

CITY OF CALABASAS

Proposal for PARS Alternate Retirement System (ARS) May 26, 2020

PARS 115 TRUST TEAM

Trust Administrator & Consultant



- Recordkeeping
- Sub-trust accounting
- Monitors plan compliance
- Processes contributions/disbursements
- Hands-on, dedicated support teams
- Coordinates all agency services

Years of Experience (1984-2020)

1,500+

Plans under Administration

Public Agency Clients

500 K+

Plan Participants

Assets under Administration

Trustee



- 5th largest commercial bank and one of the nation's largest trustees for Section 115 trusts.
- Safeguard plan assets,
- Oversight protection as plan fiduciary
- Custodian of assets

Years of Experience (1863-2020)

Assets under Administration

Investment Manager



- Investment sub-advisor to trustee U.S. Bank
- · Investment policy assistance
- Uses open architecture
- Active and passive platform options
- Customized portfolios (with minimum asset level)

Years of Experience (1919-2020)

Assets under Management



UPDATED: MAY 2020

CITIES & TOWNS

City of Alameda City of Alhambra City of American Canyon City of Antioch City of Arroyo Grande City of Bakersfield City of Banning City of Barstow City of Bell Gardens City of Benicia City of Berkeley City of Beverly Hills City of Bishop City of Campbell City of Capitola City of Carson City of Chowchilla City of Chula Vista City of Costa Mesa City of Culver City City of Cupertino City of Davis City of Del Mar City of Dixon City of Downey City of Duarte City of Dublin City of El Cerrito City of Escondido City of Fairfield City of Fontana

City of Fountain Valley City of Galt City of Gardena City of Gilroy City of Glendale City of Glendora City of Hawthorne City of Hayward City of Hercules City of Hermosa Beach City of Huntington Beach City of Huntington Park City of Imperial Beach City of Industry City of Inglewood City of Irvine City of Irwindale City of La Palma City of La Puente City of Laguna Beach City of Lake Forest City of Lancaster City of Livermore City of Lodi City of Long Beach City of Malibu City of Manhattan Beach City of Marysville City of Millbrae City of Milpitas City of Modesto

City of Monrovia City of Moorpark City of Morgan Hill City of Morro Bay City of Murrieta City of Napa City of National City City of Newport Beach City of Norwalk City of Oceanside City of Pacific Grove City of Pacifica City of Palmdale City of Palo Alto City of Pasadena City of Petaluma City of Placentia City of Poway City of Redding City of Richmond City of Ridgecrest City of Riverside City of Rosemead City of Salinas City of San Dimas City of San Gabriel City of San Marcos, CA City of San Marino City of San Pablo City of San Rafael

City of San Ramon

City of Santa Ana City of Santa Clara City of Santa Maria City of Santee City of Scotts Valley City of Seal Beach City of Seaside City of Signal Hill City of Sonoma City of Stanton City of Suisun City City of Sunnyvale City of Temple City City of Thousand Oaks City of Tulare City of West Sacramento City of Westminster City of Woodland City of Yuba City Town of Apple Valley Town of Mammoth Lakes Town of Yucca Vallev

COUNTIES

County of Calaveras County of Merced County of Shasta County of Yuba



PARS ARS CLIENT AGENCIES

UPDATED: MAY 2020

SCHOOL DISTRICTS

Anaheim Elementary School District

Brea Olinda Unified School District

Capistrano Unified School District

Centinela Valley Union High School District

Central School District

Central Unified School District

Chaffey Joint Union High School District

Chula Vista Elementary School District

East Side Union High School District

Etiwanda School District

Fountain Valley School District

Fullerton School District

Gilroy Unified School District

Huntington Beach City School District

Huntington Beach Union High School District

Inglewood Unified School District

Irvine Unified School District

La Habra City School District

Long Beach Unified School District

Los Alamitos Unified School District

Los Angeles Unified School District

Milpitas Unified School District

Moreno Valley Unified School District

Morongo Unified School District

Mountain View School District (Ont)

Mt. Diablo Unified School District

Newark Unified School District

Newport-Mesa Unified School District

Norwalk-La Mirada Unified School District

Oakland Unified School District

Ontario-Montclair School District

Orange Unified School District

Palmdale School District

Palos Verdes Peninsula Unified School District

Placentia-Yorba Linda Unified School District

Pomona Unified School District

Poway Unified School District

Ramona Unified School District

Saddleback Valley Unified School District

San Bernardino City Unified School District

San Jose Unified School District

Savanna School District

Silver Valley Unified School District

Tustin Unified School District

Twin Ridges Elementary School District

Upland Unified School District

Visalia Unified School District

Vista Unified School District

Walnut Valley Unified School District

Westminster School District

Westside Union School District

Yuba City Unified School District

Ararat Charter School

Birmingham Community Charter High School

Da Vinci Schools

El Camino Real Charter High School

Fenton Charter Public Schools

Granada Hills Charter

Montague Charter Academy

Pacoima Charter School

Riverside Gateway to College Early College HS

Vista Charter Middle School



PARS ARS CLIENT AGENCIES

UPDATED: MAY 2020

SPECIAL DISTRICTS

Antelope Valley Transit Authority
Baker Community Services District
Central Marin Sanitation Agency
Coalinga-Huron Rec & Park District
Desert Recreation District
East Side Mosquito Abatement District
Eastern Sierra Transit Authority
Ebbetts Pass Fire District
Fulton-El Camino Recreation & Park District
Hayward Area Recreation & Park District

Hesperia Recreation and Park District
Housing Authority of the City of Alameda
MESA (Management of Emeryville Services
Authority)
Mission Oaks Recreation & Park District
Murphys Fire Protection District
Orange County Vector Control District
Oro Loma Sanitary District
Pleasant Hill Recreation & Park District
Rio Linda Elverta Recreation and Park District

Sacramento Metropolitan Fire District
San Diego Association of Governments
San Mateo County Vector Control Dist
San Ramon Valley Fire Protection District
SEAACA (Southeast Area Animal Control
Authority)
Tahoe Resource Conservation District
Truckee Fire Protection District
Truckee-Donner Recreation and Park District
Valley of the Moon Fire Protection District

COMMUNITY COLLEGE DISTRICTS

Allan Hancock Joint Community College District Cerritos Community College District Chabot-Las Positas Community College District Coast Community College District Foothill-De Anza Community College District Glendale Community College District Los Angeles Community College District Los Rios Community College District MiraCosta Community College District
Rancho Santiago Community College District
Riverside Community College District
State Center Community College District

SPECIAL EDUCATION DISTRICTS

Orange County Department of Education California Advancing Pathways for Students

Central Region School Insurance Group Greater Anaheim SELPA Shasta-Trinity Schools Insurance Group



PARS ALTERNATE RETIREMENT SYSTEM (ARS)

- The PARS Alternate Retirement System (ARS) is an Alternative to Social Security plan for Part-Time, Seasonal, and Temporary (PST) Employees
- Complies with OBRA '90 (adopting federal legislation) and Internal Revenue Code Section 3121(b)(7)(F) requirements
- 457 tax-qualified defined contribution plan
- Contribution may be split between the Employee and the City as designated by Employer, so long as contribution amount is 7.5% or greater.
 - (I.E. 6.2/1.3, 7.5/0.0; most popular option is 7.5% Employee, 0.0% Employer)
- Reduces cost to City due to lower total contribution rate (7.5% minimum versus 12.4% with Social Security)
- Employee's benefit is the accumulated account balance at distribution
- Participants would no longer contribute to Social Security (would keep Credits already accrued), but would continue with Medicare





CONTRIBUTION SPLIT

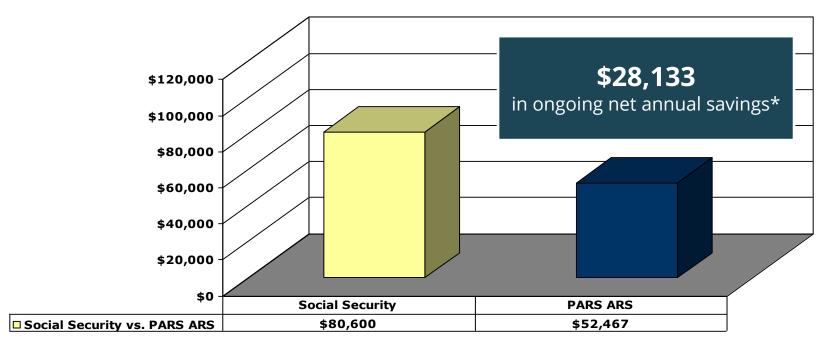
Employee: **3.75%** Employer: **3.75%**



BENEFITS TO AGENCY



First Year PARS ARS Savings **over Social Security**

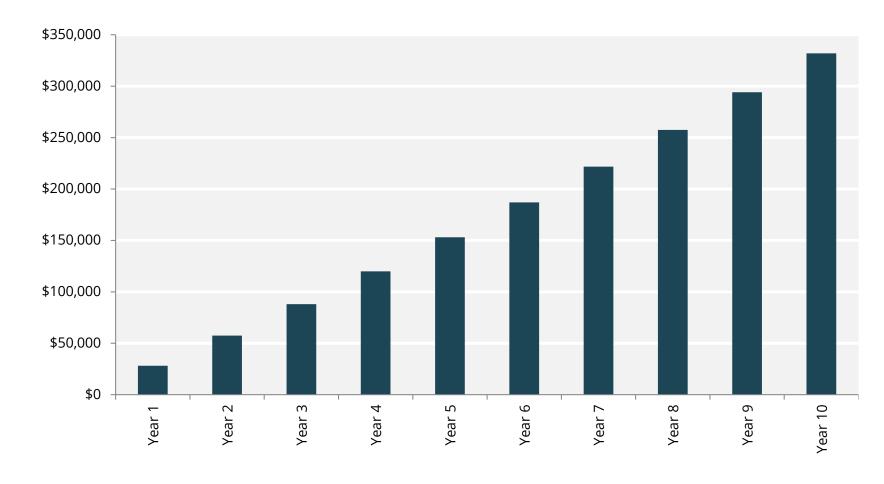


Assumptions (2018)	Contribution Split
188 PST Employees \$1,300,000 annual payroll 3.80% COLA	Employee Contribution: 3.75% Employer Contribution: 3.75%



CUMULATIVE SAVINGS OVER SOCIAL SECURITY





1-Year Net Savings	5-Year Net Savings	10-Year Net Savings
\$28,133	\$153,086	\$331,901





Assumptions (2018)	Contribution Split
188 PST Employees \$1,300,000 annual payroll 3.80% COLA	Employee Contribution: 3.75% Employer Contribution: 3.75%

	PARS-ARS	SOCIAL SECURITY
GROSS INCOME	\$6,915	\$6,915
LESS PARS @ 3.75%	\$259	
TAXABLE INCOME	\$6,486	\$6,915
LESS TAXES @ 20%	\$1,331,	\$1,383
LESS SOCIAL SECURITY @ 6.20%		\$429
NET INCOME	\$5,325	\$5,103
ADDITIONAL TAKE-HOME PAY	\$222	



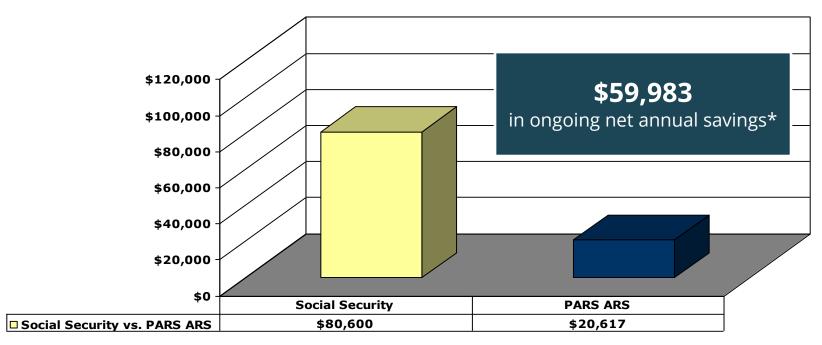
SCENARIO B

CONTRIBUTION SPLIT

Employee: **6.20%** Employer: **1.30%**



First Year PARS ARS Savings **over Social Security**

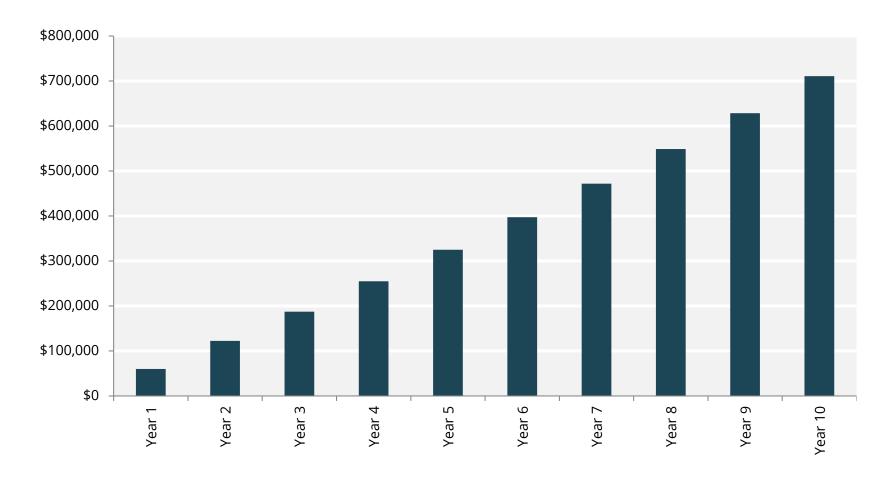


Assumptions (2018)	Contribution Split
188 PST Employees \$1,300,000 annual payroll 3.80% COLA	Employee Contribution: 6.20% Employer Contribution: 1.30%



CUMULATIVE SAVINGS OVER SOCIAL SECURITY





1-Year Net Savings	5-Year Net Savings	10-Year Net Savings
\$59,983	\$324,907	\$710,768





Assumptions (2018)	Contribution Split
188 PST Employees \$1,300,000 annual payroll 3.80% COLA	Employee Contribution: 6.20% Employer Contribution: 1.30%

	PARS-ARS	SOCIAL SECURITY
GROSS INCOME	\$6,915	\$6,915
LESS PARS @ 6.20%	\$429	
TAXABLE INCOME	\$6,486	\$6,915
LESS TAXES @ 20%	\$1,297	\$1,383
LESS SOCIAL SECURITY @ 6.20%		\$429
NET INCOME	\$5,189	\$5,103
ADDITIONAL TAKE-HOME PAY	\$86	



SCENARIO C

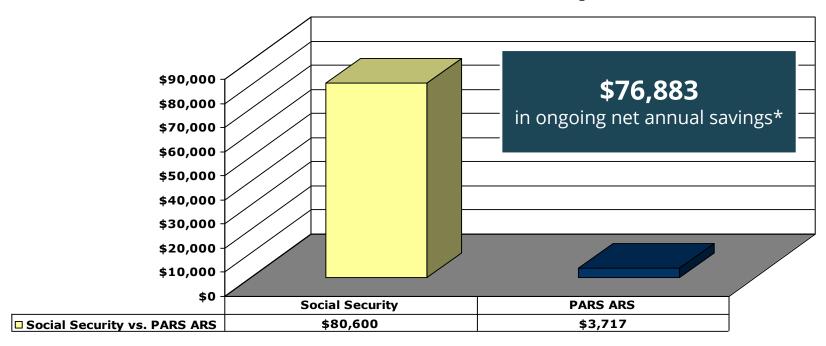
CONTRIBUTION SPLIT

Employee: **7.50%** Employer: 0.00%





First Year PARS ARS Savings **over Social Security**

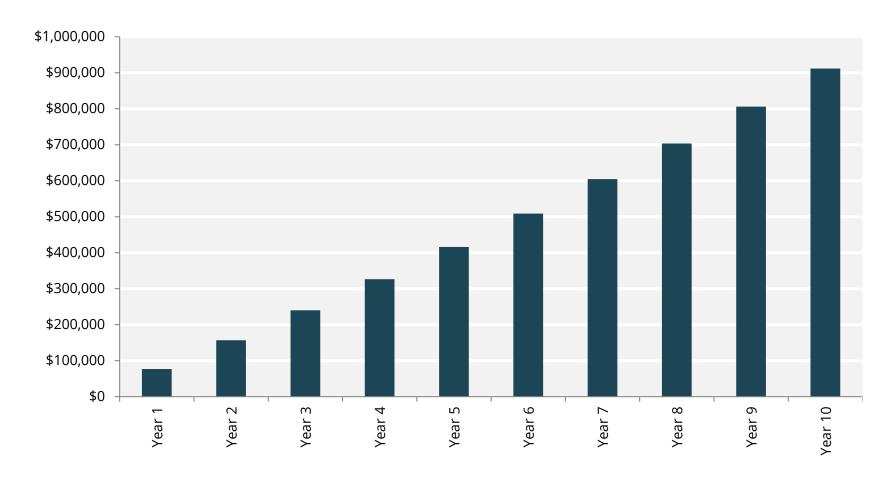


Assumptions (2018)	Contribution Split
188 PST Employees \$1,300,000 annual payroll 3.80% COLA	Employee Contribution: 7.50% Employer Contribution: 0.00%



CUMULATIVE SAVINGS OVER SOCIAL SECURITY





1-Year Net Savings	5-Year Net Savings	10-Year Net Savings
\$76,883	\$416,078	\$911,799





Assumptions (2018)	Contribution Split
188 PST Employees \$1,300,000 annual payroll 3.80% COLA	Employee Contribution: 7.50% Employer Contribution: 0.00%

	PARS-ARS	SOCIAL SECURITY
GROSS INCOME	\$6,915	\$6,915
LESS PARS @ 7.50%	\$519	
TAXABLE INCOME	\$6,396	\$6,915
LESS TAXES @ 20%	\$1,279	\$1,383
LESS SOCIAL SECURITY @ 6.20%		\$429
NET INCOME	\$5,119	\$5,103
ADDITIONAL TAKE-HOME PAY	\$14	



ARS Advantages

- 100% immediate vesting (Ownership from day one)
- Pre-tax vs. After tax
- Portability (Cash out or rollover)

Distribution Eligibility

Lump-sum Distribution if:

- Retirement
- Termination
- · Permanent Disability
- Death

or

 Change of employment status to a position covered by another retirement system (i.e., moving from a part-time position to a fulltime position) – IRS Regulation

In-service Distribution* if:

Immediate

Distribution Options

- Lump-sum cash payout
- IRA or other qualified plan rollovers (any amount)
- Purchase of PERS/STRS service credit (if eligible)
- Split Distribution



*A participant eligible for an in-service distribution must have a balance less than \$5,000 and no prior distributions.



Prompt Monthly Distributions

Processed within 60 days of PARS' receipt of completed request form; completed requests are currently processed on an average of 23 days

Toll-free Number For Participants And Agency Personnel

- Serviced by specialists knowledgeable of the Agency's specific plan 24-hour voicemail

Online Orientation Video

Online orientation video prepared for Plan Participants and Agency Personnel as necessary

Participant Account Statements

- Annual statements sent directly to the Participant
- Available anytime upon request by the Participant
- Online secure portal for Participant to access account information



EASE OF AGENCY ADMINISTRATION

"TURN-KEY" ADMINISTRATION

PARS provides ongoing "Turn-Key" administration to minimize burden to Agency staff:

- Handles all Agency/Participant inquiries
- Performs account valuations and produces statements and reports
- Conducts all required state and federal reporting

SIMPLE ONGOING ADMINISTRATIVE ROLE

- Send contributions to the Trustee
- Send payroll contribution report to PARS
- Notify PARS of employees eligible for a distribution

COVID-19 Notice:

At PARS, we are deeply committed to and concerned about the District's employees' and our employees' health and well-being. It is essential that we take ownership of preparing ourselves, our families, and our workplace to reduce the spread of coronavirus (COVID-19), especially to those vulnerable in our community. In alignment with the best practices laid out by the California Department of Public Health, Centers for Disease Control, and World Health Organization, PARS has suspended all in-person gatherings until further notice.



FLEXIBLE INVESTMENT OPTIONS

- Portfolios managed by HighMark Capital Management, subadvisor to Trustee, U.S. Bank.
- PARS can coordinate a meeting with a HighMark Portfolio Manager at any time.
- The Agency has total Investment Flexibility and can utilize any investment deemed prudent by the Trustee for retirement plan purposes, including:

Money Market Fund

- U.S. Treasury Fund
- U.S. Government Fund

Fixed Income

- Morley Stable Value Fund
- Short-to-Intermediate Term
 Fixed Income Portfolio

Diversified Portfolios

- Conservative Strategy
 (Currently 15% equity, 80% fixed and 5% cash)
- Moderately Conservative Strategy (Currently 30% equity, 65% fixed and 5% cash)
- Moderate Strategy
 (Currently 50% equity, 45% fixed and 5% cash)
- Balanced Strategy (Currently 60% equity, 35% fixed and 5% cash)
- Capital Appreciation Strategy
 (Currently 75% equity, 20% fixed and 5% cash)



HIGHMARK CAPITAL MANAGEMENT

As of March 31, 2020

ACTIVE PORTFOLIO RETURNS

Strategy	Equity (%)	1 Year	3 Years	5 Years	10 Years
Capital Appreciation	65-85%	-8.52%	2.19%	3.38%	6.55%
Balanced	50-70%	-6.53%	2.49%	3.18%	6.10%
Moderate	40-60%	-4.81%	2.57%	3.11%	5.63%
Moderately Conservative	20-40%	-1.42%	2.81%	2.85%	4.78%
Conservative	5-20%	1.61%	3.18%	2.80%	3.98%
Short Term Fixed	0%	2.15%	2.05%	1.64%	1.31%
Morley Stable Value	0%	2.47%	2.21%	1.99%	1.89%



* Past performance does not guarantee future results

PROGRAM FEES

Fees can be paid by agency or from plan assets (when assets exceed \$250,000)

Trust Administration Fees*



Ongoing Fees:

for assets \$0-2.5 million 1.00%

0.75% for assets over \$2.5 million

Distribution Fee:

\$20.00

(paid by participant at distribution)

Discretionary Trustee Fees



- 0.12% of contributions for "Discretionary Trustee" arrangement
- Asset Management Fee may apply depending on the type of investment selected

*Monthly Trust Administrator Fee is subject to a monthly minimum of \$300.00. Rates are prorated and paid monthly as follows: Annual rate divided by 12 and multiplied by end of the month balance



PARS ADVANTAGES

• Experience:

PARS is one of the largest provider of Alternative to Social Security Plans with more than 250 plans. No other provider can match our list of clients and consequently our expertise in administering these plans in California.

Focus:

PARS specializes solely on administration and consulting services on governmental retirement plans. A large portion of the PARS operation is focused on Alternative to Social Security Plans in California.

Administrative Stability:

PARS has performed in-house administration of our plans since 1991, instead of the ever changing administrative subcontracting configurations that are so common with Alternative to Social Security Plan providers.



PARS ADVANTAGES (CONT.)

Security with a Respected Trustee:

PARS utilizes a highly respected corporate trustee, U.S. Bank, who is currently the fifth largest bank in the United States and highly rated. As the Discretionary Trustee, they oversee and safeguard plan assets in accordance with Federal law. Investments with insurance companies may not utilize a trustee.

Investment Choice with Low Cost:

PARS, as one of very few non-insurance-based providers, offers choice in investment options. PARS plans maintain options that have very low expense ratios that are in contrast with typical high commission-laden products offered by other providers.

Prompt Distributions:

PARS participants are eligible for immediate distributions when they terminate, retire, die or become permanently disabled. PARS pays distributions on average in about 23 days.





PARS ADVANTAGES (CONT.)

Fully Disclosed Fees:

PARS fully discloses all fees under the plan. PARS does not hide fees inside insurance or mutual fund products like most providers. Many providers never tell you how much they make, but PARS does.

Compliance Support:

PARS monitors federal and state legislation to ensure that all PARS plans stay compliant with changing laws, including ongoing legal support by O'Melveny & Myers and Pillsbury Winthrop Shaw Pittman. No other provider has spent more time and resources to protect agencies with Alternative to Social Security plans in Sacramento.



STEPS TO IMPLEMENTATION

City Council passes Resolution adopting the plan

Plan Documents are executed

City develops investment policy and guidelines for Investment Manager

Online orientation video available for new plan participants

Payroll system adjusted, personnel procedures set up

First payroll contribution and data submitted

PARS conducts an annual client services review



CONTACTS

Rachael Sanders, CEBS

Senior Manager, Consulting

(800) 540-6369 x121 rsanders@pars.org

Mitch Barker

Executive Vice President

(800) 540-6369 x116 mbarker@pars.org

