

**2022-23 STRATEGIC PRIORITIES WORK PLAN
DRAFT PROJECTS & INITIATIVES LIST**

STRATEGIC PRIORITY	ITEM	PROJECT/INITIATIVE DESCRIPTION	SUPPORT	COMMENTS
Environmental Leadership	1	Prohibit the use of rodenticides.	1	State law bars local governments from regulating or prohibiting pesticide use.
Environmental Leadership	2	Prohibit the use of gas leaf blowers.	1	Effective 2024, State law prohibits the <u>sale</u> of gas powered leaf blowers.
Environmental Leadership	3	Identify potential real property acquisitions for the purposes of future parkland or open space designation.	5	
Environmental Leadership	4	Increase smoking prohibition enforcement near Las Virgenes Creek.	1	
Environmental Leadership	5	Update CMC 17.34 to either current LEED or California Green Building Code standards.	1	
Environmental Leadership	6	Educate residents of State's new food waste requirements through informational campaigns. Work with WM to coordinate waste programs for residents.	2	
Environmental Leadership	7	Hire a consultant to coordinate the development of a Climate Action Plan.	2	
Environmental Leadership	8	Update and implement a green procurement policy for all City operations.	1	
Environmental Leadership	9	Convert City owned and managed landscapes into xeriscape or drought tolerant and include Monarch Butterfly vegetation.	1	Combined with 10.
Environmental Leadership	10	Develop a Water Resilience Plan outlining strategies to increase the City's drought preparedness , local water self-reliance, and planting of native vegetation (including milkweed for Monarch Butterfly habitats).	3	
Environmental Leadership	11	Review single use plastic carryout bag prohibition related to the distribution and sale of compostable bags.	1	
Environmental Leadership	12	Increase education and enforcement of residential trash container rules and requirements.	1	
Fiscal Resiliency	13	Establish deferred maintenance accounts, including a policy to adequately fund during the annual budget process.	4	

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Fiscal Resiliency	14	Conduct a fee study associated with all new development and commercial construction.	1	
Fiscal Resiliency	15	Hire an employee to seek, write, and administer grants.	5	
Fiscal Resiliency	16	Create an economic development plan to attract businesses, fill vacant properties, and promote advantages of conducting business in Calabasas.	2	
Fiscal Resiliency	17	Develop and promote a no fee business directory.	1	
Fiscal Resiliency	18	Create a plan to address CalPERS unfunded liability.	2	In Process: Budget Subcommittee will provide recommendation for the 22-23 City Budget.
Fiscal Resiliency	19	Create a plan to address OPEB liabilities.	2	In Process: Budget Subcommittee will provide recommendation for the 22-23 City Budget.
Fiscal Resiliency	20	Create a General Fund reserve policy.	4	
Public Safety & Emergency Preparedness	21	Hire a consultant to advise on the development of a city-wide fiber-optic network.	1	
Public Safety & Emergency Preparedness	22	Provide reliable cell coverage in all areas of Calabasas.	3	Combined with 28.
Public Safety & Emergency Preparedness	23	Require a formal response to all questions submitted to SCE regarding infrastructure failures.	2	
Public Safety & Emergency Preparedness	24	Consolidate alerts (Blackboard, Alert LA County, Nixle, Calabasas City Notification, SCE...) to better publicize sign-ups and outreach during emergency events.	4	
Public Safety & Emergency Preparedness	25	Develop a plan to address street racing concerns.	1	
Public Safety & Emergency Preparedness	26	Review additional sites for Flock system implementations.	2	Will be provided as an option within 25.

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Public Safety & Emergency Preparedness	27	Evaluate options to counter open space/trails break ins, including effective community outreach.	1	
Public Safety & Emergency Preparedness	28	Conduct a feasibility study regarding the stationing of cell towers on publicly owned sites to expand coverage areas.	5	
Public Safety & Emergency Preparedness	29	Evaluate additional options and partnerships to continue supporting mental health needs and homelessness.	3	
Public Safety & Emergency Preparedness	30	Conduct an informational campaign with private property owners and shopping centers to advise of rights and responsibilities related to homelessness.	1	
Public Safety & Emergency Preparedness	31	Review improvements to community outreach in the event of an emergency.	1	Combined with 24
Public Safety & Emergency Preparedness	32	Provide an update to the City Council on the development of evacuation zones.	2	
Public Safety & Emergency Preparedness	33	Evaluate sites in the City that can store generators or be used as charging stations during emergencies.	1	
Public Safety & Emergency Preparedness	34	Request recommendations for emergency equipment and resources from LA County Sheriff and Fire.	1	
Public Safety & Emergency Preparedness	35	Develop a City Readiness & Education Initiative for Earthquake and Fire emergencies.	2	
Public Safety & Emergency Preparedness	36	Hire an Emergency Manager.	1	In Process: Recruitment started 02/07/22.
Public Safety & Emergency Preparedness	37	Create a home hardening and outreach program and consider supporting additional Fire Safe Councils.	1	
Public Safety & Emergency Preparedness	38	Review LASD services and consider opportunities to realign funding and services.	3	
Public Safety & Emergency Preparedness	39	Fire safety.	1	Combined with 32 and 37.
Public Safety & Emergency Preparedness	40	Expand connections to additional homeless service providers.	1	Combined with 30.

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Public Safety & Emergency Preparedness	41	Coordinate with HOAs to develop Neighborhood Watch programs.	2	
Public Safety & Emergency Preparedness	42	Develop expenditure plan for Woolsey Fire settlement funds.	3	
Recreation, Youth, and Senior Services	43	Reopen the Agoura Hills Calabasas Community Center.	2	
Recreation, Youth, and Senior Services	44	Increase promotion of Library services and consider expanding programs, staffing, and hours.	2	
Recreation, Youth, and Senior Services	45	Add a shade structure to the Senior Center.	1	
Recreation, Youth, and Senior Services	46	Conduct feasibility study of adding basketball courts, soccer fields, or skate parks to improve recreation programs and opportunities for teenagers.	2	
Recreation, Youth, and Senior Services	47	Improve bicycle access throughout Calabasas and develop events for families surrounding our trails and biking. Explore a partnership with CicLAvia and become a designated Bicycle Friendly Community.	2	
Recreation, Youth, and Senior Services	48	Determine feasibility of adding more basketball courts, soccer fields, or a skate park.	2	Combined with 46.
Recreation, Youth, and Senior Services	49	Provide update on the current homebound meal delivery program to consider formal support.	1	
Recreation, Youth, and Senior Services	50	Develop an annual Calabasas run.	1	
Recreation, Youth, and Senior Services	51	Reevaluate and enhance the City's calendar of events.	3	
Recreation, Youth, and Senior Services	52	Conduct a best use analysis for Creekside Park.	2	
Recreation, Youth, and Senior Services	53	Upgrade playground equipment, trails, and pathways at City parks.	2	

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Recreation, Youth, and Senior Services	54	Complete a full and permanent build out of Wild Walnut Park to include a dog and children's park.	1	
Recreation, Youth, and Senior Services	55	Enact a youth voter registration program.	1	Rescinded: Initiative already performed through MYC.
Recreation, Youth, and Senior Services	56	Align Mayor's Youth Council activities with City priorities.	1	Rescinded: Each Mayor should coordinate, if desired.
Recreation, Youth, and Senior Services	57	Regularly schedule Senior Center membership drives for residents.	1	
Recreation, Youth, and Senior Services	58	Increase senior and teen programming at the Calabasas Tennis & Swim Center.	2	Combined with 61.
Recreation, Youth, and Senior Services	59	Identify real property for acquisition, for the purposes of future parkland or open space designation.	3	Combined with 3.
Recreation, Youth, and Senior Services	60	Expand scope of Mayor's Youth Council and facilitate connections with similar youth groups.	1	
Recreation, Youth, and Senior Services	61	Create more intergenerational programs and events. Assess programs and services to include all socioeconomic and demographic groups.	4	
Recreation, Youth, and Senior Services	62	Consider holding an annual Relay for Life event.	1	
Recreation, Youth, and Senior Services	63	Review Masson House's facilities and recreation programming and identify a plan to improve and expand Headwaters Corner.	1	
Organizational Excellence	64	Hire lobbyist to provide summaries of legislation relevant to Calabasas.	4	
Organizational Excellence	65	Better utilize Commissioner expertise and seek earlier involvement in project research and recommendation process. Better integrate members within City and community. Hold more regular Commission meetings.	3	

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Organizational Excellence	66	Create a separate Education Commission to liaise with schools.	1	
Organizational Excellence	67	Build the strength of our Commissioners and help them develop relationships in the community. This should include orientations and networking opportunities with Council, staff, etc.	1	Combined with 65.
Organizational Excellence	68	Review City's electronic presence by improving website navigation and the Calabasas Connect App. Simplify resident inquiry process and reduce staff response times.	5	
Organizational Excellence	69	Develop system to ensure resident emails are addressed.	1	Combined with 68.
Organizational Excellence	70	Create equity in staff participation in CalPERS.	1	
Organizational Excellence	71	Assess and restructure City staffing needs.	2	
Organizational Excellence	72	Establish a more efficient system of maintaining City records/archives.	1	
Organizational Excellence	73	Foster better relations with outside public and larger private organizations.	1	
Organizational Excellence	74	Make better use of City volunteers, particularly standing City Commissions.	2	Combined with 65.
Organizational Excellence	75	Evaluate the effectiveness of the City's code enforcement operations and use of the City Prosecutor, making revisions as warranted.	1	Combined with 71.
Organizational Excellence	76	Examine long-standing City contracts with third parties to assess their present viability.	2	
Organizational Excellence	77	Conduct a comprehensive assessment of the services and programs offered by the City, to determine whether they are meeting the needs of every segment within our community.	1	Combined with 61.

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Development & Infrastructure	78	Complete annexation of Craftsman Corner. Develop plan to annex other properties within the City's sphere of influence.	3	
Development & Infrastructure	79	Create a pilot affordable ADU program.	1	
Development & Infrastructure	80	Conduct an analysis and action plan to remedy neighborhoods without streetlights.	1	
Development & Infrastructure	81	Prioritize redevelopment of new 100% affordable senior housing along Calabasas Road.	1	
Development & Infrastructure	82	Define the City's long-term land use strategies, including the next General Plan update.	3	
Development & Infrastructure	83	To the extent there are State mandates, emphasize affordable housing (e.g., rather than just raw numbers of additional units).	3	
Development & Infrastructure	84	Provide options that allow for the relief of traffic congestion within the City.	2	
Development & Infrastructure	85	Incentivize Citywide affordable housing in non-fire hazardous zones.	2	
Development & Infrastructure	86	Pursue federal and state infrastructure grants.	2	Combined with 15.
Development & Infrastructure	87	Promote housing development to ensure RHNA requirements are met.	1	