Commercial Property			
		Other Minor Structures			
		Other			
13. Prepared by: Name:	Positio	on/Title:		ure:	

EOC 210: Resource Status Change



RESOURCE STATUS CHANGE (EOC 210)

P	A	G	E	 OF	

1. Incident Na	ame:	2. Incident Numbe	er:	Date F		od Date To: Time To:
		•				
4. Resource Number	5. New Status (Available, Assigned)	6. From (Assignment and Status):	7. To (Assignment Status):	and	8. Time and	Date of Change:
9. Comments	:					
10. Prepared b	y: Name:	Position/Titl	e:	:	Signature:	
				[Date/Time:	

EOC 211: Incident Check-In List

CITY of CALABASAS		INCIDENT CHECK-IN LIST (EOC-211)	0C-211)	PAGEOF_	OF
1. Incident Name:	2. Incident Number:	3. Operational Period Date From: Date To: Time From: Time To:	4. Check-In Location:	5. Start Date/Time: Date: Time:	
6. Check-In					
7 Name	8 State Agency	9 Assignment Qualifications	10 Contact Information	11. Time	
	come l'aguer			ll	Out
12. Prepared by: Name:	ne:	Position/Title: Signature:	ure:	_Date/Time:	

EOC 213: Resource Request

Y of CALABASAS
CIT

RESOURCE REQUEST (EOC 213)

PAGE OF

Period	Date To:	Time To:	
4. Operational Period	Date From:	Time From:	
3. Resource Request Number:			
2. Incident Number:			
1. Incident Name:			

	me Cost	Estimated						ıpproval:	/Fax/Email:						
	Arrival Date and Time	Requested						10. Section Chief Approval:	12. Supplier Phone/Fax/Email:			16. Date/Time:			20. Date/Time:
resource sources of supply.):	Item Description: (Vital characteristics, brand, specs,							9. Priority: Urgent Routine Low							
5. Order (Use additional forms when requesting different resource sources of supply.):	Detailed	experience, size, etc.)				Reporting Location:	7. Suitable Substitutes and/or Suggested Sources:	/Position:	nber:	:DOC		15. Approval Signature of Auth Logistics Rep:	neck box): ☐ SPUL ☐ PROC	18. Reply/Comments from Finance:	nature:
se additiona	Kind Type					6. Requested Delivery/Reporting	Substitutes	8. Requested by Name/Position:	11. Logistics Order Number:	13. Name of Supplier/POC:		al Signature	17. Order placed by (check box):	Comments fr	19. Finance Section Signature:
5. Order (U	Qty. Ki					6. Request	7. Suitable	8. Requeste	11. Logistic	13. Name o	14. Notes:	15. Approv	17. Order p	18. Reply/C	19. Finance
			1	tor	sən	Вed					oiteigoJ I			อวนยเ	

EOC 214: Activity Log



ACTIVITY LOG (EOC 214)

PAGE	OF	

1. Incident Name:		2. Incident Number:		3. Operational P Date From:	eriod Date To:	
				Time From:	Time To:	
4. Activity Log:						
Date/Time	Activities (Decisio	ns, Major Actions, Documents/Proc	ducts [eveloped, Policy	Changes, Meetin	igs)
5 Propaged by Na	me:	Position/Title:		Signatura		
э. гтератей by: Na	IIIE	Position/Title:		Signature: Date/Time:		

EOC 215: Resource Planning Worksheet

CITY of CALABASAS	RESOI	RESOURCE PLANNING WORKSHEET (EOC-215)	IG WORKSHE	ET (EOC-215)		a.	PAGE OF
1. Incident Name:		2. Incident Number:		3. Operational Period Date From:		Date To: Time To:	
4. Work Assignment & Special Instructions 5. Resources				6. Special Equipment & Supplies	7. Report To (Name, Position)	8. Reporting Location	9. Requested Arrival Time
Req							
Have	ø.						
Need	p						
Req.							
Have	Φ.						
Need	g						
Req							
Have	ø.						
Need	ğ						
Red							
Have	go						
Need	Ţ,						
Req							
Наve	ø.						
Need	p						
10. Total Resources Required							
11. Total Resources Have on Hand							
12. Total Resources Need To Order							

Position/Title: __

13. Prepared by: Name:

EOC 227: Claims Log

C 227.								
PAGE OF		14. Status						
	al Period Date To: Time To:	13. Clam Form Completed						
	4. Operational Period Date From: Date Time From: Time	12. Investigation Started						
C	3. Resource Request Number:	11. Property Owner Contacted						
CLAIMS LOG (EOC 227)		10. Agency Reps Advised						
	2. Incident Number:	9. Claim Form Initiated						
		8. Location of Incident						
	2. Incio	7. Property Owner						
S	:e:	6. Claim						
CITY of CALABASAS	1. Incident Name:	5. Date/Time						

AGE	OF	

Date To:

Time To:

3. Operational Period

Date From:

Time From:



1. Incident Name:

DAILY MEETING SCHEDULE (EOC-230)

2. Incident Number:

		-held meetings are included)				
Date/Time	Meeting Name	Purpose	Attendees	Location		
	Initial Briefing	Go over situation (use EOC-201 Form or comparable EAP sections)	EOC General Staff			
	EOC Objectives Updated & Policies Confirmed	EOC Director gives direction to the Management & General staff including EOC objectives and priorities.	EOC Management + General Staff			
	Determine EOC Resources to Support EOC, DOC & Field Needs	Develop/review primary and alternate strategies to meet EOC objectives for next operational period.	Planning, Operations, and Logistic Section Chiefs			
	Planning Meeting	Review status and finalize strategies and assignments to meet EOC objectives for the next operational period.	Determined by EOC Director and Planning Section Chief			
	EOC Briefing	Present EOC Action Plan and assignments for the next operational period.	Management and General Staff, Field Support Teams & Personnel			
5. Prepared l	b y: Name:	Position/Title:	Signature:			
			Date/Time:			

Status Form: Communications (4 Pages)



COMMUNICATION STATUS

PAGE 1 OF 4

Reported By: Click here to enter text.	Agency: Click here to enter text.
Position: Click here to enter text.	Phone: Click here to enter text.

Event Name: Click here to ente	er text.	Event Date: Click here to enter a date.		
Area Affected: Choose an item.				
Situation:				
Click here to enter text.				
Radio				
System Hardware Damage				
Tower/Hardware Name	Type of Damage	Affected Systems	Restoration Timeline	
·				
Channel Damage/Interferenc	<u> </u>			
Channel Name	Frequency	Type of In	terference	
Comments: Click here to enter	tevt			
comments: energies to enter	text.			

PAGE 2 OF 4



COMMUNICATION STATUS

Telecommunications

Provider	Jurisdiction(s) Served	Affected Systems	Restoration Timeline
Comments: Click here t	to enter text.		

Broadband Systems

Provider	Jurisdiction(s) Served	Affected Systems	Restoration Timeline
Comments: Click here t	o enter text.		



COMMUNICATION STATUS

PAGE 3 OF 4

Mutual Aid Received in the Last 24 Hours?	☐ Yes	□ No
Click here to enter text.		
Mutual Aid Needed in the Next 24 Hours? List Types of Mutual Aid Needed:	☐ Yes	□ No
Click here to enter text.		
Critical Issues? Explain:	☐ Yes	□ No
Click here to enter text.		
Prognosis ☐ Worsening ☐ No Change ☐ Improving Date of Report: Click here to enter text.		



COMMUNICATION STATUS

Critical Contacts

	Name/Agency	Address/Phone
	Name:	Street:
1.	Agency:	City/Zip:
	Comments:	Phone:
	Name:	Street:
2.	Agency:	City/Zip:
	Comments:	Phone:
	Name:	Street:
3.	Agency:	City/Zip:
	Comments:	Phone:
	Name:	Street:
4.	Agency:	City/Zip:
	Comments:	Phone:
	Name:	Street:
5.	Agency:	City/Zip:
	Comments:	Phone:

Add maps or additional sheets of information if available

Status Form: Energy (5 Pages)



ENERGY STATUS

PAGE 1 OF 5

Reported By: Click	here to enter text.	Ager	Agency: Click here to enter text. Phone: Click here to enter text.			
Position: Click here	e to enter text.	Phor				
Event Name: Click	here to enter text.	Even	a date.			
Area Affected: Cho						
Situation:						
Click here to enter	text.					
	Ele	ectrical System Dan	nages			
System Owner	Name/ID of Line	System Type	Areas Served	Population Served		
		Choose an item.				
		Choose an item.				
		Choose an item.				
		Choose an item.				
	Nat	ural Gas System Da	mages			
System Owner	Name/ID of Line	System Type	Areas Served	Population Served		
		Choose an item.				
		Choose an item.				
		Choose an item.				
		Choose an item.				
For Transmission su	etam linas listad ahov	ve indicate	in			
For Transmission system lines listed above, indicate pipeline diameter (in inches) and operating pressure (psig)			in			
		Hydroelectric Syste	psig			
System Owner	Name/ID of Line		reas Served	Population		
System Owner	Name/ID of Line	A	ileas served	Served		



CITY of CALABASAS

ENERGY STATUS

		Solar Systems				
				Population		
System Owner	Name/ID of Line	Ar	reas Served	Served		
	Petro	eum Based Produc	t Lines			
System Owner/Operator	Name/ID of Line	Damage Type	Product in Line	Anticipated Effects		
Comments: Click he	re to enter text.					
Does type of damage	warrant evacuations	s (as per operator)?	?	☐ Yes ☐ No		
Does type of damage	warrant shelter-in-p	lace (as per operat		☐ Yes ☐ No		
f yes to either, what are the recommendations from the operator (i.e. minimum radius or special instructions):						
Click here to enter text.						

What is the anticipated length of time until re-occupation is safe?

PAGE 3 OF 5



ENERGY STATUS

Click here to enter text.		
Mutual Aid Received in the Last 24 Hours? List Agencies Responding:	☐ Yes	□ No
Click here to enter text.		
Mutual Aid Needed in the Next 24 Hours? List Types of Mutual Aid Needed:	☐ Yes	□ No
Click here to enter text.		
Critical Issues? Explain:	☐ Yes	□ No
Click here to enter text.		





ENERGY STATUS

Prognosis	☐ Worsening	☐ No Change	☐ Improving

Date of Report: Click here to enter text.



ENERGY STATUS

Critical Contacts

	Name/Agency	Address/Phone
1.	Name:	Street:
	Agency:	City/Zip:
	Comments:	Phone:
2.	Name:	Street:
	Agency:	City/Zip:
	Comments:	Phone:
	Name:	Street:
3.	Agency:	City/Zip:
	Comments:	Phone:
	Name:	Street:
4.	Agency:	City/Zip:
	Comments:	Phone:
5.	Name:	Street:
	Agency:	City/Zip:
	Comments:	Phone:

Add maps or additional sheets of information if available

Status Form: Mass Care (3 Pages)

Reported By: Click here to enter text.



MASS CARE STATUS

Agency: Click here to enter text.

PAGE 1 OF 3

Position: Click here to e	nter text.	Phone: Cli	ick here to	enter text.	
Event Name: Click here	to enter text.	Event Date	e: Click her	e to enter a	a date.
Area Affected: Choose a	ın item.				
Situation:					
Click here to enter text.					
Number of Persons Displ Number of Persons Not S	•				
Transcr of resons were	mercerea. Chek here to	· criter text.			
Shelter Breakdown	Location	(s)	# of Persons	# of Animals	# of Persons Fed
Evacuation Center					
General Population Shelter					

Comments: Click here to enter text.

Totals:

Medical Shelter

Animal Shelter

Other (specify)

Number of Mobile Feeding Sites: Click here to enter text.

 $\label{lem:number of Fixed Feeding Sites: Click here to enter text.}$

Locations: Click here to enter text.

Number of Persons Projected to be Fed in the Next 24 Hours: Click here to enter text.

PAGE 2 OF 3



MASS CARE STATUS

Mutual Aid Received in the Last 24 Hours? List Agencies Responding:	☐ Yes ☐ No
Click here to enter text.	
Mutual Aid Needed in the Next 24 Hours? List Types of Mutual Aid Needed:	☐ Yes ☐ No
Click here to enter text.	
Critical Issues?	
Click here to enter text.	
Prognosis ☐ Worsening ☐ No Change Date of Report: Click here to enter text.	☐ Improving



MASS CARE STATUS

Critical Contacts

	Name/Agency	Address/Phone
	Name:	Street:
1.	Agency:	City/Zip:
	Comments:	Phone:
	Name:	Street:
2.	Agency:	City/Zip:
	Comments:	Phone:
	Name:	Street:
3.	Agency:	City/Zip:
	Comments:	Phone:
	Name:	Street:
4.	Agency:	City/Zip:
	Comments:	Phone:
	Name:	Street:
5.	Agency:	City/Zip:
	Comments:	Phone:

Add maps or additional sheets of information if available.

Status Form: Public Works (5 Pages)



PUBLIC WORKS STATUS

PAGE 1 OF 5

Reported By: Click here to enter text.	Agency: Click here to enter text.
Position: Click here to enter text.	Phone: Click here to enter text.
Event Name: Click here to enter text.	Event Date: Click here to enter a date.

Area Affected: Choose an item.

Situation:		
Click here to enter text.		

Flood Control

Weather – Precipitation for the past 24 hours: Click here to enter text.

Weather - Forecasted precipitation for the next 24 hours: Click here to enter text.

Dam Status

Dam Name	Present Releases	Forecast Releases	Reserve Space

River/Gauge Levels

River/Gauge Name	Stage	Current Elevation	Forecast Elevation	Date/Time
	Choose an item.			
	Choose an item.			
	Choose an item.			
	Choose an item.			
	Choose an item.			

PAGE 2 OF 5



PUBLIC WORKS STATUS

Levee Status

Levee Name/ID	Status	Actions
	Choose an item.	Choose an item.
	Choose an item.	Choose an item.
	Choose an item.	Choose an item.
	Choose an item.	Choose an item.

Localized Flooding

Location	Туре	Actions
	Choose an item.	
Comments: Click here to enter te	xt.	

Sewer System Status: Click here to enter text.

Sump Pump Status: Click here to enter text.

Have Sandbag Distribution Sites Been Activated	: ☐ Yes ☐ No
Location(s): Click here to enter text.	

 $\textbf{Number of Sandbags Distributed:} \ \ \textbf{Click here to enter text}.$

Vendor to be Used for Sand Supply: Click here to enter text.

PAGE 3 OF 5



PUBLIC WORKS STATUS

Streets | Roadways

Road Closures			
Road Name	Jurisdiction	Closed From-To	Reason
Right of Way Direction Changes			
Road Name	Normal Flow	,	New Flow
Damaged Transportation Infrast	ructure		
Road/Bridge Name	Level	Estima	ated Loss in Dollars
	Choose an item.		
Comments: Click here to enter te	xt.	,	

PAGE 4 OF 5



PUBLIC WORKS STATUS

Buildings

Damages		
Туре	Level	Estimated Loss in Dollars
Public Facilities	Choose an item.	
Private Residence	Choose an item.	
Businesses	Choose an item.	
Tagged Buildings		
Number Awaiting Inspection		
Number Yellow Tagged		
Number Red Tagged		
Comments: Click here to enter te Mutual Aid Received in the Last List Agencies Responding: Click here to enter text.		
Mutual Aid Needed in the Next List Types of Mutual Aid Needed:	24 Hours?	
Click here to enter text.		
Critical Issues?	No	
Click here to enter text.		
Prognosis	☐ No Change ☐ Improving ter text.	



PUBLIC WORKS STATUS

Critical Contacts

	Name/Agency	Address/Phone
	Name:	Street:
1.	Agency:	City/Zip:
	Comments:	Phone:
	Name:	Street:
2.	Agency:	City/Zip:
	Comments:	Phone:
	Name:	Street:
3.	Agency:	City/Zip:
	Comments:	Phone:
	Name:	Street:
4.	Agency:	City/Zip:
	Comments:	Phone:
	Name:	Street:
5.	Agency:	City/Zip:
	Comments:	Phone:

Add maps or additional sheets of information if available

Status Form: Transportation (4 Pages)



TRANSPORTATION STATUS

PAGE 1 OF 4

,						
Reported By: Click here to enter text. Agency: Click here to enter text.						
Position: Click here to er	nter text.	Phone: Click here to enter text.				
Event Name: Click here	to enter text.	Event Date: Click here	to enter a date.			
Area Affected: Choose an item.						
Situation: Click here to enter text.						
Air Transportation Airport						
Airport Name	Fixed or Rotary Wing	Status	Divert Traffic To			
	Choose an item.	Choose an item.				
	Choose an item.	Choose an item.				
	Choose an item.	Choose an item.				
Airstrip						
Airstrip Name	Lat/Long Location	Status	Closure Due To			
Aircraft Accidents						
Type of Plane		FAA Registry #				
Lat/Long Location	Lat/Long Location # of Passengers					
Comments: Click here to enter text.						

PAGE 2 OF 4



TRANSPORTATION STATUS

Land Transportation

Public Transportation System Statt	Transportation System S	tatus
------------------------------------	-------------------------	-------

' '			
Name	Jurisdiction(s) Served	Number of Available Vehicles	Number of Available Drivers

Privately Owned Transportation System Status

Trivatery owned Transportation System Status						
Name	Jurisdiction(s) Served	Number of Available Vehicles	Number of Available Drivers			

Paratransit System Status

Name	Jurisdiction(s) Served	Number of Available Vehicles	Number of Available Drivers	Wheelchair Accessibility (Y/N)
				Choose an item.
				Choose an item.
				Choose an item.
				Choose an item.
Comments: Click here to ente	er text.			

PAGE 3 OF 4



TRANSPORTATION STATUS

Water Transportation

Port Closures					
Port Name	Reason fo	or Closure	Estimated Duration of Closure		
Waterway Impacts					
Waterway Name	Type of Impact	Estimated Duration	Reroute Waterway Traffic To		
Comments: Click here to enter t	Comments: Click here to enter text.				
Mutual Aid Received in the Last	: 24 Hours?	□ Yes □ No			
Click here to enter text.					
Mutual Aid Needed in the Next ist Types of Mutual Aid Needed:	24 Hours?	□ Yes □ No			
Click here to enter text.	Click here to enter text.				
Critical Issues?	No				
Click here to enter text.					
Prognosis ☐ Worsening Date of Report: Click here to en		☐ Improving			



TRANSPORTATION STATUS

Critical Contacts

	Name/Agency	Address/Phone
	Name:	Street:
1.	Agency:	City/Zip:
	Comments:	Phone:
	Name:	Street:
2.	Agency:	City/Zip:
	Comments:	Phone:
	Name:	Street:
3.	Agency:	City/Zip:
	Comments:	Phone:
	Name:	Street:
4.	Agency:	City/Zip:
	Comments:	Phone:
	Name:	Street:
5.	Agency:	City/Zip:
	Comments:	Phone:

Add maps or additional sheets of information if available

Status Form: Water/Sanitation (3 Pages)



Situation:

Click here to enter text.

WATER/SANITATION STATUS

PAGE 1 OF 3

Reported By: Click here to enter text.	Agency: Click here to enter text.
Position: Click here to enter text.	Phone: Click here to enter text.
Event Name: Click here to enter text.	Event Date: Click here to enter a date.
Area Affected: Choose an item.	

	So	ewer System Dama	ges		
System Owner	Name/ID of Line	System Type	500	Areas Served	Population Served
	Sanitation System Damages				
System Owner	Name/ID of Line	System Type		Areas Served	Population Served
	٧	Vater System Dama	ge		
System Owner	Name/ID of Line	System Type		Areas Served	Population Served
1	1	I		I .	I

Comments: Click here to enter text.



WATER/SANITATION STATUS

PAGE 2 OF 3

Mutual Aid Received in the Last 24 Hours? List Agencies Responding:	☐ Yes ☐ No
Click here to enter text.	
Mutual Aid Needed in the Next 24 Hours? List Types of Mutual Aid Needed:	☐ Yes ☐ No
Click here to enter text.	
Critical Issues? Explain:	☐ Yes ☐ No
Click here to enter text.	
Prognosis ☐ Worsening ☐ No Change ☐ Improving Date of Report: Click here to enter text.	

WATER/SANITATION STATUS

Critical Contacts

	Name/Agency	Address/Phone
	Name:	Street:
1.	Agency:	City/Zip:
	Comments:	Phone:
	Name:	Street:
2.	Agency:	City/Zip:
	Comments:	Phone:
	Name:	Street:
3.	Agency:	City/Zip:
	Comments:	Phone:
	Name:	Street:
4.	Agency:	City/Zip:
	Comments:	Phone:
	Name:	Street:
5.	Agency:	City/Zip:
	Comments:	Phone:

Add maps or additional sheets of information if available

EOC PLAN: Demobilization (2 Pages)



DEMOBILIZATION PLAN

PAGE 1 OF 2

Event Name: Click here to enter text.

Operational Period: Click here to enter text.

Jurisdiction Type: Choose an item.

Date Prepared: Click here to enter text.

Time Prepared: Click here to enter text.

Overall Demobilization Priorities

- 1. Personnel welfare (safety and rest)
- 2. Needs of the assisting/cooperating agencies
- 3. High dollar assets
- 4. Local government response resources
- 5. Federal government response resources

Release Procedures

Click here to enter text.		
Chek here to chitch text.		

Actual Check-Out Procedures

Click here to enter text.			

Prepared By: Planning Unit Section Chief Name

Approved By: EOC Director Name

PAGE 2 OF 2



DEMOBILIZATION PLAN

Personnel Name	Position	Released	Method of Transport Home	Time Left	Estimated Arrival Time	Returned



RESOLUTION PROCLAIMING EXISTENCE OF A LOCAL EMERGENCY (by City Council)

WHEREAS, Ordinance No. <u>Text Here</u> of the City of Calabasas_empowers the City Council to proclaim the existence or threatened existence of a local emergency when said City is affected or likely to be affected by a public calamity; and

WHEREAS, said City Council has been requested by the Director of Emergency Services* of said City to proclaim the existence of a local emergency therein; and

WHEREAS, said City Council does hereby find:

That conditions of extreme peril to the safety of persons and property have arisen within said City, caused by **Text Here**;

(fire, flood, storm, epidemic, riot, earthquake, drought, energy shortage, or other causes) commencing on or about <u>Text Here</u>,m. on the <u>Text Here</u> day of <u>Text Here</u>, 20 <u>Text Here</u>); and

That the aforesaid conditions of extreme peril warrant and necessitate the proclamation of the existence of a local emergency;

NOW, THEREFORE, IT IS HEREBY PROCLAIMED that a local emergency now exists throughout said City; and

IT IS HEREBY FURTHER PROCLAIMED AND ORDERED that during the existence of said local emergency the powers, functions, and duties of the Director of Emergency Services* and the emergency organization of this City shall be those prescribed by state law, by ordinances, and resolutions of this City and approved by the City Council on <u>Text Here</u>, 20 <u>Text Here</u>.

IT IS FURTHER PROCLAIMED AND ORDERED that said local emergency shall be deemed to continue to exist until its termination is proclaimed by the City Council of the City of Calabasas, State of California.**

Dated: <u>Text Here</u> ATTEST: <u>Text Here</u>	CITY COUNCIL City of Calabasas

^{*} Use appropriate title, as established by ordinance.

^{**} Section 8630 of the Government Code provides: "...(c) (1) the governing body shall review, at its regularly scheduled meetings until the local emergency is terminated, the need for continuing the local emergency. However, in no event shall a review take place more than 21 days after the previous review. (2) Notwithstanding paragraph (1), if the governing body meets weekly, it shall review the need for continuing the local emergency at least every 14 days, until the local emergency is terminated. (d) The governing body shall proclaim the termination of the local emergency at the earliest possible date that conditions warrant."

SAMPLE | PROCLAMATIONS

RESOLUTION PROCLAIMING EXISTENCE OF A LOCAL EMERGENCY* (By Director of Emergency Services)**

WHEREAS, Ordinance No. <u>Text Here</u> of the City of Calabasas empowers the Director of Emergency Services** to proclaim the existence or threatened existence of a local emergency when said City is affected or likely to be affected by a public calamity and the City Council is not in session: and

WHEREAS, the Director of Emergency Services** of the City of Calabasas does hereby find;

that conditions of extreme peril to the safety of persons and property have arisen within said City, caused by <u>Text Here</u>; and <u>Text Here</u>;

(fire, flood, storm, epidemic, riot, earthquake, drought, energy shortage, or other causes)

That the City Council of the City of <u>Text Here</u> is not in session (and cannot immediately be called into session);

NOW, THEREFORE, IT IS HEREBY PROCLAIMED that a local emergency now exists throughout said City; and

IT IS FURTHER PROCLAIMED AND ORDERED that during the existence of said local emergency the powers, functions, and duties of the emergency organization of this City shall be those prescribed by state law, by ordinances, and resolutions of this City, and by the City of <u>Text Here</u> Emergency Operations Plan, as approved by the City Council on <u>Text Here</u>, 20 <u>Text Here</u>.

Dated: <u>Text Here</u> By: <u>Text Here</u>

Director of Emergency Services** City of Calabasas

^{*} This form may be used when the director is authorized by ordinance to issue such a proclamation. Section 8630 of the Government Code provides: "...Whenever a local emergency is proclaimed by an official designated by ordinance, the local emergency shall not remain in effect for a period in excess of seven days unless it has been ratified by the governing body ..."

^{**} Use appropriate title, as established by ordinance.

RESOLUTION CONFIRMING EXISTENCE OF A LOCAL EMERGENCY*

WHEREAS, Ordinance No. <u>Text Here</u> of the City of Calabasas empowers the Director of Emergency Services** to proclaim the existence or threatened existence of a local emergency when said City is affected or likely to be affected by a public calamity and the City Council is not in session, subject to ratification by the City Council within seven days; and

WHEREAS, conditions of extreme peril to the safety of persons and property have arisen within this City, caused by <u>Text Here</u>

(fire, flood, storm, epidemic, riot, earthquake, drought, energy shortage, or other causes) commencing on or about <u>Text Here</u> .m. on the <u>Text Here</u> day of <u>Text Here</u>, 20 <u>Text Here</u>, at which time the City Council of the City of Calabasas was not in session; and

WHEREAS, said City Council does hereby find that the aforesaid conditions of extreme peril did warrant and necessitate the proclamation of the existence of a local emergency; and

WHEREAS, the Director of Emergency Services** of the City of Calabasas did proclaim the existence of a local emergency within said City on the <u>Text Here</u> day of <u>Text Here</u>, 20 <u>Text Here</u>;

NOW, THEREFORE, IT IS HEREBY PROCLAIMED AND ORDERED that said local emergency shall be deemed to continue to exist until its termination is proclaimed by the City Council of the City of Calabasas, State of California.***

Dated: <u>Text Here</u> ATTEST: <u>Text Here</u>	CITY COUNCIL City of Calabasas

^{*} This form may be used by a City Council to ratify the proclamation of existence of a local emergency, issued by the Director of Emergency Services.

^{**} Use appropriate title, as established by ordinance.

^{***} Section 8630 of the Government Code provides: "...(c) (1) the governing body shall review, at its regularly scheduled meetings until the local emergency is terminated, the need for continuing the local emergency. However, in no event shall a review take place more than 30 days after the previous review. (2) Notwithstanding paragraph (1), if the governing body meets weekly, it shall review the need for continuing the local emergency at least every 14 days, until the local emergency is terminated. (d) The governing body shall proclaim the termination of the local emergency at the earliest possible date that conditions warrant."

RESOLUTION REQUESTING GOVERNOR TO PROCLAIM A STATE OF EMERGENCY

WHEREAS, on <u>Text Here</u>, 20 <u>Text Here</u>, the City Council of the City of Calabasas found that due to <u>Text Here</u>;

(fire, flood, storm, epidemic, riot, earthquake, drought, energy shortage, or other causes) a condition of extreme peril to life and property did exist within said City; and

WHEREAS, in accordance with state law the City Council proclaimed an emergency did exist throughout said City; and

WHEREAS, it has now been found that local resources are unable to cope with the effects of said emergency;

NOW, THEREFORE, IT IS HEREBY PROCLAIMED AND ORDERED that a copy of this resolution be forwarded to the Governor of California with the request that he proclaim the City of Calabasas to be in a state of emergency; and

IT IS FURTHER ORDERED that a copy of this resolution be forwarded to the Director of the California Office of Emergency Services; and

IT IS FURTHER RESOLVED that <u>Text Here</u>, (Title) <u>Text Here</u>,

is thereby designated as the authorized representative for public assistance and <u>Text Here</u>, (Title) <u>Text Here</u>, is hereby designated as the authorized representative for individual assistance of the City of Calabasas for the purpose of receipt, processing, and coordination of all inquiries and requirements necessary to obtain available state and federal assistance.

CITY COUNCIL	
City of Calabasas	
	CITY COUNCIL City of Calabasas

LOCAL RESOLUTION REQUESTING DIRECTOR, CALIFORNIA OFFICE OF EMERGENCY SERVICES' CONCURRENCE IN LOCAL EMERGENCIES*

WHEREAS, on <u>Text Here</u>, 20 <u>Text Here</u>, the City Council of the City of Calabasas found that due to <u>Text Here</u>;

(fire, flood, storm, epidemic, riot, earthquake, drought, energy shortage, or other causes) a condition of extreme peril to life and property did exist within said City; and

WHEREAS, in accordance with state law the City Council now proclaims an emergency does exist throughout said City;

NOW, THEREFORE, IT IS HEREBY PROCLAIMED AND ORDERED that a copy of this resolution be forwarded to the Director of the California Office of Emergency Services with a request that he find it acceptable in accordance with provisions of the California Disaster Assistance Act; and

IT IS FURTHER RESOLVED that Text Here, (Title) Text Here,

is hereby designated as the authorized representative of the City of Calabasas for the purpose of receipt, processing, and coordination of all inquiries and requirements necessary to obtain available state assistance.

Dated: <u>Text Here</u>	CITY COUNCIL
ATTEST: <u>Text Here</u>	City of Calabasas

Note: Attach list of damaged Public Facilities showing location and estimated cost of repairs.

^{*} Proclamation of local emergency must be made within 10 days of the disaster occurrence in order to qualify for assistance under the California Disaster Assistance Act.

RESOLUTION PROCLAIMING TERMINATION OF LOCAL EMERGENCY

WHEREAS, a local emergency existed in the City of Calabasas in accordance with the resolution thereof by the City Council on the <u>Text Here</u> day of <u>Text Here</u>, 20 <u>Text Here</u>,

or

Director of Emergency Services* on the <u>Text Here</u> day of <u>Text Here</u>, 20 <u>Text Here</u>, and its ratification by the City Council on the <u>Text Here</u> day of <u>Text Here</u>, 20 <u>Text Here</u>,

As a result of conditions of extreme peril to the safety of persons and property caused by <u>Text Here</u>; and (fire, flood, storm, epidemic, riot, earthquake, drought, energy shortage, or other causes)

WHEREAS, the situation resulting from said conditions of extreme peril is now deemed to be within the control of the normal protective services, personnel, equipment, and facilities of and within said City of Calabasas;

NOW, THEREFORE, the City Council of the City of Calabasas, State of California, does hereby proclaim the termination of said local emergency.

Dated: <u>Text Here</u>	CITY COUNCIL
ATTEST: <u>Text Here</u>	City of Calabasas

\

Use appropriate title, as established by ordinance.



PA DAMAGE CATEGORIES

PAGE 1 OF 2

Use the descriptions of these categories when filling in the Public Assistance (PA) section of your Initial Damage Estimate (IDE).

САТ	NAME	INCLUDES
А	Debris Removal (on public property only)	 Overtime labor costs for debris removal operations (no regular time labor costs) Equipment (force account or rented) costs for debris removal operations (regular and overtime costs; use FEMA rates) Contract costs for debris removal (contract must be in writing)
В	Emergency Protective Measures	 Overtime labor costs for sandbagging, emergency pumping, security, search and rescue, mass care, etc. (no regular time labor costs) Equipment (force account or rented) costs for emergency protective measures (e.g. hauling/placing sandbags, emergency pumping, police/fire vehicles; regular and overtime costs; use FEMA rates). Material costs (sandbags, sand, plastic, gravel, food for workers, misc. supplies). Contract costs for emergency protective measures (contract must be in writing)
С	Road and Bridge Systems	 Regular and overtime labor costs for the permanent restoration of roads, bridges, culverts, etc. (force account) Equipment (force account or rented) costs for the permanent restoration of roads, bridges, culverts, etc. (regular and overtime costs; use FEMA rates) Material costs for the permanent restoration of roads, bridges, culverts, etc. Contract costs for the permanent restoration of roads, bridges, culverts, etc. (contract must be in writing). Note: Only road systems not on the Federal Aid System (FAS) are eligible for permanent repairs. Permanent repairs on FAS road systems are under the authority of the Federal Highway Administration
D	Water Control Facilities (only facilities built specifically for flood control)	 Regular and overtime labor costs for the permanent restoration of channel or reservoir capacity (force account). Equipment (force account or rented) costs for the permanent restoration of channel or reservoir capacity (regular and overtime costs; use FEMA rates). Material costs for the permanent restoration of channel or reservoir capacity. Contract costs for the permanent restoration of channel or reservoir capacity. (contract must be in writing). Note: The USACE and NRCS have statutory authority for the repair of flood control works (levees, floodwalls, flood control channels, dams) and shore protective devices. Permanent repairs to these facilities are not eligible under PA.



PA DAMAGE CATEGORIES

CAT	NAME	INCLUDES
Е	Buildings and Equipment	 Regular and overtime labor costs for the permanent restoration of buildings and equipment (force account). Equipment (force account or rented) costs for the permanent restoration of buildings and equipment (regular and overtime costs; use FEMA rates). Material costs for the permanent restoration of buildings and equipment. Contract costs for the permanent restoration of buildings and equipment (contract must be in writing). Note: Insurance proceeds must be deducted from total damage costs.
F	Utility Systems	 Regular and overtime labor costs for the permanent restoration of water treatment plants and delivery systems, power generation and distribution systems and sewage collection and treatment systems (force account). Equipment (force account or rented) costs for the permanent restoration of water treatment plants and delivery systems, power generation and distribution systems and sewage collection and treatment systems (regular and overtime costs; use FEMA rates). Material costs for the permanent restoration of water treatment plants and delivery systems, power generation and distribution systems and sewage collection and treatment systems. Contract costs for the permanent restoration of water treatment plants and delivery systems, power generation and distribution systems and sewage collection and treatment systems (contract must be in writing). Note: Insurance proceeds must be deducted from total damage costs.
G	Parks, Recreational and Other	 Regular and overtime labor costs for the permanent restoration of parks, recreational areas and other types of facilities (force account). Equipment (force account or rented) costs for the permanent restoration of parks, recreational areas and other types of facilities (regular and overtime costs; use FEMA rates). Material costs for the permanent restoration of parks, recreational areas and other types of facilities. Contract costs for the permanent restoration of parks, recreational areas and other types of facilities (contract must be in writing). Note: Insurance proceeds must be deducted from total damage costs





PLANNING "P" GUIDE

EOC PLANNING MEETING

- Meeting of senior staff to validate objectives, policies, and EOC resource needs
- Review authorities, resource tasks and ordering processes
- Other Mgnt and General Staff address key issues (Safety, PIO, Liaison, etc)
- Lead by Planning Section Chief
- Approval required by EOC Management

FOC AP PRODUCTION

- Planning Section compiles data on current situation, objectives, policies, tasks, and resources
- Collects from other sections remaining AP elements

EOC

AP

PRODUCTION

Assembles the AP

APPROVAL & DISTRIBUTION

- Completed EOC AP is presented to the EOC Command for approval and signature
- Approved EOC AP is duplicated and distributed to approved positions and parties

DETERMINE EOC RESOURCES TO SUPPORT FIELD NEEDS

- Determine current and projected field needs
- Compiled by Operations
- Inputs also provided by PSC, LSC, OSC, and others in operations as needed

EOC OBJECTIVES UPDATED AND POLICIES CONFIRMED

- Review current and projected situation
- Set prioritized SMART objectives in support of field Incident Commander(s)
- Policies confirmed by EOC Management with input from General Staff

INITIAL BRIEFING

EOC Command and General Staff provides situation update and establish the following:

- Event name
- Operational period duration

EOC Team staff are notified

EOC Team staff checks in

EOC Team staff reviews

Emergency Manager ensures

position tools & Job functions

- Initial goals and objectives
- EOC staffing pattern

EOC ACTIVATED

EOC readiness

INITIAL BRIEFING

- Meeting schedule

EOC

Initial

Response

PLANNING

MEETING

DETERMINE

EOC

RESCOURCES

TO SUPPORT

FIELD NEEDS

EOC

OBJECTIVES

UPDATED

AND POLICIES

CONFIRMED

INCIDENT **OCCURS**

DISTRI-BUTION

Regular SitReps are completed and routed

"Heads Up" briefing updates are utilized for rapid information dissemination

ONGOING FIELD **SUPPORT &** ASSESSMENTS

APPROVAL &

EOC BRIEFING

NEW OPS PERIOD BEGINS

EOC BRIEFING

- **EOC Mgmt** briefs EOC Team staff on approved **EOC AP**
- **EOC** Mgmt ensures resources are in place for implementation

NEW OPERATIONAL PERIOD BEGINS

- Incoming EOC Team staff are briefed
- **Outgoing EOC** Team staff are
- Senior staff normally arrives 60-120 minutes prior to the period change to promote effective transition

ACTIVATED

ONGOING FIELD SUPPORT & ASSESSMENT & INFORMATION **EXCHANGE**

- Monitor ongoing field and EOC operations
- Continuous exchanges and analysis of information: internal and external
- Continuous evaluation of progress against stated objectives in the EOC AP
- Adjustments may be made but must be approved by the EOC Mgmt in coordination with the OSC and PSC

INCIDENT OCCURS

- Emergency responders arrive on-scene(s)
- Response activities commence
- Based upon pre-determined benchmarks, the EM COM is made aware of situation and need for EOC activation is determined

Note: EOC operations for ongoing field support involves three elements that must be simultaneously managed: unfulfilled requests from prior operational periods; current resource requests; and planning for meeting future needs.



PLANNING "P" GUIDE

Objective(s): Enter clear, concise objectives for managing the response. Objectives should be listed in priority order and follow the SMART model:

Specific-Is the wording precise and unambiguous?

Measurable – How will achievements be measured?

Action-oriented – Is an action verb used to describe expected accomplishments?

Realistic – Is the outcome achievable with given available resources?

Time-sensitive – What is the timeframe?

Check	Time	Event
	0700 – 0800	Shift Change Briefing
	0800 – 0900	Prepare for Planning Meeting Purpose: To review accomplishments, identify new issues, identify resource needs and determine assignments for next operational period
	0900 – 1000	Planning Meetings (with Management and General Staff, Resources Status Unit Leader, Supply Unit Leader, Communications Unit Leader and Technical Specialists)
	1000 – 1400	Prepare EOC Action Plan
	1400 – 1600	Finalize EOC Action Plan
	1600	Complete EOC Action Plan
	1600 – 1700	Prepare for Operations Briefing Purpose: To review EOC Action Plan for next operational period.
	1700 – 1800	Operations briefing (Management, General Staff, and identified Operations staff and Technical Specialists)
	1800 – 1900	Finalize Reports (including Situation Status Report for the Operational Area EOC)
	1900 – 2000	Shift Change Briefing
	2000 – 2100	Prepare for Planning Meeting Purpose: To review accomplishments, identify new issues, identify resource needs and determine assignments for next operational period



PLANNING "P" GUIDE

Check	Time	Event
	2100 – 2200	Planning Meetings (with Management and General Staff, Resources Status Unit Leader, Supply Unit Leader, Communications Unit Leader and Technical Specialists)
	2200 – 0200	Prepare EOC Action Plan
	0200 – 0400	Finalize EOC Action Plan
	0400	Complete EOC Action Plan
	0400 – 0500	Prepare for Operations Briefing Purpose: To review EOC Action Plan for next operational period
	0500 – 0600	Operations briefing (Management, General Staff and identified Operations staff and Technical Specialists)
	0600 – 0700	Finalize Reports (including Situation Status Report for the Operational Area EOC)

CAL OES: EOC After Action Report (9 Pages)

CALIFORNIA GOVERNOR'S OFFICE OF EMERGENCY SERVICES Standardized Emergency Management System

AFTER ACTION REPORT

PART I - GEN	ERAL INFORMATION				
NAME OF AGENCY:	TYPE OF AGENCY: City				
OES ADMINISTRATIVE REGION: Coastal (Walnut Creek Office) Inland (Sacramento Office) Southern (Los Alamitos Office)	INCIDENT PERIOD OR DATE(S) OF EXERCISE: Began: mm / dd / yyyy Ended: mm / dd / yyyy				
INCIDENT, PLANNED EVENT, OR EXERCISE: EXERCISE TYPE: INCIDENT PLANNED EVENT: Functional (specify)	TYPE OF HAZARD OR EXERCISE SCENARIO: Avalanche Flood Terrorism Tsunami Tsunam				
	(specify)				

PART II SEMS FUNCTIONS EVALUATED								
	TOTAL	EVALUATION Circle: (S) or (NI)		CORRECTIVE ACTION REQUIREMENTS: (Check to indicate corrective actions required)				
SEMS FUNCTIONS	PARTICIPANTS (Each Function)	Circle: (S S (Satisfactory)	NI (Needs Improvement)	PLANNING	(Check to indi	PERSONNEL	EQUIPMENT	FACILITIES
Management: Public Information Safety, Liaison, Inter-agency Coordination, Security, etc.		S	NI					
Command (Field) Public Information Safety, Liaison, Inter-agency Coordination, Security, etc.		S	NI					
Operations: Law Enforcement, Fire/ Rescue, Const. & Eng., Medical/ Health, Care & Shelter etc.		S	NI					
Planning & Intelligence: Situation Status & Analysis, Documentation, Advance Planning, Demobilization etc.		S	NI					
Logistics: Services, Support, Facilities, Personnel, Procurement, Supplies, Equipment, Food etc.		S	NI					
Finance & Administration: Purchasing, Cost Unit, Time Unit, Compensation and Claims etc.		S	NI					
Other Participants: Exercise Staff, Community Volunteers, etc.		S	NI					
Grand Total:								

PART III - AFTER ACTION REPORT QUESTIONNAIRE

Complete this questionnaire for all functional or full-scale exercises, and actual INCIDENTS. Responses to questions 18-26 should address areas identified as "needing improvement and corrective action" in Part I, as well as any "No" answers given to questions 1-17 below:

INCIDENT NAME:	PLANNED EVENT / EXERCISE NAM	ΛE:		
QUESTION:		YES	NO	N/A
1. Were procedures established and in place for response to the	ne incident?			
2. Did your jurisdiction organize the response using established	d procedures?			
3. Did field command use ICS to manage field response?				
4. Did field command use all ICS Sections?				
5. Did field command establish a Unified Command?				
6. Was your EOC and/or DOC activated?				
7. Was the EOC and/or DOC organized according to SEMS?				
8. Did your jurisdiction assign sub-functions in the EOC / DOC a	around the five SEMS functions?			
9. Did your jurisdiction use trained response personnel in the B	EOC / DOC?			
10. Did your jurisdiction use action plans in the EOC / DOC?				
11. Did field level personnel use action-planning processes?				
12. Did your jurisdiction coordinate with volunteer agencies?				
13. Did your jurisdiction request and receive Mutual Aid?				
14. Was Mutual Aid coordinated from the EOC / DOC				
15. Did your jurisdiction establish an inter-agency coordination	group established at the EOC / DOC level?			
16. Did your jurisdiction conduct public alert and warning acco	rding to procedures?			
17. Did your jurisdiction coordinate public safety and incident information media?				
18. During your response, was there any part of SEMS that did system to meet your needs?	not work for your agency? If so, how would (did) you c	hange th	е
19. As a result of your response, are any changes needed in you	ur plans or procedures? Please provide a brie	f explanat	ion:	
20. Identify any specific areas not covered in the current SEMS	Approved Course of Instruction or SEMS Guid	elines.		
21. Did your jurisdiction identify any issues for people with access warning or access to assistance centers? If so, provide a bridge of the provide a	_	acuation,	alert and	I
22. Did your jurisdiction identify any issues during coordination including the EF number and the issue.	with any Emergency Function (EF)? If so, pro	vide a brie	ef explan	ation

|--|

23. Did your jurisdiction use volunteers during this incident or event? If so, please elaborate on the activities performed and any organizational affiliation if any.
24. Did your jurisdiction establish shelters during this incident of event? If so, how many shelters?
25. Did your jurisdiction identify any issues during this incident of event regarding pets or livestock? Please elaborate what the issues were and what actions your jurisdiction took to resolve the issues.
26. Did your jurisdiction establish an assistance center?
24. Did your jurisdiction establish shelters during this incident of event? If so, how many shelters?

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PA	ĸп	IV -	IVA	кк	AΙ	IVE

Use the space below to provide additional comments pertaining to Part III questions 18-26, or for any additional observations:				
Use the space below to provide a	additional comments pertaining to	Part III questions 18-26, or for any	additional observations:	
FORM COMPLETED BY:	YOUR AGENCY NAME:	REPORT DUE DATE:	OES USE ONLY	
TOMM COMPLETED DT.	TOOK AGENCT MAINE.	REFORT DOLDATE.		
(Print Name)		<u>mm</u> / <u>dd</u> / <u>yyyy</u>	DATE RECEIVED:	
BUSINESS PHONE:		DATE COMPLETED:	RECEIVED BY:	
200200 1 1101121		mm / dd / yyyy		

PART V- RESPONSE SUMMARY					
State and local agencies response activities chart	The following chart summarizes the wide array of activities that local and state agencies/departments performed during the (Name of Incident). It reflects the various mutual aid systems (fire and rescue, law enforcement, medical), as well as other state response capabilities. Note: Agencies and organizations not required to provide specific information on personnel and equipment deployment. However, if available, include the information in the matrix. N/A= data not available, not submitted.				
Agency/Dept.	Period of Commitment	Personnel	Equipment		
Name of State or Local Agency	, cred or community		zquipment		
Activities					
Agency/Dept.	Period of Commitment	Personnel	Equipment		
Name of State or Local Agency					
Activities					
Agency/Dept.	Period of Commitment	Personnel	Equipment		
Name of State or Local Agency					
Activities					
Agency/Dept.	Period of Commitment	Personnel	Equipment		
Name of State or Local Agency					
Activities	<u> </u>				

PART VI - RECOVERY SUMMARY						
State and local agencies recovery activities chart						
Agency/Dept.	Period of Commitment	Personnel	Equipment			
Name of State or Local Agency						
Activities						
Agency/Dept.	Period of Commitment	Personnel	Equipment			
Name of State or Local Agency						
Activities						
Agency/Dept.	Period of Commitment	Personnel	Equipment			
Name of State or Local Agency						
Activities						
Agency/Dept.	Period of Commitment	Personnel	Equipment			
Name of State or Local Agency			, ,			
Activities	Activities					

Standardized Emergency Management System

AFTER-ACTION REPORT INSTRUCTION SHEET

REASONS FOR COMPLETING THIS FORM:

[Note: Pursuant to §2450(a), Chapter 1, Division 2, Title 19 CCR, "any city, city and county declaring a local emergency for which the governor proclaims a state of emergency, and any state agency responding to that emergency, shall complete and transmit an after-action report to OES within ninety (90) days of the close of the emergency period as specified in CCR, Title 19, §2900(j)."]

Beyond the statutory requirement for after-action reports, information collected through this process is important for the California Governor's Office of Emergency Services in ensuring the effectiveness of the Standardized Emergency Management System. Information can also demonstrate grant performance activity associated with FEMA training and exercise programs; thus providing justification for future grant funded emergency management programs for California.

Affiliated agencies such as contract ambulance companies, volunteer agencies to include the American Red Cross and Salvation Army, and any other agency providing a response service during an actual occurrence or functional or full-scale exercise should complete this form.

PART I - GENERAL INFORMATION:

Please fill this information out completely. Check all boxes that apply. The following information provides additional clarification:

• TYPE OF AGENCY: If "other," indicate volunteer, contract, private business, etc.

DATES OF EVENT:

Beginning date is the date your agency first became involved in the response

to the event or exercise. Ending date is the date the response phase or

exercise officially ended.

• TYPE OF EVENT: Planned events are parades, demonstrations, or similar occurrences.

PART II - SEMS FUNCTIONS EVALUATED:

SEMS FUNCTION: Descriptors under the principal SEMS functions (Management, Command,

Operations, Planning/Intelligence, Logistics, and Finance Administration) are examples only. We recognize that terminology describing the elements of an "Operations Function" may vary according to the type of agency. Provide

clarification in Parts III and IV, if necessary.

• TOTAL PARTICIPANTS: All participants in each principal SEMS function. It is not necessary to itemize

the number participating in each element under the principle function.

PART II - SEMS FUNCTIONS EVALUATED:

EVALUATION:
 If all elements of principal SEMS function were generally satisfactory, circle

(S). If you noted deficiencies, circle (NI).

• CORRECTIVE ACTION: If you circled (NI) under EVALUATION, indicate whether the corrective action

pertains to "planning, training, personnel..." etc. Further clarification should be provided in Part II, Questions 18-26, and Part III Narrative as desired.

• OTHER PARTICIPANTS: This box generally applies to exercises. Please indicate the total number of

exercise staff, i.e.: controllers, simulators etc., and any community volunteers (simulated victims, moulage, etc.), in the parenthesis. Add this number to the

Grand Total box.

PART III - AFTER ACTION REPORT QUESTIONNAIRE:

QUESTIONS 1-17: Answer "YES, NO, or N/A (Not applicable)".

• QUESTIONS 18-26: Responses to these questions should address areas identified as "N/I" or

requiring "Corrective Action," in Part I; as well as any "NO" answers given to

questions 1-19.

PART IV - NARRATIVE:

This is optional space provided for further clarification and information relating to Parts II & III.

• FORM COMPLETED BY: Please <u>print</u> your name legibly in the space provided.

REPORT DUE DATES: Please indicate the due date (Ninety days from the end of the response

phase, or completion of the exercise).

• DATE COMPLETED: The actual date the report is completed and sent to OES.

PART V - RESPONSE SUMMARY:

This is an optional space for field level response activities if the information is available.

PART VI - RECOVERY SUMMARY:

This is an optional space for field level recovery activities if the information is available.

Please forward completed reports to Cal OES at SharedMail.CalAAR@CalOES.ca.gov. If you have questions or need further assistance, please contact Scott Marotte at call (916) 845-8780. Agencies are encouraged to maintain copies of this report on file for recordkeeping purposes.

RESOLUTION NO. 2023-1852

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CALABASAS, CALIFORNIA, APPROVING THE CITY OF CALABASAS 2023 EMERGENCY OPERATIONS PLAN.

WHEREAS, The California Government Code §8607(a) directed the Governor's Office of Emergency Services (OES) to establish a Standardized Emergency Management System (SEMS) by regulation to be used statewide by all governments and agencies; and

WHEREAS, the California Code of Regulations §§2400-2450 establishes regulations for SEMS that provides guidelines intended to assist local government in the planning and implementation of SEMS, including the preparation of an Emergency Response Plan; and

WHEREAS, the Los Angeles County Emergency Operational Area (LACEOA) provided additional required guidelines and formats to be used by county area governments and agencies in the preparation of all county emergency response plans, including the Calabasas Emergency Operations Plan; and

WHEREAS, the Public Safety Commission, Public Safety Taskforce, City Manager, and additional appropriate City staff are in concurrence with the Calabasas Emergency Operations Plan; and

WHEREAS, the Governor's Office of Emergency Services has ceased the review of agencies emergency response plans and all that is required is the approval of the agency's governing body;

NOW, THEREFORE, BE IT RESOLVED that the City Council of the City of Calabasas hereby:

- 1. Adopts the 2023 Calabasas Emergency Operations Plan, and authorizes the Mayor to sign the Letter of Promulgation.
- 2. The City Manager is hereby directed to include a copy of this resolution, and the Letter of Promulgation in the Calabasas Emergency Operations Plan.
- 3. Certifies that the project proposed will be consistent with the City's General Plan (PRC §80063(a)), and
- 4. Approved and adopted the 24th day of May 2023.

5.	City	Council	Resolution	No.	2012-1	327	is he	ereby	rescinded.
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6.	The City	Clerk	shall	certify	to	the	adoption	and	shall	cause	the	same	to	be
proces	sed in the	mann	er rec	uired b	y la	w.								

	David J. Shapiro, Mayor
ATTEST:	
Maricela Hernandez, City Clerk Master Municipal Clerk California Professional Municipal Clerk	APPROVED AS TO FORM:
	Matthew T. Summers Colantuono, Highsmith & Whatley, PC City Attorney

May 24, 2023

Emergency Operations Plan



CITY of CALABASAS

Introductions

- Dave Jeffries, Emergency Management Consultant
 - 40 Years in Public Safety
 - Certified Emergency Manager, International Assoc. of Emergency Managers
 - Professional Emergency Manager, California Emergency Services Assoc.
 - Masters, Emergency and Disaster Management American Military University
 - Incident Commander (Type 3) North Bay Incident Management Team
- Michael Dyer, Public Safety and Emergency Preparedness Director
- Debbie Larson, Public Safety Coordinator

What is the Calabasas Emergency Operations Plan?

- The City of Calabasas Emergency Operations Plan is:
 - Based on a template developed specifically for Los Angeles County municipalities.
 - Customized with input from City staff.
 - Updated to reflect the way the City is currently structured to respond to emergencies.
 - Has been reviewed by the City of Calabasas Public Safety Commission, the public, and the City Council Public Safety Task Force.
 - Consists of Two Parts.

Part One — The Basic Plan

- Purpose, Scope, Situation and Assumptions
- Concept of Operations
- Organization and Assignment of Responsibilities
- Direction, Control and Coordination
- Communication
- Information Collection, Analysis and Distribution
- Administration, Finance and Logistics
- Plan Development and Maintenance
- Authorities and References
- Acronyms
- Glossary of Terms

Part One – The Basic Plan

Field and Emergency Operations Centers

Management Management



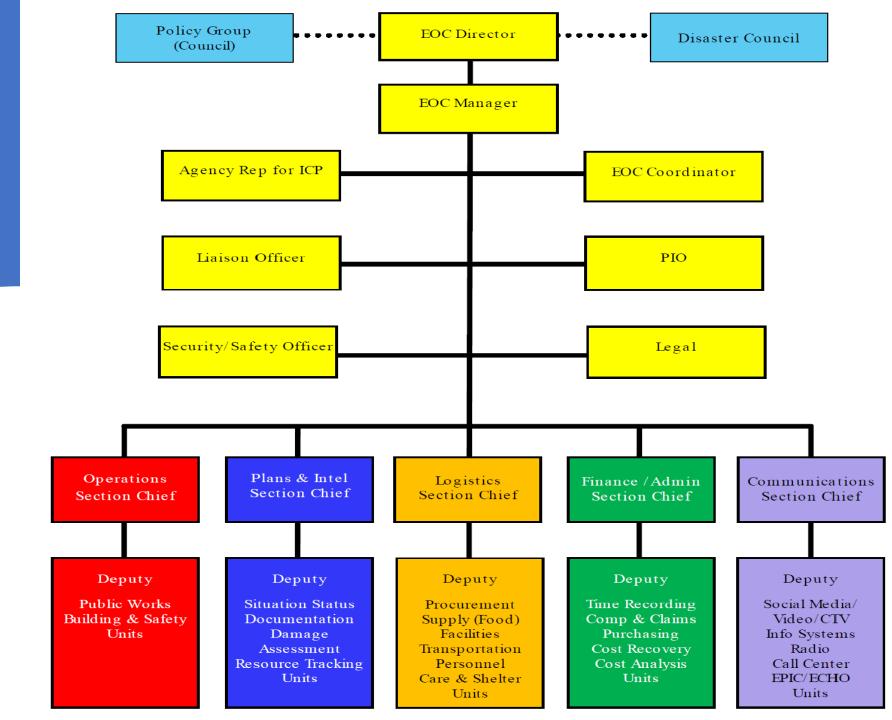
SEMS Function	Field Level	EOCs
Command / Management	Command is responsible for directing, ordering and/or controlling resources	Management is responsible for facilitation of overall policy, coordination, and support of the incident
Operations	The coordinated tactical response of all field operations in accordance with the Incident Action Plan	The coordination of all jurisdictional operations in support of the response to the emergency in accordance with the Emergency Center Action Plan
Planning & Intelligence	The collection, evaluation, documentation and use of intelligence related to the incident	Collecting, evaluating, and disseminating information and maintaining documentation relative to all jurisdictional activities
Logistics	Providing facilities, services, personnel, equipment, and materials in support of the incident	Providing facilities, services, personnel, equipment, and materials in support of all jurisdictional activities as required
Finance & Administration	Financial and cost analysis and administrative aspects not handled by the other functions	Responsible for coordinating and supporting administrative and fiscal consideration surrounding and emergency incident
Communications	N/A	Responsible for Social Media, city-to-resident communications service (BlackBoard Connect, Video/CTV, Information Systems and Radio)

- EOC Activation
- EOC Operations
- EOC Position Checklists
- EOC Forms and Tools

- EOC Locations:
 - Primary 100 Civic Center Drive, Calabasas
 - Secondary 300 Civic Center Drive, Calabasas
 - Mobile Mobile EOC Trailer under development

Activation Levels

- Three Minimum Activation, lowest level
 - Lower Risk Events, Power Outages, Weather Alerts
- Two Partial Activation
 - 2 or more significant incidents, Major weather incident, moderate earthquake, small to moderate wildfire
- One Full Activation, highest level
 - Major City/Regional Incident, Major Earthquake, Terror threat or incident, major wildfire





Position Checklists

Management Section

- EOC Director/Manager
- EOC Coordinator
- Legal Officer
- Liaison Officer
- Agency Representative
- Public Information Officer
- Security/Safety Officer

Operations Section

- Operations Section Chief
- Public Works Unit
- Building and Safety Unit

Plans Section

- Plans Section Chief
- Situation Status Unit
- Documentation Unit
- Damage Assessment Unit
- Resource Tracking Unit

Logistics Section

- Logistics Section Chief
- Procurement Unit
- Supply Unit
- Facilities Unit
- Transportation Unit
- Personnel Unit
- Care and Shelter Unit

Finance Section

- Finance Section Chief
- Time Recording Unit
- Compensation and Claims Unit
- Purchasing Unit
- Cost Recovery Unit

Communications Section

- Communications Section
 Chief
- Social Media / Video / CTV
 Unit
- Information Systems Unit
- Radio Unit
- Call Center Unit
- EPIC/ECHO Unit



Action Planning

EOC PLANNING MEETING

- Meeting of senior staff to validate objectives, policies, and EOC resource needs
- Review authorities, resource tasks and ordering processes
- Other Mgnt and General Staff address key issues (Safety, PIO, Liaison, etc)
- · Lead by Planning Section Chief
- · Approval required by EOC Management

DETERMINE EOC RESOURCES TO SUPPORT FIELD NEEDS

- Determine current and projected field needs
- Compiled by Operations
 Section
- Inputs also provided by PSC, LSC, OSC, and others in operations as needed

EOC OBJECTIVES UPDATED AND POLICIES CONFIRMED

- Review current and projected situation
- Set prioritized SMART objectives in support of field Incident Commander(s)
- Policies confirmed by EOC Management with input from General Staff

INITIAL BRIEFING

EOC Command and General Staff provides situation update and establish the following:

- Event name
- Operational period duration
- Initial goals and objectives
- EOC staffing pattern
- Meeting schedule

EOC ACTIVATED

- · EOC Team staff are notified
- Emergency Manager ensures EOC readiness
- · EOC Team staff checks in
- POC Team staff reviews
 position tools & Job functions

INCIDENT OCCURS

- Emergency responders arrive on-scene(s)
- Response activities commence
- Based upon pre-determined benchmarks, the EM COM is made aware of situation and need for EOC activation is determined

EOC AP PRODUCTION

- Planning Section compiles data on current situation, objectives, policies, tasks, and resources
- Collects from other sections remaining AP elements

EOC

AP

PRODUCTION

Regular SitReps are

completed and

routed

"Heads Up" briefing

updates are utilized

for rapid information

dissemination

ONGOING

FIELD

SUPPORT &

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APPROVAL &

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BRIEFING

NEW OPS

PERIOD

BEGINS

Assembles the AP

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TO SUPPORT

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INCIDENT

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APPROVAL & DISTRIBUTION

- Completed EOC AP is presented to the EOC Command for approval and signature
- Approved EOC AP is duplicated and distributed to approved positions and parties

EOC BRIEFING

- EOC Mgmt briefs EOC Team staff on approved EOC AP
- EOC Mgmt
 ensures resources
 are in place for
 implementation

NEW OPERATIONAL PERIOD BEGINS

- Incoming EOC Team staff are briefed
- Outgoing EOC Team staff are debriefed
- Senior staff
 normally arrives
 60-120 minutes
 prior to the period
 change to
 promote effective
 transition

ACTIVATED ONGOING FIELD SUPPORT & ASSESSMENT & INFORMATION EXCHANGE

Initial

Response

- · Monitor ongoing field and EOC operations
- Continuous exchanges and analysis of information: internal and external
- Continuous evaluation of progress against stated objectives in the EOC AP
- Adjustments may be made but must be approved by the EOC Mgmt in coordination with the OSC and PSC

Note: EOC operations for ongoing field support involves three elements that must be simultaneously managed: unfulfilled requests from prior operational periods; current resource requests; and planning for meeting future needs.



EOC Forms



EOC Forms in BOLD are typically part of the EOC Action Plan.

- # Name
- 1. FORM_EOC 201_Incident Briefing
- 2. FORM_EOC 202_Incident Objectives (EOC Action Plan)
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- 23. EOC RESOURCE Planning "P" Guide
- 24. CAL OES EOC After Action Report

EOC Forms



EOC PROCLAMATIONS: Samples (6 Pages)



RESOLUTION PROCLAIMING EXISTENCE OF A LOCAL EMERGENCY (by City Council)

WHEREAS, Ordinance No. <u>Text Here</u> of the City of Calabasas_empowers the City Council to proclaim the existence or threatened existence of a local emergency when said City is affected or likely to be affected by a public calamity; and

WHEREAS, said City Council has been requested by the Director of Emergency Services* of said City to proclaim the existence of a local emergency therein; and

WHEREAS, said City Council does hereby find:

That conditions of extreme peril to the safety of persons and property have arisen within said City, caused by **Text Here**;

(fire, flood, storm, epidemic, riot, earthquake, drought, energy shortage, or other causes) commencing on or about <u>Text Here</u>.m. on the <u>Text Here</u> day of <u>Text Here</u>, 20 <u>Text Here</u>); and

That the aforesaid conditions of extreme peril warrant and necessitate the proclamation of the existence of a local emergency;

NOW, THEREFORE, IT IS HEREBY PROCLAIMED that a local emergency now exists throughout said City; and

IT IS HEREBY FURTHER PROCLAIMED AND ORDERED that during the existence of said local emergency the powers, functions, and duties of the Director of Emergency Services* and the emergency organization of this City shall be those prescribed by state law, by ordinances, and resolutions of this City and approved by the City Council on <u>Text Here</u>, 20 <u>Text Here</u>.

IT IS FURTHER PROCLAIMED AND ORDERED that said local emergency shall be deemed to continue to exist until its termination is proclaimed by the City Council of the City of Calabasas, State of California.**

	CITY COUNCIL
ATTEST: <u>Text Here</u>	City of Calabasas
· ·	

^{*} Use appropriate title, as established by ordinance.

Section 8630 of the Government Code provides: "...(c) (1) the governing body shall review, at its regularly scheduled meetings until the local emergency is terminated, the need for continuing the local emergency. However, in no event shall a review take place more than 21 days after the previous review. (2) Notwithstanding paragraph (1), if the governing body meets weekly, it shall review the need for continuing the local emergency at least every 14 days, until the local emergency is terminated. (d) The governing body shall proclaim the termination of the local emergency at the earliest possible date that conditions warrant."

Questions



TYPE TIME		STATUS C=Complete I=In-Progress P=Pending
	 Provide details regarding ongoing activities and planned activities to be accomplished during the upcoming operational period. (FORM USE CURRENT POSITION CHECKLIST) (FORM USE CURRENT EOC-214) 	
	Ensure next shift's staff are accounted for	
	Ensure the safety and well-being of staff being dismissed for the operational period	
	Provide all completed documentation to the Documentation Unit	
	Follow EOC check out procedures, including signing out	
	(FORM EOC-211, FORM EOC-205A)	
DEMOBILIZATION		
	Authorize demobilization of sections and units when they are no longer required informally or via a plan.	
	(PLAN DEMOBILIZATION PLAN)	
	Notify higher level EOCs and other appropriate organizations of planned demobilization, as appropriate.	
	Ensure that open actions not completed will be handled after demobilization.	
	Ensure that all required forms or reports are completed prior to demobilization.	
	Prepare to provide input to the after-action report.	
	Proclaim termination of the emergency response and proceed with recovery operations.	
TERMINATION		
	Alongside Public Information Officer, make emergency termination notifications to City Council, Response Partners, Community and OP Area.	
-		

TYPE	TIME		STATUS C=Complete I=In-Progress P=Pending
		Provides a final emergency briefing of the event to EOC personnel to include:	
		 Date/time of termination. Requests all documentation developed during the event response. Instructions for support of recovery operations or assembly of the final report. Time and date of formal debrief to identify issues, lessons learned, and corrective actions. Instructions for resumption of normal operations. 	
		Determine if a formal Recovery Plan is required based on a review of the technical criteria by:	
		 Length and resources required for investigating and fact-finding activities. Assessment of property damage efforts require substantial and prolonged coordination and communications with off-site governments, agencies, and/or response organizations. Number of personal injuries or illnesses requiring protracted follow-up treatment, analysis, and public information. 	
		 Supervise the transition of the EOC from response to recovery operations, as necessary. Appoint a recovery manager; the recovery manager will establish a recovery organization and recovery plan. 	
		 Proclaim EOC Deactivate. Approve deactivation of other emergency facilities that were opened because of the emergency. 	
		Assists with recovery objectives, as requested for Recovery Plan.	
		Turn over command to Recovery Manager.	
		Schedule Incident Debriefing.	
		 Assists with the development of a Final AAR. Approved final AAR (REPORT LOCAL GOVERNMENT AFTER ACTION REPORT) 	
		Turns in completed position checklists, forms, and notes to $\ensuremath{Documentation}$ Unit.	

Action Planning

EOC PLANNING MEETING

- Meeting of senior staff to validate objectives, policies, and EOC resource needs
- Review authorities, resource tasks and ordering processes
- Other Mgnt and General Staff address key issues (Safety, PIO, Liaison, etc)
- · Lead by Planning Section Chief
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Agendas



Initial Briefing Meeting (Planning P Step 3):

Meeting Called By: EOC Director/Manager

Attended By: All EOC personnel deemed necessary by the EOC Director/Manager.

Led By: EOC Plans Section Chief

Purpose: Provide information on current on-scene operations, agency and jurisdictional concerns and establish working EOC organization.

Outcome: Organizational Structure and Common Operating Picture!

Ground Rules:

- Cell Phone on Silent or Vibrate
- Come Prepared for each meeting
- No side conversations
- Ask questions if you don't understand
- Take Notes
- Stick to agenda

Agenda/Flow

- Meeting Facilitator brings meeting to order, conducts roll call, covers ground rules and reviews the agenda
- Introduce EOC Management and General Staff
- Provide situation update to include:
 - 1. What has happened
 - 2. Affected areas and individuals
 - 3. Incident Command Post Objectives and Priorities if known (ICS-201 for Field)
 - 4. Activated emergency response facilities
 - 5. Jurisdictions and agencies involved
 - 6. Any actions we have taken
 - 7. Safety Concerns
 - 8. Agency or jurisdiction restrictions
- Verify that Incident commander(s), Area Command(s), supporting EOCs, DOCs, and coordinating agencies have been informed that the EOC is staffed and operational.
- Establish the following:
 - Event name
 - Operational period duration and work shift hours
 - o Initial goals and objectives
 - o EOC staffing organization, structure, pattern
 - Meeting schedule
- All resource requests will be facilitated through the EOC.
- Agree on unified logistics approach to resource ordering procedures to follow.
- Agree on resource authorization procedures.
- Agree on Information/Intelligence matters and the flow of information into the EOC and vetted information out of the EOC.
- Next meeting EOC Objectives meeting.
- Prepare for the Objectives Meeting.

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(fire, flood, storm, epidemic, riot, earthquake, drought, energy shortage, or other causes) commencing on or about <u>Text Here</u>.m. on the <u>Text Here</u> day of <u>Text Here</u>, 20 <u>Text Here</u>); and

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	CITY COUNCIL
ATTEST: <u>Text Here</u>	City of Calabasas
· ·	

^{*} Use appropriate title, as established by ordinance.

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Questions







CITY of CALABASAS

CITY COUNCIL AGENDA REPORT

DATE: MAY 4, 2023

TO: HONORABLE MAYOR AND COUNCILMEMBERS

FROM: BARBARA LOCKWOOD, CITY LIBRARIAN

SUBJECT: LIBRARY REPORT

MEETING MAY 24, 2023

DATE:

SUMMARY RECOMMENDATION:

Provide direction to staff for further action.

BACKGROUND:

At the Calabasas City Council meeting of February 22, 2023 council members requested that a report be prepared on the status of the Calabasas Library and an examination of library fees.

DISCUSSION:

In 2013, the City of Hidden Hills, Calabasas and the Las Virgenes Unified School District (LVUSD) entered into a Memorandum of Understanding (MOU) for the City of Hidden Hills to provide funds to Calabasas for supplemental library services as well as funds to be directed by the District for the purchase of online books and other digital material. Under the terms of the MOU, Calabasas provided residents of Hidden Hills with library services in the same manner as residents of Calabasas. The MOU was renewed by all parties in 2018 for five years.

At their meeting on February 13, 2023 the Hidden Hills City Council instructed their staff not to extend or renew the current MOU. The MOU expires on June 30, 2023.

Hidden Hills is in the process of selecting a consultant to assist with the future delivery of library services. Until then, Hidden Hills is without reciprocal library services.

There was some concern that the withdrawal of these funds would impact the library in a negative manner. The following Power Point provides information on the status of the Library and the budget outlook.

This report presents the

History of the Library

Calabasas left the Los Angeles County Library system in 1998.

The Library moved into its current space in the Civic Center in 2008.

• Statistics on patron use, collections and programs

There are currently 30,759 patrons with full borrowing privileges and 16,842 LVUSD students and staff with digital cards.

The Library collection totals 154,268 items.

Circulation last year was 197,755.

As of April, the Library has had 227 programs with an attendance of 4,173.

Library budget

The Library has had a positive fund balance for many years. The estimated FY 22/23 budget anticipates a fund balance of \$75,687. The proposed FY23-24 budget reduces the amount of the transfer to Capital funds and reduces the cost of databases. This budget shows a negative balance of \$182,546.

Current fees

Fees for non-residents include \$18 an hour for the study rooms and \$10 for Interlibrary Loans. Other fees are for proctoring, printing, copying and lost books.

Recommendations

Staff recommendations include the elimination of LVUSD databases, curriculum e-books, and digital cards, an increase in non-resident fees and additional charges for proctoring, and use of the Multipurpose Room.

FISCAL IMPACT:

In FY 21/22 Library revenues were \$2,875,295. The City of Hidden Hills contributed \$495,709 or 17% to the budget. As of December 2022, the Library had a fund balance of \$1,406,333. The estimated FY 22/23 budget anticipates a fund balance of \$75,687.

The recommended FY23-24 budget eliminates the transfer to Capital Funds and reduces the cost of databases. We also don't anticipate any major Capital projects at this time. The recommended budget shows a negative balance of

\$45,546. However, actual staff costs are usually less due to high turnover of hourly staff. The estimate for property tax revenue may also be lower than the actual funds received.

REQUESTED ACTION:

Provide direction to staff for further action.

ATTACHMENTS:

PowerPoint presentation

City of Calabasas Library Review May 24, 2023



CITY of CALABASAS

PAST

- Calabasas left the LA County Library system in 1998 and opened up a small storefront library under the management of Library Systems and Services.
- As the Library grew, we moved two times into rental spaces.
- In 2007, the City took over the management of the Library.
- The Library moved into its current space in the Civic Center in 2008.
- During COVID the Library building was closed but staff continued to work both in the building and remotely to answer questions and check out materials.
- In April 2021 the building reopened to the public.



PRESENT

Registered Borrowers

23,726 Adults 7,033 Children 16,842 LVUSD Digital cards

Digital cards are issued to Las Virgenes Unified School District (LVUSD) students, staff and teachers. The students can use these e-cards to access the digital materials and databases. borrowers may have both digital and full use cards.



COLLECTION-2022

Print materials	74,252
Physical Audio	4,391
DVDS	4,368
E-books	13,568
E-audiobooks	11,602
Streaming Video	35,000
Digital comics/graphic books	4,000
Digital magazines (titles)	7,000
Online language learning	1
Physical Magazines (titles)	40
Physical Newspapers (titles)	9
Databases	37







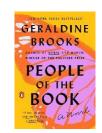








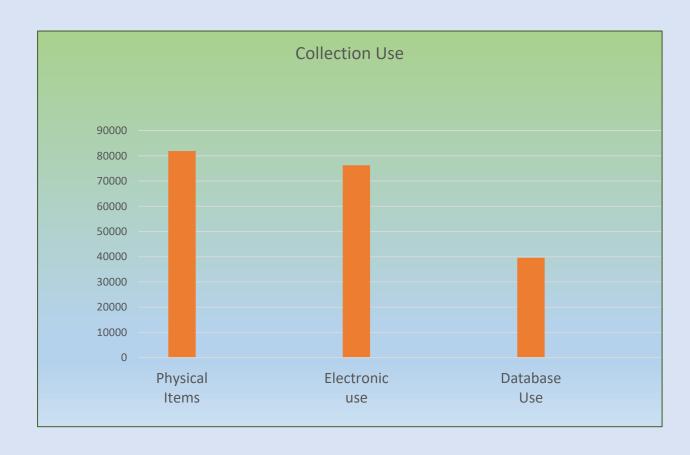






CIRCULATION

The use of digital materials (e-books, e-audio, streaming video, etc.) has continued to increase. In the last fiscal year **76,257** Cloud Library items were downloaded, **39,613** database articles were viewed and **81,885** physical materials were checked out for a total circulation of **197,755**.



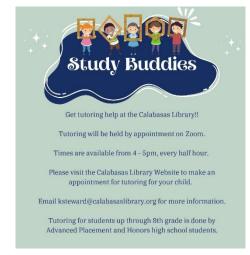
Programs

- In-person children's story times are offered 3 times a week; craft programs and Paws for Reading once a month.
- Teens help with Writers' Club, Teen Library Council, Study Buddies, Coding classes and the Fun Fair.
- Adults attend book clubs, Film Fanatics, author visits and lectures.
- The Summer Reading Program has events for children, teens and adults.









PROGRAMS

FISCAL YEAR 21-22

AUDIENCE	NUMBER	ATTENDANCE
CHILDREN	118	3951
TEENS	39	149
ADULTS	53	427

JULY 1, 2022-APRIL 30, 2023

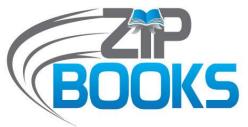
AUDIENCE	NUMBER	ATTENDANCE
CHILDREN	134	3225
TEENS	64	522
ADULTS	29	426

In addition, Library online programs were viewed 8,994 times from July through December.

All free...with a library card

- hoopla media service for streaming video. This service has a Kids Mode, the Great Courses, Acorn TV (British shows) and more.
- Coursera is a database to help individuals build the skills they need for in-demand jobs. It provides learners with access more than 5,000 courses and certifications
- GetSetUp has a catalog of over 500 classes exclusively for older adults who are 50 and over. There are 40 live classes every day as well as 25 on the weekends. Classes available are learning technology, exercise, health cooking, meditation, gardening, career and more.
- LinkedIn Learning for Libraries provides access to over 17,000 + professionally produced video tutorials for Business, Creative, Technology and more.
- Digital Navigators Find low-cost internet service and devices for your home so you can get online. Learn basic computer skills, such as how to navigate the internet.









LIBRARY STAFF

- 6 Full time staff
- 13 hourly staff
- All Librarians have MLS degrees

Librarians order and catalog materials, maintain databases, work with vendors, prepare and present programs, provide reader's advisory, tech help, and answer 12,000 reference questions yearly.

The Circulation Department processes, shelves and checks materials in and out. They prepare library cards and maintain registration files and order Interlibrary Loans.

The Administrative Assistant processes all invoices and new book records, prepares contracts and maintains files.

Support is provided by the Library Commission, Friends of the Library and teen volunteers.



FY 21/22 Library Budget

Revenue

Property Tax	\$2,349,005
Fines & Recovery	\$ 10,205
Hidden Hills Library Funds	\$ 495,709
State Library Grant	\$ 15,104
Interest Income	\$ 5,271
General Fund Transfer	0
Total Revenues	\$2,875,294
Expenditures	
Transfer to 2015 COP	\$ 778,944
Transfer to Capital Fund	\$ 250,000
Capital Outlay	\$ 5,350
Civic Center O&M	\$ 214,513
Staff Expenditures	\$ 1,050,748
Physical Collection	\$ 46,671
Digital Collection	\$ 183,211
Other Operating	\$ 68,153
Total Expenditures	\$ 2,597,590
Change in Fund Balance	\$ 277,704

Library Budget

FY 22-23

REVENUES	
Property Tax	2,555,709
Fines & Recovery	19,000
Hidden Hills Funds	450,000
State Library Grants	15,000
Interest income	15,000
General Fund Transfer	0
TOTAL	3,054,709
EXPENDITURES	
Transfer to 2015 COP	777,000
Transfer to Capital Fund	250,000
Capital Outlay	0
Civic Center O & M	206,100
Staff	1,361,000
Physical Collections	62,300
Digital Collections	250,000
Other Operating	72,622
Total Expenditures	2,979,022
Change in Fund Balance	75,687

Recommended FY 23-24

Property Tax 2,504,000
Fines & Recovery 19,000
Hidden Hills Funds 0
State Library Grants 15,000
Interest income 20,000
General Fund Transfer 3,000
TOTAL 2,561,000
EXPENDITURES
Transfer to 2015 COP 776,000
Transfer to Capital Fund 0
Capital Outlay 0
Civic Center O & M 205,100
Staff 1,390,562
Physical Collections 55,000
Digital Collections 100,000
Other Operating 79,884
Total Expenditures 2,606,546
Change in Fund Balance - 45,546

Current Library fees

• Study Rooms \$18 an hour for non-residents

• Interlibrary Loans \$ 2 for residents, \$10 for non-residents

• Proctoring \$35 per test

• Printing \$.10 b&w, \$.20 color

• Copying \$.25 per page

Lost book
 Cost of the book plus \$5.00 processing fee

• Multipurpose Room free

• Library cards free to California residents

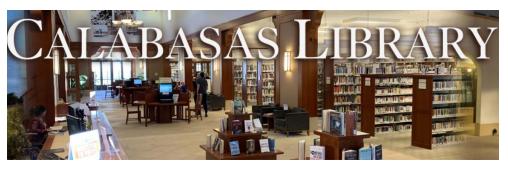
Recommendations

Recommendations-

- Eliminate several databases, curriculum e-books and LVUSD digital cards for a cost saving of \$50,000.
- Charge a fee for a library card for non-residents in jurisdictions without free reciprocal library borrowing privileges.
- A reciprocal library is defined as a library with physical and digital collections and a full-time MLS Librarian.
- Increase current all non-resident fees for study rooms (\$20/hr.) and proctoring (\$40/test) Add a \$50 fee for use of MPR for all non-residents.

FUTURE

- Library staff was able to pivot and evolve during COVID. We will continue to adapt to changing demands and new delivery systems.
- Our strong sense of purpose helps us to stay true to our goals--delivering excellent customer service and relevant resources to the community being mindful of equity, diversity and inclusion.





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Administrative Services 116249 5/10/2023 APPLE ONE TEMP STAFFING- RECEPTIONIST 942.40 Administrative Services 116205 5/3/2023 APPLE ONE TEMP STAFFING- RECEPTIONIST 942.40 Administrative Services 116212 5/3/2023 LASERZONE INC TONER 279.66 Administrative Services 116213 5/3/2023 CRISP IMAGING PRINTING 145.03 Administrative Services City Attorney Total Amount for 4 Line Item(s) from Administrative Services FRINTING 145.03 2,399.49 City Attorney 116216 5/3/2023 HOPKINS & CARLEY HR LEGAL SERVICES 2,592.00 City Attorney 116216 5/3/2023 HOPKINS & CARLEY HR LEGAL SERVICES 2,592.00 City Attorney	
116205 5/3/2023 APPLE ONE TEMP STAFFING - RECEPTIONIST 942.40 Administrative Services 116212 5/3/2023 LASERZONE INC TONER 279.66 Administrative Services 116213 5/3/2023 CRISP IMAGING PRINTING 145.03 Administrative Services Total Amount for 4 Line Item(s) from Administrative Services S2,309.49 City Attorney 116216 5/3/2023 HOPKINS & CARLEY HR LEGAL SERVICES 2,592.00 City Attorney	
116222 5/3/2023 LASERZONE INC TONER 279.66 Administrative Services 116213 5/3/2023 CRISP IMAGING PRINTING 145.03 Administrative Services Total Amount for 4 Line Item(s) from Administrative Services City Attorney 116216 5/3/2023 HOPKINS & CARLEY HR LEGAL SERVICES 2,592.00 City Attorney	
116213 5/3/2023 CRISP IMAGING PRINTING 145.03 Administrative Services Total Amount for 4 Line Item(s) from Administrative Services S2,309.49 City Attorney 116216 5/3/2023 HOPKINS & CARLEY HR LEGAL SERVICES 2,592.00 City Attorney	
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116216 5/3/2023 HOPKINS & CARLEY HR LEGAL SERVICES 2,592.00 City Attorney	
116216 5/3/2023 HOPKINS & CARLEY HR LEGAL SERVICES 2,592.00 City Attorney	
Total Amount for 1 Line Item(s) from City Attorney \$2,592.00	
iotal Amount for 1 Line Rein(s) from City Attorney	
City Council	
116294 5/10/2023 WEINTRAUB/ALICIA// REIMBURSEMENT-CELL PHONE 60.00 City Council	
Total Amount for 1 Line Item(s) from City Council	
Civic Center O&M	
116209 5/3/2023 B & B PLUMBING EMERGENCY GAS LINE REPAIR 11,235.46 Civic Center O&M	
116283 5/10/2023 SOUTHERN CALIFORNIA EDISON UTILITIES 03/23-04/23 7,232.20 Civic Center O&M	
116283 5/10/2023 SOUTHERN CALIFORNIA EDISON UTILITIES 03/23-04/23 5,847.31 Civic Center O&M	
116286 5/10/2023 TUTTLE FAMILY ENTERPRISES, INC JANITORIAL SERVICES- 02/23 4,176.06 Civic Center O&M	
116286 5/10/2023 TUTTLE FAMILY ENTERPRISES, INC JANITORIAL SERVICES- 04/23 4,176.06 Civic Center O&M	
116234 5/3/2023 SECURAL SECURITY CORP STANDING OFFICER 04/23 3,704.52 Civic Center O&M	
116234 5/3/2023 SECURAL SECURITY CORP PATROL CAR SERVICE 1,980.00 Civic Center O&M	
116234 5/3/2023 SECURAL SECURITY CORP STANDING OFFICER 04/23 1,852.26 Civic Center O&M	
116234 5/3/2023 SECURAL SECURITY CORP STANDING OFFICER 03/23-04/23 1,636.02 Civic Center O&M	
116221 5/3/2023 LAS VIRGENES MUNICIPAL WATER WATER 03/23-04/23 4654393-4 839.13 Civic Center O&M	
116234 5/3/2023 SECURAL SECURITY CORP STANDING OFFICER 03/23-04/23 818.01 Civic Center O&M	
116224 5/3/2023 MESA ENERGY SYSTEMS IN EMERGENCY REPAIR CHILLER #1 795.00 Civic Center O&M	
116221 5/3/2023 LAS VIRGENES MUNICIPAL WATER WATER 03/23-04/23 4654393-4 678.45 Civic Center O&M	
116234 5/3/2023 SECURAL SECURITY CORP PATROL CAR SVCS 322.49 Civic Center O&M	
116274 5/10/2023 MESA ENERGY SYSTEMS IN HEATING/BOILER REPAIR 290.00 Civic Center O&M	
116274 5/10/2023 MESA ENERGY SYSTEMS IN HEATING/BOILER REPAIR 290.00 Civic Center O&M	
116234 5/3/2023 SECURAL SECURITY CORP PATROL CAR SVCS 288.66 Civic Center O&M	
116234 5/3/2023 SECURAL SECURITY CORP PATROL CAR SVCS 261.61 Civic Center O&M	
116215 5/3/2023 GROWING ROOTS INDOOR PLANT SERVICE 12/22 250.00 Civic Center O&M	



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Check No.	Check Date	Vendor Name	Check Description	Amount	Department
116234	5/3/2023	SECURAL SECURITY CORP	PATROL CAR SVCS	200.73	Civic Center O&M
116240	5/3/2023	TUTTLE FAMILY ENTERPRISES, INC	SPECIAL CLEANING	150.00	Civic Center O&M
116240	5/3/2023	TUTTLE FAMILY ENTERPRISES, INC	SPECIAL CLEANING	150.00	Civic Center O&M
116234	5/3/2023	SECURAL SECURITY CORP	PATROL CAR SVCS	40.00	Civic Center O&M
		Total Amount for 23 Line Item(s) from Civic Center	r O&M	\$47,213.97	
Community De	evelopment				
116261	5/10/2023	DUDEK	ON CALL PLANNER	17,883.58	Community Development
116259	5/10/2023	DAPEER, ROSENBLIT & LITVAK	PROSECUTOR	1,940.69	Community Development
116249	5/10/2023	APPLE ONE	TEMP STAFFING- ADMIN ASST	1,168.00	Community Development
116261	5/10/2023	DUDEK	ON CALL PLANNER	1,090.00	Community Development
116259	5/10/2023	DAPEER, ROSENBLIT & LITVAK	CITY PROSECUTOR	759.94	Community Development
116288	5/10/2023	VALLEY NEWS GROUP	PUBLIC NOTICE	140.00	Community Development
116222	5/3/2023	LASERZONE INC	TONER	129.84	Community Development
116284	5/10/2023	STAPLES	OFFICE SUPPLIES	40.06	Community Development
116284	5/10/2023	STAPLES	OFFICE SUPPLIES	26.26	Community Development
		Total Amount for 9 Line Item(s) from Community Development		\$23,178.37	
Community Se	ervices				
116273	5/10/2023	LAS VIRGENES UNIFIED SCHOOL	2009-2017 SPORTS PLUS USE	56,525.00	Community Services
116285	5/10/2023	TUCKER TOURS LLC	SENIOR PROGRAMS	3,960.00	Community Services
116228	5/3/2023	OFFICE SOLUTIONS BUSINESS	OFFICE FURNITURE	3,749.29	Community Services
116263	5/10/2023	FACILITRON, INC.	FACILITY RENTAL	3,604.59	Community Services
116283	5/10/2023	SOUTHERN CALIFORNIA EDISON	UTILITIES 03/23-04/23	2,308.15	Community Services
116286	5/10/2023	TUTTLE FAMILY ENTERPRISES, INC	CONTRACT-JANITORIAL SVC 04/23	1,974.08	Community Services
116205	5/3/2023	APPLE ONE	TEMP STAFFING - ADMIN ASST	1,637.60	Community Services
116249	5/10/2023	APPLE ONE	TEMP STAFFING- ADMIN ASST	1,472.00	Community Services
116266	5/10/2023	GESAS/HELAINE W.//	INSTRUCTOR- MAH JONGG	1,391.25	Community Services
116283	5/10/2023	SOUTHERN CALIFORNIA EDISON	UTILITIES 03/23-04/23	1,130.74	Community Services
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23 4654393-4	838.36	Community Services
116273	5/10/2023	LAS VIRGENES UNIFIED SCHOOL	2018-19 FACILITY RENTAL	692.30	Community Services
116283	5/10/2023	SOUTHERN CALIFORNIA EDISON	UTILITIES 03/23-04/23	677.56	Community Services
116292	5/10/2023	WAXIE SANITARY SUPPLY	CUSTODIAL SUPPLIES	637.24	Community Services
116231	5/3/2023	R P BARRICADE INC	EGG HUNT TRAFFIC CONTROL	529.48	Community Services
116269	5/10/2023	JACKMAN/ANITA//	INSTRUCTOR- ACTNG FOR FUN	386.95	Community Services
116262	5/10/2023	ESGRO/DONNA BURKE//	INSTRUCTOR-BUTTERLFY BOOK CLUB	338.31	Community Services



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Check No.	Check Date	Vendor Name	Check Description	Amount	Department
116287	5/10/2023	UNITED SITE SERVICES OF CA INC	MONTHLY GATE/CONSTR FENCING	334.43	Community Services
116234	5/3/2023	SECURAL SECURITY CORP	PATROL CAR SVCS	288.66	Community Services
116234	5/3/2023	SECURAL SECURITY CORP	PATROL CAR SVCS	288.66	Community Services
116234	5/3/2023	SECURAL SECURITY CORP	PATROL CAR SVCS	288.66	Community Services
116248	5/10/2023	ANIMAL & INSECT PEST MGMT INC	PEST CONTROL	268.92	Community Services
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23 4654393-4	267.81	Community Services
116293	5/10/2023	WEINSTOCK/ARLENE//	INSTRUCTOR-COLORED PENCIL	249.20	Community Services
116270	5/10/2023	JARRETT/RICK//	INSTRUCTOR-FREE FALL	227.50	Community Services
116267	5/10/2023	GROWING ROOTS	CONTRACT-PLANT CARE 05/23	195.00	Community Services
116235	5/3/2023	SHOEMAKER/BONNIE//	INSTRUCTOR-MEMORY TRAINING	173.25	Community Services
116234	5/3/2023	SECURAL SECURITY CORP	PATROL CAR SVCS	167.28	Community Services
116241	5/3/2023	UNITED SITE SERVICES OF CA INC	MONTHLY SERVICE BARK PARK	161.90	Community Services
116257	5/10/2023	CLARK PEST CONTROL	PEST CONTROL	158.00	Community Services
116281	5/10/2023	PYRO-COMM SYSTEMS INC	FIRE ALARM SERVICE	150.00	Community Services
116257	5/10/2023	CLARK PEST CONTROL	PEST CONTROL	117.00	Community Services
116237	5/3/2023	STAPLES	KITCHEN SUPPLIES	102.99	Community Services
116280	5/10/2023	PACE/TINA MICHELLE//	SUMMER CONCERT LINE DANCING	100.00	Community Services
116218	5/3/2023	KLOSSNER/JENNY//	INSTRUCTOR-CHAIR YOGA	93.45	Community Services
116234	5/3/2023	SECURAL SECURITY CORP	PATROL CAR SVCS	88.64	Community Services
116262	5/10/2023	ESGRO/DONNA BURKE//	INSTRUCTOR-BUTTERLFY BOOK CLUB	36.47	Community Services
116264	5/10/2023	FERRARA/MALEA//	MILEAGE REIMBURSEMENT	19.72	Community Services
		Total Amount for 38 Line Item(s) from Community S	Services	\$85,630.44	
<u>Finance</u>					
116246	5/10/2023	ADP, INC	PAYROLL PROCESSING	5,207.95	Finance
116252	5/10/2023	BRINK'S INCORPORATED	05/23 BANK SERVICE	268.88	Finance
116252	5/10/2023	BRINK'S INCORPORATED	04/23 BANK SERVICE	54.99	Finance
116260	5/10/2023	DEVER/HIROMI//	BUDGET BINDERS	54.64	Finance
		Total Amount for 4 Line Item(s) from Finance		\$5,586.46	
Library					
116278	5/10/2023	OCLC, INC.	CATALOG/METADATA WORLDSHARE	10,143.50	Library
116265	5/10/2023	G & F LIGHTING SUPPLY CO.	LED LIGHTS	1,130.69	Library
116217	5/3/2023	INGRAM LIBRARY SERVICES	BOOKS	569.61	Library
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	487.84	Library
116254	5/10/2023	CANON FINANCIAL SERVICES INC	PRINTER LEASES	486.33	Library



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Check No.	Check Date	Vendor Name	Check Description	Amount	Department
116265	5/10/2023	G & F LIGHTING SUPPLY CO.	LED LIGHTS	461.86	Library
116227	5/3/2023	NEWSBANK INC	NEWSBANK YRLY SUBSCRIPTION	325.00	Library
116237	5/3/2023	STAPLES	OFFICE SUPPLIES	119.58	Library
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	98.28	Library
116255	5/10/2023	CANON SOLUTIONS AMERICA, INC	PRINTER USAGE LIBRARY STAFF RM	69.68	Library
116217	5/3/2023	INGRAM LIBRARY SERVICES	BOOKS	65.12	Library
116251	5/10/2023	BLACKSTONE PUBLISHING	AUDIOBOOK	60.40	Library
116251	5/10/2023	BLACKSTONE PUBLISHING	INDEPENDENT FILM MOVEMENT DVD	44.60	Library
116251	5/10/2023	BLACKSTONE PUBLISHING	INDEPENDENT FILM MOVEMENT DVD	44.60	Library
116217	5/3/2023	INGRAM LIBRARY SERVICES	BOOKS	40.90	Library
116247	5/10/2023	AMAZON CAPITAL SERVICES INC	ZIPBOOKS	40.49	Library
116247	5/10/2023	AMAZON CAPITAL SERVICES INC	ZIPBOOKS	33.84	Library
116247	5/10/2023	AMAZON CAPITAL SERVICES INC	ZIPBOOKS	29.43	Library
116210	5/3/2023	BAKER & TAYLOR, LLC	BOOKS	26.49	Library
116255	5/10/2023	CANON SOLUTIONS AMERICA, INC	PRINTER USAGE LIBRARY CIRC	23.78	Library
116217	5/3/2023	INGRAM LIBRARY SERVICES	BOOKS	22.06	Library
116217	5/3/2023	INGRAM LIBRARY SERVICES	BOOKS	21.43	Library
116247	5/10/2023	AMAZON CAPITAL SERVICES INC	ZIPBOOKS	19.50	Library
116250	5/10/2023	BAKER & TAYLOR, LLC	BOOKS	16.48	Library
116247	5/10/2023	AMAZON CAPITAL SERVICES INC	ZIPBOOKS	15.98	Library
116247	5/10/2023	AMAZON CAPITAL SERVICES INC	ZIPBOOKS	14.37	Library
116247	5/10/2023	AMAZON CAPITAL SERVICES INC	ZIPBOOKS	10.93	Library
116237	5/3/2023	STAPLES	OFFICE SUPPLIES	-80.25	Library
		Total Amount for 28 Line Item(s) from Library		\$14,342.52	
LMD #22					
116289	5/10/2023	VENCO WESTERN, INC.	LANDSCAPE MAINTENANCE	10,707.35	LMD #22
116277	5/10/2023	OAK PARK CALABASAS HOA	TREE REMOVAL	8,820.00	LMD #22
116243	5/3/2023	WESTRIDGE CALABASAS HOA	LANDSCAPE MAINT/REFURB	6,675.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	LANDSCAPE REFURB	2,830.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	TREE PLANTING	2,568.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIR	2,400.00	LMD #22
116243	5/3/2023	WESTRIDGE CALABASAS HOA	LANDSCAPE MAINT/REFURB	1,950.00	LMD #22
116289	5/10/2023	VENCO WESTERN, INC.	IRRIGATION REPAIR	1,615.32	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	TREE TRIMMING	1,589.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	1,371.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	LANDSCAPE REFURB	1,260.00	LMD #22



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Check No.	Check Date	Vendor Name	Check Description	Amount	Department
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23	1,199.12	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	1,002.00	LMD #22
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23	998.34	LMD #22
116204	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	LANDSCAPE REFURB	942.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	878.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	869.00	LMD #22
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23	827.72	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIR	808.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIR	806.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	791.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	786.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	771.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	765.50	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	752.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	732.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	721.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	719.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	710.00	LMD #22
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23	701.76	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	LANDSCAPE REFURB	691.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	672.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	672.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIR	669.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	650.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	630.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	606.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	604.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	598.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	590.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	576.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIR	572.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIR	540.00	LMD #22
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23	525.45	LMD #22
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23	509.02	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIR	494.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	482.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIR	453.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	450.00	LMD #22



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116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	LANDSCAPE REFURB	440.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	416.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	LANDSCAPE REFURB	360.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIR	332.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	LANDSCAPE REFURB	325.00	LMD #22
116272	5/10/2023	LAS VIRGENES MUNICIPAL WATER	WATER-02/23-03/23	315.27	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	314.50	LMD #22
116283	5/10/2023	SOUTHERN CALIFORNIA EDISON	UTILITIES 03/23-04/23	300.69	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIR	296.00	LMD #22
116272	5/10/2023	LAS VIRGENES MUNICIPAL WATER	WATER-02/23-03/23	286.20	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	266.00	LMD #22
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIR	172.00	LMD #22
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23	166.39	LMD #22
116283	5/10/2023	SOUTHERN CALIFORNIA EDISON	UTILITIES 03/23-04/23	133.74	LMD #22
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23	125.50	LMD #22
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23	117.76	LMD #22
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23	106.90	LMD #22
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	67.39	LMD #22
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23	35.40	LMD #22
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	12.56	LMD #22
		Total Amount for 69 Line Item(s) from LMD #22		\$73,137.88	
<u>LMD #24</u>					
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE MANTENANCE03/23	2,662.11	LMD #24
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE MAINTENANCE 02/23	2,662.11	LMD #24
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE MANTENANCE03/23	1,189.25	LMD #24
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE MAINTENANCE 02/23	1,189.25	LMD #24
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE MANTENANCE03/23	1,061.81	LMD #24
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE MAINTENANCE 02/23	1,061.81	LMD #24
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE MANTENANCE03/23	1,057.25	LMD #24
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE MAINTENANCE 02/23	1,057.25	LMD #24
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE MANTENANCE03/23	1,007.20	LMD #24
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE MAINTENANCE 02/23	1,007.20	LMD #24
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23	332.78	LMD #24
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23	332.78	LMD #24
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE MANTENANCE03/23	227.53	LMD #24
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE MANTENANCE03/23	227.53	LMD #24



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Check No.	Check Date	Vendor Name	Check Description	Amount	Department
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE MAINTENANCE 02/23	227.53	LMD #24
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE MAINTENANCE 02/23	227.53	LMD #24
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE REFURB 03/23	207.66	LMD #24
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23	166.39	LMD #24
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE MANTENANCE03/23	151.69	LMD #24
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE MAINTENANCE 02/23	151.69	LMD #24
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE REFURB 03/23	138.10	LMD #24
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE REFURB	129.79	LMD #24
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE REFURB	129.79	LMD #24
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE REFURB 03/23	121.48	LMD #24
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23	105.09	LMD #24
116283	5/10/2023	SOUTHERN CALIFORNIA EDISON	UTILITIES 03/23-04/23	55.21	LMD #24
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	21.09	LMD #24
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	3.96	LMD #24
		Total Amount for 28 Line Item(s) from LMD #24		\$16,912.86	
		Total Amount for 20 Line Hem(8) from LMD #24		\$10,712.00	
LMD #27					
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE MAINTENANCE	1,513.46	LMD #27
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE MAINTENANCE 02/23	1,513.46	LMD #27
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	6.62	LMD #27
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	1.24	LMD #27
		Total Amount for 4 Line Item(s) from LMD #27		\$3,034.78	
LMD #32					
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE MAINTENANCE 03/23	3,506.48	LMD #32
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23	499.17	LMD #32
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE MAINTENANCE 03/23	207.66	LMD #32
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	1.24	LMD #32
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	0.26	LMD #32
		Total Amount for 5 Line Item(s) from LMD #32		\$4,214.81	
LMD 22 - Com	mon Benefit Area	a			
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	LANDSCAPE MAINTENANCE 01/23	8,566.15	LMD 22 - Common Benefit Area
116258	5/10/2023	CLEAN LAKES INC	LAKE MAINTENANCE 03/23	6,737.31	LMD 22 - Common Benefit Area
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	LANDSCAPE REFURB	3,300.00	LMD 22 - Common Benefit Area



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Check No.	Check Date	Vendor Name	Check Description	Amount	Department
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIR	1,764.00	LMD 22 - Common Benefit Area
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIRS	1,764.00	LMD 22 - Common Benefit Area
116283	5/10/2023	SOUTHERN CALIFORNIA EDISON	UTILITIES 03/23-04/23	1,697.51	LMD 22 - Common Benefit Area
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIR	1,059.00	LMD 22 - Common Benefit Area
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	LANDSCAPE REFURB	781.00	LMD 22 - Common Benefit Area
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIR	780.00	LMD 22 - Common Benefit Area
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIR	692.00	LMD 22 - Common Benefit Area
116283	5/10/2023	SOUTHERN CALIFORNIA EDISON	UTILITIES 03/23-04/23	670.88	LMD 22 - Common Benefit Area
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	LANDSCAPE REFURB	570.00	LMD 22 - Common Benefit Area
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIR	548.00	LMD 22 - Common Benefit Area
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23	524.69	LMD 22 - Common Benefit Area
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIR	506.00	LMD 22 - Common Benefit Area
116276	5/10/2023	NEWBURY PARK TREE SERVICE INC	TREE TRIMMING	470.00	LMD 22 - Common Benefit Area
116283	5/10/2023	SOUTHERN CALIFORNIA EDISON	UTILITIES 03/23-04/23	424.26	LMD 22 - Common Benefit Area
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	TREE REMOVAL	420.00	LMD 22 - Common Benefit Area
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIR	326.00	LMD 22 - Common Benefit Area
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIR	325.00	LMD 22 - Common Benefit Area
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIR	316.00	LMD 22 - Common Benefit Area
116203	5/3/2023	AMERICAN HERITAGE LANDSCAPE LP	IRRIGATION REPAIR	279.00	LMD 22 - Common Benefit Area
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23	168.20	LMD 22 - Common Benefit Area
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	101.63	LMD 22 - Common Benefit Area
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	22.22	LMD 22 - Common Benefit Area
		Total Amount for 25 Line Item(s) from LMD 22 - Commo	on Benefit Area	\$32,812.85	
Media Operation	ons				
116290	5/10/2023	VERIZON WIRELESS	CELL PHONE/IPAD 03/23-04/23	2,828.96	Media Operations
116290	5/10/2023	VERIZON WIRELESS	CELL PHONE/IPAD 02/23-03/23	2,705.34	Media Operations
116207	5/3/2023	AT&T	PHONE BILL 03/23-04/23	1,153.27	Media Operations
116238	5/3/2023	TIME WARNER CABLE	TV SERVICE & 1 CABLE MODEM	746.13	Media Operations
116206	5/3/2023	AT&T	TELEPHONE SERVICES 04/23-05/23	594.52	Media Operations
116275	5/10/2023	NATIONAL CAPTIONING INSTITUTE	CLOSED CAPTIONING SERVICES	504.00	Media Operations
116207	5/3/2023	AT&T	CITY HALL PHONES 03/23-04/23	154.88	Media Operations
116237	5/3/2023	STAPLES	OFFICE SUPPLIES	72.88	Media Operations
116237	5/3/2023	STAPLES	OFFICE SUPPLIES	10.86	Media Operations
		Total Amount for 9 Line Item(s) from Media Operations		\$8,770.84	



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Check No.	Check Date	Vendor Name	Check Description	Amount	Department
Non-Departme	ntal - Finance				
116234	5/3/2023	SECURAL SECURITY CORP	PARKING ENFORCEMENT SVCS 04/23	3,814.28	Non-Departmental - Finance
116254	5/10/2023	CANON FINANCIAL SERVICES INC	PRINTER LEASES	1,678.04	Non-Departmental - Finance
116255	5/10/2023	CANON SOLUTIONS AMERICA, INC	PRINTER USAGE LMD	303.70	Non-Departmental - Finance
116255	5/10/2023	CANON SOLUTIONS AMERICA, INC	PRINTER USAGE CH UPSTAIRS COPY	272.10	Non-Departmental - Finance
116284	5/10/2023	STAPLES	OFFICE SUPPLIES	249.99	Non-Departmental - Finance
116284	5/10/2023	STAPLES	KITCHEN SUPPLIES	182.20	Non-Departmental - Finance
116255	5/10/2023	CANON SOLUTIONS AMERICA, INC	PRINTER USAGE SR CENTER	102.58	Non-Departmental - Finance
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	100.00	Non-Departmental - Finance
116255	5/10/2023	CANON SOLUTIONS AMERICA, INC	PRINTER USAGE B&S	59.65	Non-Departmental - Finance
116284	5/10/2023	STAPLES	KITCHEN SUPPLIES	44.96	Non-Departmental - Finance
116255	5/10/2023	CANON SOLUTIONS AMERICA, INC	PRINTER USAGE DE ANZA	32.94	Non-Departmental - Finance
116284	5/10/2023	STAPLES	KITCHEN SUPPLIES	24.50	Non-Departmental - Finance
		Total Amount for 12 Line Item(s) from Non-Depa	rtmental - Finance	\$6,864.94	
<u>Payroll</u>					
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	5,121.67	Payroll
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	1,062.07	Payroll
		Total Amount for 2 Line Item(s) from Payroll		\$6,183.74	
Police / Fire / S	<u>afety</u>				
116219	5/3/2023	L.A. CO. SHERIFF'S DEPT.	VIEWPOINT-SPECIAL EVENTS	6,860.38	Police / Fire / Safety
116219	5/3/2023	L.A. CO. SHERIFF'S DEPT.	TOBACCO STING	4,287.15	Police / Fire / Safety
		Total Amount for 2 Line Item(s) from Police / Fire	e/Safety	\$11,147.53	
Public Safety &	Emergency Pre	<u>paredness</u>			
116237	5/3/2023	STAPLES	KITCHEN SUPPLIES	18.82	Public Safety & Emergency Preparedness
		Total Amount for 1 Line Item(s) from Public Safe	ty & Emergency Preparedness	\$18.82	
Public Works					
116226	5/3/2023	NEWBURY PARK TREE SERVICE INC	PEST ABATE	7,310.00	Public Works
116229	5/3/2023	PARTY RENTAL CREATION LLC	EARTH DAY CANOPY SET-UP	5,102.70	Public Works
116271	5/10/2023	KIMLEY-HORN AND ASSOCIATES	CONTRACTUAL SERVICES	4,352.50	Public Works



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Check No.	Check Date	Vendor Name	Check Description	Amount	Department
116226	5/3/2023	NEWBURY PARK TREE SERVICE INC	PEST ABATE	3,900.00	Public Works
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE MAINTENANCE 03/23	2,356.94	Public Works
116212	5/3/2023	COUNTY OF LOS ANGELES	INSPECT-03/23 INDUSTRIAL WASTE	1,929.73	Public Works
116226	5/3/2023	NEWBURY PARK TREE SERVICE INC	PEST ABATE	1,615.00	Public Works
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23	1,338.16	Public Works
116276	5/10/2023	NEWBURY PARK TREE SERVICE INC	LANDSCAPE REFURB	1,108.89	Public Works
116276	5/10/2023	NEWBURY PARK TREE SERVICE INC	TREE PLANTING	925.00	Public Works
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23	920.24	Public Works
116208	5/3/2023	AZTECA LANDSCAPE	LANDSCAPE MAINTENANCE 03/23	809.87	Public Works
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23	581.41	Public Works
116272	5/10/2023	LAS VIRGENES MUNICIPAL WATER	WATER-02/23-03/23	500.82	Public Works
116229	5/3/2023	PARTY RENTAL CREATION LLC	EARTH DAY CANOPY SET-UP	465.38	Public Works
116226	5/3/2023	NEWBURY PARK TREE SERVICE INC	PEST ABATE	440.00	Public Works
116276	5/10/2023	NEWBURY PARK TREE SERVICE INC	IRRIGATION REPAIRS	359.02	Public Works
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23	334.56	Public Works
116276	5/10/2023	NEWBURY PARK TREE SERVICE INC	IRRIGATION REPAIRS	320.77	Public Works
116288	5/10/2023	VALLEY NEWS GROUP	ADS-CARWASH/EARTH DAY	300.00	Public Works
116276	5/10/2023	NEWBURY PARK TREE SERVICE INC	IRRIGATION REPAIRS	275.08	Public Works
116276	5/10/2023	NEWBURY PARK TREE SERVICE INC	IRRIGATION REPAIRS	257.78	Public Works
116283	5/10/2023	SOUTHERN CALIFORNIA EDISON	UTILITIES 03/23-04/23	172.52	Public Works
116223	5/3/2023	M6 CONSULTING, INC.	PLAN CHECK	130.00	Public Works
116290	5/10/2023	VERIZON WIRELESS	CELL PHONE/IPAD 03/23-04/23	40.01	Public Works
116290	5/10/2023	VERIZON WIRELESS	CELL PHONE/IPAD 02/23-03/23	40.01	Public Works
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	12.30	Public Works
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	10.59	Public Works
116221	5/3/2023	LAS VIRGENES MUNICIPAL WATER	WATER 03/23-04/23 4654393-4	7.50	Public Works
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	5.71	Public Works
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	4.76	Public Works
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	3.06	Public Works
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	2.51	Public Works
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	2.48	Public Works
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	1.54	Public Works
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	1.15	Public Works
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	0.51	Public Works
		Total Amount for 37 Line Item(s) from Public Works		\$35,938.50	

Recoverable / Refund / Liability



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Check No.	Check Date	Vendor Name	Check Description	Amount	Department
116239	5/3/2023	TORO ENTERPRISES, INC.	2022 STREET RESURFACING PROJ	48,104.82	Recoverable / Refund / Liability
116214	5/3/2023	DEPARTMENT OF CONSERVATION	01/23-03/23 SMIP FEES	3,542.73	Recoverable / Refund / Liability
116253	5/10/2023	CALIFORNIA BUILDING STANDARDS	01/23-03/23 BLDG STANDARDS ADM	1,039.00	Recoverable / Refund / Liability
116232	5/3/2023	SAGE OAK CHARTER SCHOOL	SEC DEPOSIT REFUND PERMIT 2323	451.00	Recoverable / Refund / Liability
116279	5/10/2023	P&A ADMINISTRATIVE SVCS INC	FSA -HEALTHCARE 03/23	67.50	Recoverable / Refund / Liability
116279	5/10/2023	P&A ADMINISTRATIVE SVCS INC	FSA -HEALTHCARE 04/23	63.00	Recoverable / Refund / Liability
116253	5/10/2023	CALIFORNIA BUILDING STANDARDS	01/23-03/23 BLDG STANDARDS ADM	-103.90	Recoverable / Refund / Liability
116214	5/3/2023	DEPARTMENT OF CONSERVATION	01/23-03/23 SMIP FEES	-177.14	Recoverable / Refund / Liability
		Total Amount for 8 Line Item(s) from Recoverable	/ Refund / Liability	\$52,987.01	
Tennis & Swim	<u>Center</u>				
116233	5/3/2023	SCP DISTRIBUTORS LLC	POOL VACUUM CLEANER	6,097.50	Tennis & Swim Center
116236	5/3/2023	SOUTHERN CALIFORNIA EDISON	ELECTRIC 03/23-04/23 T/S	2,629.10	Tennis & Swim Center
116283	5/10/2023	SOUTHERN CALIFORNIA EDISON	UTILITIES 03/23-04/23	2,505.64	Tennis & Swim Center
116276	5/10/2023	NEWBURY PARK TREE SERVICE INC	LANDSCAPE SERVICES 04/23 TS	2,005.32	Tennis & Swim Center
116245	5/3/2023	ZACHARATOS/GERASSIMOS T//	INSTRUCTOR-KICKBOXING	1,317.75	Tennis & Swim Center
116256	5/10/2023	CASCIONE/GAYLENE//	INSTRUCTOR-BALLET/JAZZ	1,114.00	Tennis & Swim Center
116291	5/10/2023	WATERLINE TECHNOLOGIES INC	POOL CHEMICALS	692.01	Tennis & Swim Center
116242	5/3/2023	WATERLINE TECHNOLOGIES INC	POOL CHEMICALS	662.01	Tennis & Swim Center
116230	5/3/2023	QUENCH USA, INC.	MONTHLY FEE-WATER FILTER	427.06	Tennis & Swim Center
116257	5/10/2023	CLARK PEST CONTROL	PEST CONTROL	342.00	Tennis & Swim Center
116282	5/10/2023	SO CA MUNI ATHLETIC FEDERATION	CITY CLASS INSURANCE -CTSC	259.90	Tennis & Swim Center
116237	5/3/2023	STAPLES	OFFICE/KITCHEN SUPPLIES	170.42	Tennis & Swim Center
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	140.63	Tennis & Swim Center
116237	5/3/2023	STAPLES	OFFICE SUPPLIES	45.43	Tennis & Swim Center
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	30.90	Tennis & Swim Center
116237	5/3/2023	STAPLES	OFFICE/KITCHEN SUPPLIES	18.66	Tennis & Swim Center
		Total Amount for 16 Line Item(s) from Tennis & S	wim Center	\$18,458.33	
Transportation	<u>l</u>				
116225	5/3/2023	MNS ENGINEERS INC	WEST CALABASAS ROAD	37,305.50	Transportation
116268	5/10/2023	IDEAL GENERAL SERVICES, INC.	DIAL A RIDE 04/23	15,611.05	Transportation
116268	5/10/2023	IDEAL GENERAL SERVICES, INC.	DEMAND RESPONSE 03/23-04/23	5,682.00	Transportation
116244	5/3/2023	YUNEX LLC	TRAFFIC SIGNAL MAINTENANCE	4,950.00	Transportation
116244	5/3/2023	YUNEX LLC	TRAFFIC SIGNAL MAINTENANCE	1,395.00	Transportation
116283	5/10/2023	SOUTHERN CALIFORNIA EDISON	UTILITIES 03/23-04/23	875.50	Transportation



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Check No.	Check Date	Vendor Name	Check Description	Amount	Department
116244	5/3/2023	YUNEX LLC	LVMWD HYDRANT SHEAR	704.00	Transportation
116220	5/3/2023	LA DWP	UTILITIES 03/23-04/23	156.48	Transportation
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	42.03	Transportation
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	39.55	Transportation
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	7.76	Transportation
116211	5/3/2023	BCC	05/23 DENTAL/VISION/COBRA PREM	7.25	Transportation
		Total Amount for 12 Line Item(s) from Transportation		\$66,776.12	
		GRAND TOTAL for 338 Line Items		\$518,172.26	



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\$9,884.47

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Bank: BANK OF AMERICA - TENNIS & SWIM CENTER Reporting Period: 4/29/2023 to 5/12/2023

Check No.	Check Date	Vendor Name	Check Description	Amount	Department
Tennis & Swim	Center				
14572	5/3/2023	SOUTHERN CALIFORNIA EDISON	ELECTRIC- 03/23-04/23	2,629.11	Tennis & Swim Center
14576	5/10/2023	NEWBURY PARK TREE SERVICE INC	LANDSCAPE SERVICES 04/23	2,005.33	Tennis & Swim Center
14575	5/10/2023	NET RESULTS TENNIS LLC	T.S. GIFT CARDS FOR LEAGUES	1,290.00	Tennis & Swim Center
14571	5/3/2023	PHILIDELPHIA INSURANCE	T.S. SPORT CAMP INS 04/23	1,085.17	Tennis & Swim Center
14573	5/3/2023	WILSON SPORTING GOODS	T.S. TENNIS SUPPLIES	935.25	Tennis & Swim Center
14579	5/10/2023	CANON SOLUTIONS AMERICA, INC	PRINTER USAGE	367.27	Tennis & Swim Center
14574	5/10/2023	CANON FINANCIAL SERVICES INC	PRINTER LEASE-TENNIS & SWIM	367.27	Tennis & Swim Center
14570	5/3/2023	BLUE SHIELD OF CA	T.S. DENTAL INSURANCE 05/23	291.00	Tennis & Swim Center
14573	5/3/2023	WILSON SPORTING GOODS	T.S. TENNIS SUPPLIES	233.69	Tennis & Swim Center
14577	5/10/2023	PITNEY BOWES	POSTAGE-REFILL MTR SN-0932957	233.56	Tennis & Swim Center
14578	5/10/2023	CANON FINANCIAL SERVICES INC	PRINTER LEASE	215.31	Tennis & Swim Center
14574	5/10/2023	CANON FINANCIAL SERVICES INC	PRINTER LEASE	215.31	Tennis & Swim Center
14569	5/3/2023	BCC	05/23-COBRA/DENTAL/VISION PREM	13.17	Tennis & Swim Center
14569	5/3/2023	BCC	05/23-COBRA/DENTAL/VISION PREM	3.03	Tennis & Swim Center
		Total Amount for 14 Line Item(s) from Tennis &	Swim Center	\$9,884.47	

GRAND TOTAL for 14 Line Items

Tentative Future Agenda Items

No.	31-May-23 - Special	Agenda Section	Department	City Council
1	2nd Presentation & Review of City Manager Recommended Budget	Continued Business	FIN	
2	Workplan update	Continued Business	AS	
3	Woolsey fire expenditure plan	New Businsess	СМ	

No.	21-Jun-23 - Special	Agenda Section	Department	City Council
1	City-Wide Green Street Project Phase II contract award	Consent	PW	
2	LMD assessments/engineer's report adoption	Public Hearing	PW	
3	Budget adoption	Public Hearing	FIN	

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ľ	No. 28-Jun-23		Agenda Section	Department	City Council
Γ	1 Adoption of Resolution No. 2023-1849, appro-	ring the Calabasas Zero-Emission	Consent		
	Rus Rollout Plan			PW	

No.	Pending	Requested by	Date Requested
1	Speed radar purchase	Staff	
2	Discussion of option available to the City for On-Demand Microtransit Program Solutions	Weintraub	
3	City Legislative Platform	Weintraub/Shapiro/Kraut	1/25/2023
4	Public Safety Commission Sheriff's contract review/recommendation	Bozajian/Weintraub	1/11/2023
5	Public Safety evacuation routes and HOA gates review/analysis/coordination	Weintraub/Shapiro	2/8/2023
6	Council position on California Business Roundtable on November 2024 ballot	Bozajian/Kraut	2/14/2023
7	League voting delegates	Staff	
8	League resolutions	Staff	
9	Council Protocols	Council	
10	Airplane noise issues/Federal legislation update	Bozajian/Shapiro	1/11/2023
11	Tennis & Swim Center operations update	Maurer	
12	Business license discussion		
13	Catalytic converter ordinance discussion and direction	Weintraub	
14	Development Code update regarding green LEED standards	Kraut	10/26/2022
15	Issues impacting other communities regarding illegal exhaust on vehicles	Weintraub	
16	Solar panel and battery backup assessment at City facilities		
17	Formation of a water taskforce on equitable access to water	Kraut/Weintraub	5/10/2022
18	Discussion regarding gun violence prevention	Weintraub	5/25/2022
19	Green Procurement Policy recommendation from Planning/Environmental Commissions	Council	11/9/2022
20	Planning Commission recommendation on Fire Hardening and Resilience Code Standards	Weintraub/Kraut	6/8/2022

Tentative Future Agenda Items

No.	Strategic Priorities' Status	
1	Identify potential real property acquisitions for the purposes of future parkland or open space designation.	In progress
2	Develop a Water Resilience Plan outlining strategies to increase the City's drought preparedness, local water self-reliance, and planting of native vegetation (including milkweed for Monarch Butterfly habitats).	Complete
3	Create an economic development plan to attract businesses, fill vacant properties, and promote advantages of conducting business in Calabasas.	In progress
4	Conduct a feasibility study regarding the stationing of cell towers on publicly owned sites to expand coverage areas.	In progress
5	Review Los Angeles Sheriff Departments services and consider opportunities to realign funding and services, with specific focus on open space break-ins, HOA/neighborhood watch coordination, and remediation of street racing.	In Progress
6	Develop a City Readiness & Education Initiative for Earthquake and Fire emergencies. Support home hardening programs, fire safe councils, and emergency equipment procurement.	In progress
7	Reopen the Agoura Hills Calabasas Community Center.	In progress
8	Conduct feasibility study of adding basketball courts, soccer fields, or skate parks to improve recreation programs and opportunities for teenagers.	In progress
9	Upgrade playground equipment, trails, and pathways at City parks.	In progress
10	Complete a full and permanent build out of Wild Walnut Park to include a dog and children's park.	In progress
11	Complete annexation of Craftsman's Corner. Develop a plan to annex other properties within the City's sphere of influence.	In progress
12	Provide options that allow for the relief of traffic congestion within the City.	In progress

2023 Meeting Dates			
28-Jun	11-Oct		
12-Jul-Canceled	25-Oct		
26-Jul-Canceled	8-Nov		
9-Aug	15-Nov Special		
23-Aug	22-Nov-Canceled- Thanksgiving Eve		
13-Sep	13-Dec Council Reorg		
27-Sep	27-Dec-Canceled		