



Technical Memorandum Task 12: Implementation Schedules

To: Carolina Hernandez, County of Los Angeles Watershed Division

From: Melinda McCoy, CDM
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Date: August 22, 2006

1.0 Introduction

This technical memorandum (TM) provides a schedule estimate for the proposed Best Management Practices (BMP) that have been identified as “Committed” or “Piloted” options for implementation as a part of the Malibu Creek Watershed (MCW) Dry- and Wet-Weather Bacteria Total Maximum Daily Load Implementation Plan (Bacteria TMDLIP).and the North Santa Monica Bay Watersheds (NSMBW) Regional Watershed Implementation Plan (RWIP).

Following preparation of TMs defining the structural and non-structural programs to be considered for implementation, TM 10 identified a suite of BMPs proposed for committed implementation or for piloting. These BMPs are the subject of this schedule.

2.0 Schedule Basis

The approach to developing the schedule, ultimately for inclusion in the TMDLIP, considers the TMDL dates for dry-weather and wet-weather compliance and the required elements and time frames for implementing a program or project. The TMDL milestone dates, proposed work breakdown structure for each BMP type, and a proposed conceptual schedule are described below.

2.1 TMDL Milestone Dates

The TMDL document identifies a number of critical dates for TMDL compliance. The MCW TMDL became effective January 24, 2006. Milestone dates identified by the Regional Water Quality Control Board (Water Board) are based upon this effective date. Dates of interest in developing a schedule for BMP implementation are the reopeners (dates when the Water Board reconsiders certain technical and compliance requirements) and compliance dates. These milestone dates are shown in Table 1 and described below.

Reopener dates are of interest during TMDL implementation, as these are times when the Water Board reconsiders some of the technical issues related to TMDL compliance and can change the compliance targets or dates as a result of new information. Based on this information, the Implementation Plan may need to be revisited and modified. The following two reopeners of most interest for implementation of this TMDL are as follows:

- The Santa Monica Bay Beaches Bacteria TMDLs are schedule to be reviewed in July 2007. The review will include a possible revision to the allowable winter dry-weather and wet-weather exceedance days based on bacteria indicator densities in the wave wash; re-evaluation of the reference system for setting allowable exceedance levels; re-evaluation of the reference year; and review of the method for applying the 30-day geometric mean. Information considered in this reopener will affect the MCW TMDL reopener.
- The MCW TMDL will be considered 3 years from the effective date (January 24, 2009) to review similar issues: natural loading sources, reassessment of allowable winter dry-weather and wet-weather exceedance days, reevaluation of the reference year used to calculate exceedance days, and re-evaluation of the method for applying the 30-day geometric mean.

The TMDL also identifies dates for summer dry-weather compliance (3 years from the effective TMDL date), and winter dry- and wet-weather compliance (6 and 10 years, respectively, from the effective TMDL date). These are the time periods when water quality monitoring is expected to show compliance with the TMDL bacteria targets. The TMDL allows for the following extensions:

- An extension of the summer dry-weather compliance date, from 3 years to 6 years from the effective TMDL date. In order to be eligible for this extension, the plan must include a description of all local ordinances necessary to implement the dry-weather plan and assurances that such ordinances have been adopted before the request for an extension is granted.
- An extension of the winter wet-weather compliance from 10 years from the effective date to July 15, 2021. In order to be eligible for this extension, the plan must include a description of the integrated water resources approach to be implemented, identification of potential markets for water re-use, and estimate of the percentage of collected stormwater that can be re-used, identification of new local ordinances that will be required, a description of new infrastructure required, a list of potential adverse environmental impacts that may result from the integrated approach, and a workplan and schedule with significant milestones.

Table 1
TMDL Milestone Dates

Milestone	Date without extensions	Extended Date*
TMDL Effective Date	January 24, 2006	
Submit Water Quality Monitoring Plan	May 24, 2006	
Submit Implementation Plan	January 24, 2007	
SMBB/MCW Bacteria Reopener	July 15, 2007	
Report Quantifying Loading from Birds to Malibu Lagoon from CA Dept. of Parks and Recreation	January 24, 2008	
MCW Reopener	January 24, 2009	
Comply with Summer Dry Weather Exceedance Days	January 24, 2009	January 24, 2012
Comply with Winter Dry Weather Exceedance Days	January 24, 2012	
Comply with Wet-Weather Exceedance Days	January 24, 2016	July 15, 2021

*Extended dates apply if the integrated planning approach is approved and the dry weather extension is approved.

2.2 BMP Work Breakdown Structure

A general work breakdown structure (WBS) applicable to non-structural and structural programs has been developed based on standard project and program items. Average durations for accomplishing each WBS element have been developed. The elements and durations are similar to those used for the Santa Monica Bay Beaches Jurisdictions 1 and 4 TMDL Implementation Plan. These WBS codes and durations are used to provide estimates for each individual BMP schedule. The WBS and durations for non-structural, institutional, distributed, and regional BMPs are shown in Tables 2, 3, and 4 below.

Table 2
Work Breakdown Structure for
Non-Structural, Institutional, and Distributed Programmatic BMPs

Item	Assumed Duration*
Program development	219 Days/13 Months
Preliminary/Pilot Program	437 Days/25 Months
Startup full program	100 Days/6 Months
Program Operation	

*All days are based on a 4 day work week

Table 3
Work Breakdown Structure for
Distributed BMPs Constructed by Agencies

Item	Assumed Duration*
Planning (feasibility study, site acquisition, design, permits, environmental)	752 Days/36 Months
Construction Bid & Award	79 Days/4 Months
Construction	625 Days/29 Months**
Project Acceptance	52 Days/3 Months
Project Operation	

*All days are based on a 4 day work week

Table 4
Work Breakdown Structure for Regional BMPs

Item	Assumed Duration*
Pre-feasibility study	248 Days/15 Months
Feasibility Study	56 Days/3 Months
Project Concept	100 Days/6 Months
Construction Programming	20 Days/1 Month
Project Design	262 Days/18 Months
Construction Bid & Award	84 Days/5 Months
Construction Process	97 Days/6 Months**
Project Acceptance	51 Days/3 Months
Project Operation	

*All days are based on a 4 day work week

**Construction Phase – days are based on a 5 day work week.

2.3 Conceptual Schedule

Given the TMDL milestone dates identified above for the extended compliance time frames for dry- and wet-weather a conceptual schedule and detailed schedule for each BMP has been developed. The schedule addresses dry and wet-weather implementation schedules, the time required for implementing major project/program phases, and a phased implementation of BMPs by subwatershed priority. To acknowledge the role of dry-weather effective BMPs in providing wet-weather pollutant reductions, the dry weather schedule is referred to as the "dry- and wet-weather BMP schedule". To the extent possible, the durations for major work phases reflect the durations identified in Section 2.2 for each WBS element, however durations are shortened for implementing structural dry-weather BMPs to meet the dry-weather compliance deadline. Implementation has been broken into four phases, with a different emphasis in each phase:

- Phase I – Planning
- Phase II – Dry and Wet-Weather BMP Implementation
- Phase III – Wet-Weather BMP Implementation
- Phase IV – Refinement and Regional BMP Implementation

A general description of the activities anticipated in each phase is described in Table 5 and the schedule is illustrated in Figure 1.

Table 5
Description of Activities Proposed for each TMDL Implementation Schedule Phase

Phase	Proposed Activities
Phase 1	<ul style="list-style-type: none"> ▪ Develop inter-agency agreements. ▪ Develop programs and begin implementation or initial pilot phases of all committed dry-weather non-structural activities ▪ Develop programs for pilot dry- and wet-weather non-structural activities ▪ Initiate planning and feasibility studies for committed and pilot dry-weather institutional & distributed BMPs ▪ Initiate planning and feasibility studies for regional pilot projects supportive of dry-weather compliance ▪ Initiate monitoring and additional studies. ▪ Consider information from SMBB/MCW Bacteria Reopener and adjust plan as needed.
Phase II	<ul style="list-style-type: none"> ▪ Continue non-structural BMP implementation and adjust based on lessons-learned ▪ Consider information from MCW Bacteria Reopener and adjust plan as needed. ▪ Implement non-structural dry- and wet-weather pilot programs ▪ Begin program development and implementation of pilot phases of wet-weather non-structural committed BMPs ▪ Begin program development for non-structural wet-weather pilot BMPs ▪ Design and construct committed and pilot dry-weather institutional and distributed BMPs ▪ Complete feasibility study and construct subregional pilot projects supportive of dry weather compliance ▪ Initiate feasibility studies for distributed and institutional BMPs supportive of wet-weather compliance ▪ Continue monitoring and additional studies
Phase III	<ul style="list-style-type: none"> ▪ Evaluate compliance efforts and results of non-structural and structural pilot studies. Refocus efforts based on pilot study results and new information; ▪ Continue to implement successful non-structural and structural pilot programs/projects ▪ Complete feasibility studies, design and construct committed and pilot wet-weather institutional & distributed BMPs ▪ Initiate feasibility studies for sub-regional pilot projects supportive of wet-weather ▪ Continue monitoring and additional studies
Phase IV	<ul style="list-style-type: none"> ▪ Refocus and prioritize efforts based on feedback from monitoring and studies, pilot programs, and ongoing BMP projects and programs ▪ Continue implementation of successful non-structural BMPs ▪ Continue and expand implementation of successful institutional and distributed BMPs ▪ Plan, design, and construct pilot wet-weather regional/sub-regional BMPs ▪ Initiate additional sub-regional BMPs using lessons learned from pilot projects

Figure 1
Conceptual TMDL Implementation Plan Schedule for Integrated Plan with Dry Weather Extension

Schedule Item	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
TMDL Milestones																
TMDL	24-Jan															
Submit IP		24-Jan														
Summer Dry Weather Compliance				24-Jan												
Summer Dry Weather Compliance Extension							24-Jan									
Winter Dry Weather Compliance								24-Jan								
SMBB Reopener			15-Jul													
MCW Reopener				24-Jan												
Wet-Weather Compliance										24-Jan						
Wet-Weather Compliance Ext.																15-Jul
Proposed Implementation Phases																
Phase I – Planning		Phase I														
Phase II – Dry Weather BMP Implementation				Phase II												
Phase III – Wet-Weather BMP Implementation							Phase III									
Phase IV – Refinement and Regional BMP Implementation												Phase IV				

Figure 1
Conceptual TMDL Implementation Plan Schedule for Integrated Plan with Dry Weather Extension

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Submit IP		24-Jan														
Summer Dry Weather Compliance							24-Jan									
Winter Dry Weather Compliance							24-Jan									
SMBB Reopener			15-Jul													
MCW Reopener				24-Jan												
Wet-Weather Compliance																15-Jul
Proposed Implementation Phases																
Phase I – Planning		Phase I														
Phase II – Dry Weather BMP Implementation				Phase II												
Phase III – Wet-Weather BMP Implementation						Phase III										
Phase IV – Refinement and Regional BMP Implementation												Phase IV				
BMP Implementation																
Dry & Wet Weather																
Non-structural BMP-Committed-Dry		All														
Non-structural BMP-Pilot-Dry			High	Med	Low											
Dist/Inst BMP-Committed Dry - Programmatic			High	Med	Low											
Dist/Inst BMP-Pilot Dry - Programmatic				High/Med	Low											
Dist BMP-Committed -Dry – Constructed			High/Med	Low												
Dist BMP-Pilot- Dry- Constructed				High/Med	Low											
Regional BMP-Pilot-Dry				High												

BMP Implementation Notes:

All, High, Med, Low - indicates the approximate timing for BMP implementation by watershed priority

Planning/Program Development/Planning/Feasibility
Design and construct
Pilot/Implement
Operate, Evaluate, Revise, Expand

Figure 1
Conceptual TMDL Implementation Plan Schedule for Integrated Plan with Dry Weather Extension

Schedule Item	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
TMDL Milestones																
TMDL	24-Jan															
Submit IP		24-Jan														
Summer Dry Weather Compliance							24-Jan									
Winter Dry Weather Compliance							24-Jan									
SMBB Reopener			15-Jul													
MCW Reopener				24-Jan												
Wet-Weather Compliance																15-Jul
Proposed Implementation Phases																
Phase I – Planning		Phase I														
Phase II – Dry Weather BMP Implementation				Phase II												
Phase III – Wet-Weather BMP Implementation							Phase III									
Phase IV – Refinement and Regional BMP Implementation												Phase IV				
BMP Implementation																
Wet-Weather																
Non-structural BMP-Committed-Wet		All														
Non-structural BMP-Pilot-Wet			High	Medium	Low											
Dist/Inst BMP-Committed Wet – Programmatic			High/Med	Low												
Dist/Inst BMP-Pilot Wet – Programmatic			High/Med	Low												
Dist BMP-Committed-Wet - Constructed		High	Medium	Low												
Dist BMP-Pilot-Wet - Constructed		High	Med	Low												
Regional BMP-Pilot-Wet											High					

BMP Implementation Notes:

All, High, Med, Low - indicates the approximate timing for BMP implementation by watershed priority

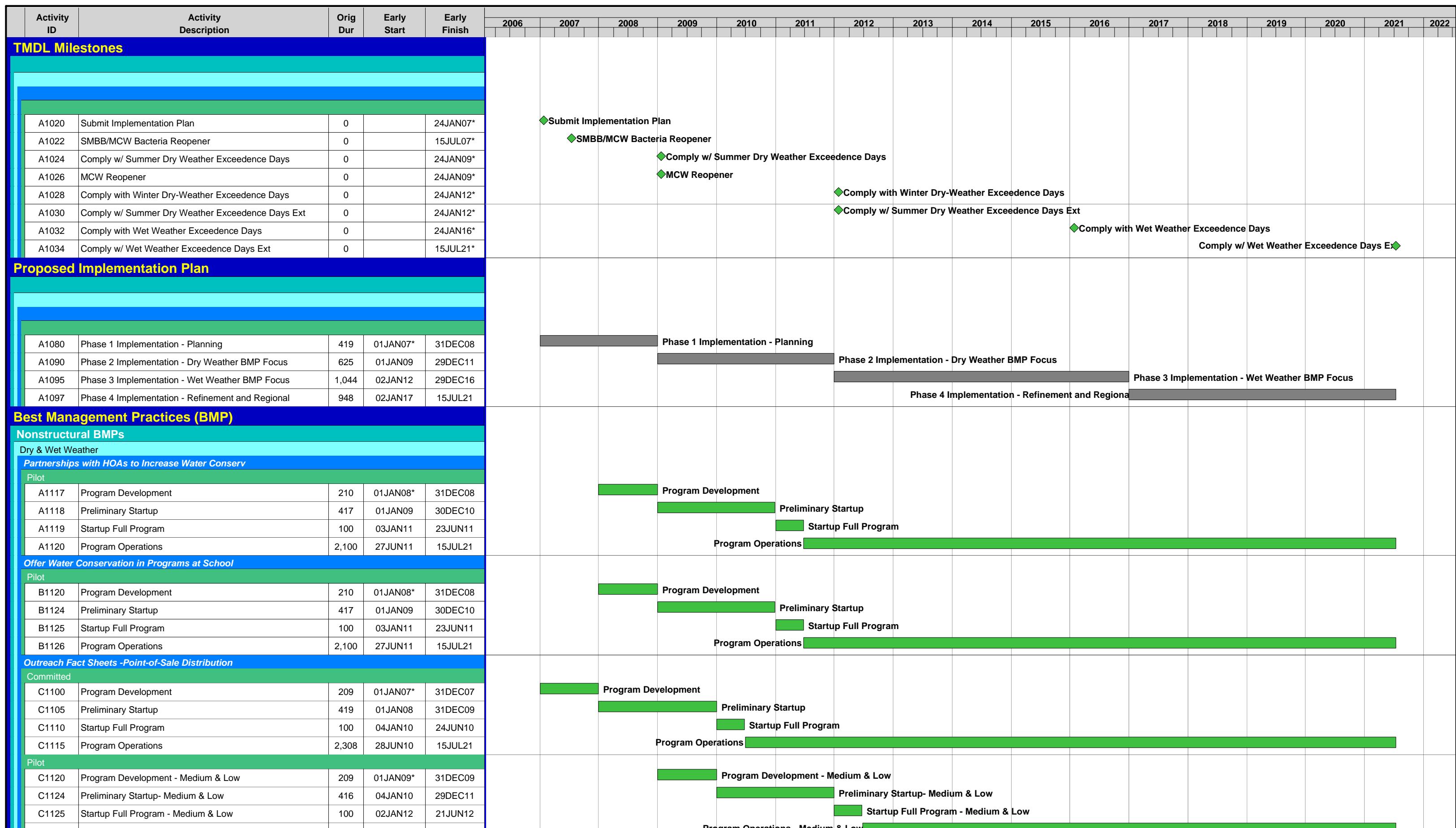
All	Planning/Program Development/Planning/Feasibility
High	Design and construct
Med	Pilot/Implement
Low	Operate, Evaluate, Revise, Expand

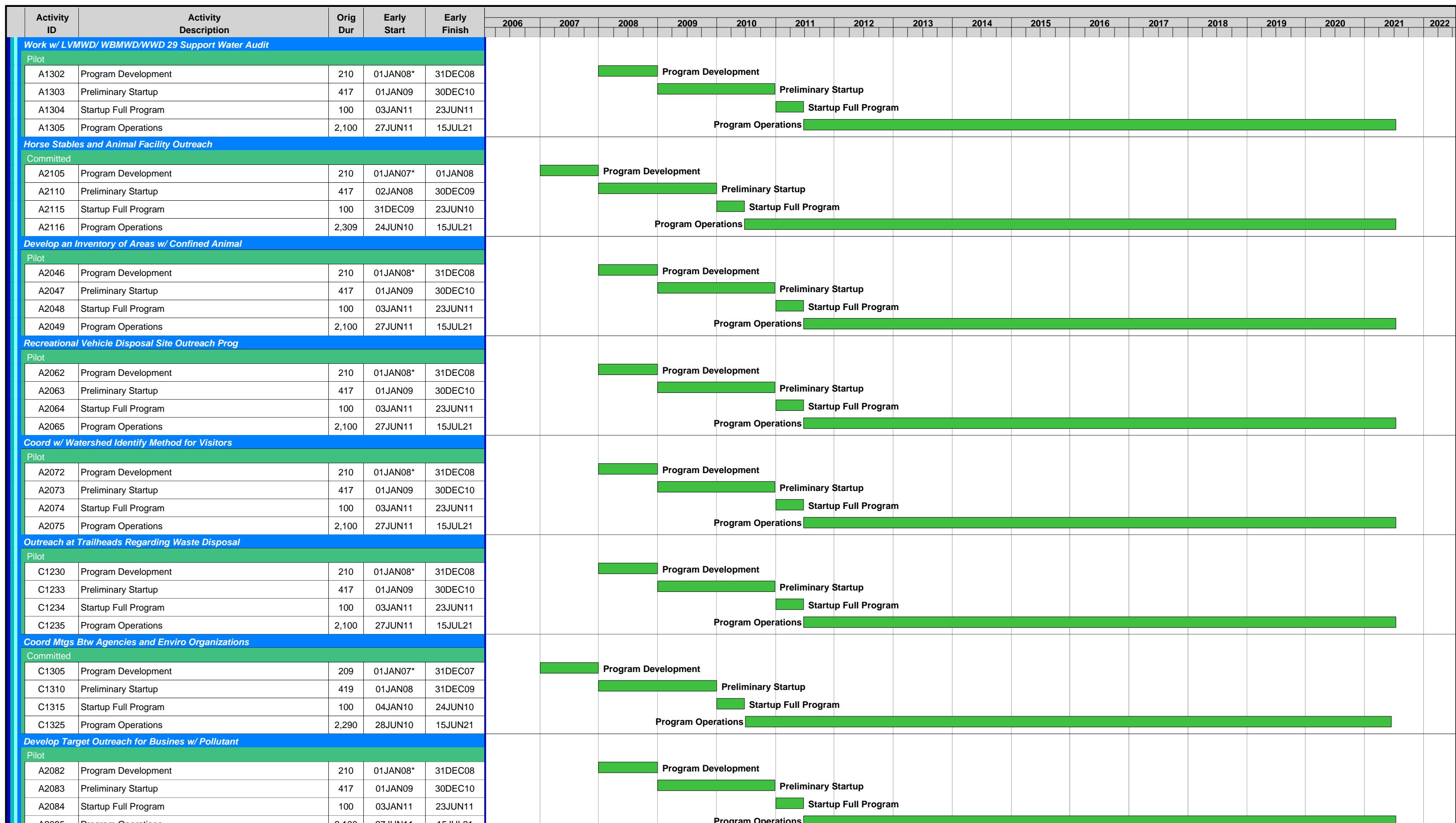
3.0 BMP Implementation Schedules

Detailed schedules for implementation of each BMP have been developed based on the conceptual schedule above. The schedules utilize Primavera Project Planner (P3) Critical Path Method (CPM). These schedules represent initial estimates of time frames for BMP implementation necessary to meet compliance deadlines. As additional information is gathered and BMPs are piloted and refined it is likely that the schedule will be also be refined. Presented as Exhibit 1 is the Overall BMP implementation schedule, Exhibit 2 presents the Dry- and Wet-Weather BMP implementation schedule.

EXHIBIT 1

Overall BMP Implementation Schedule





Start Date 24JAN06
Finish Date 15JUL21
Data Date 24JAN06
Run Date 21AUG06 16:32

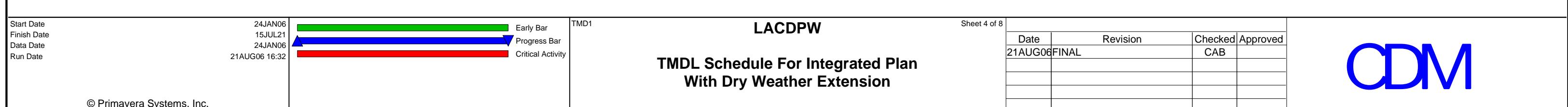
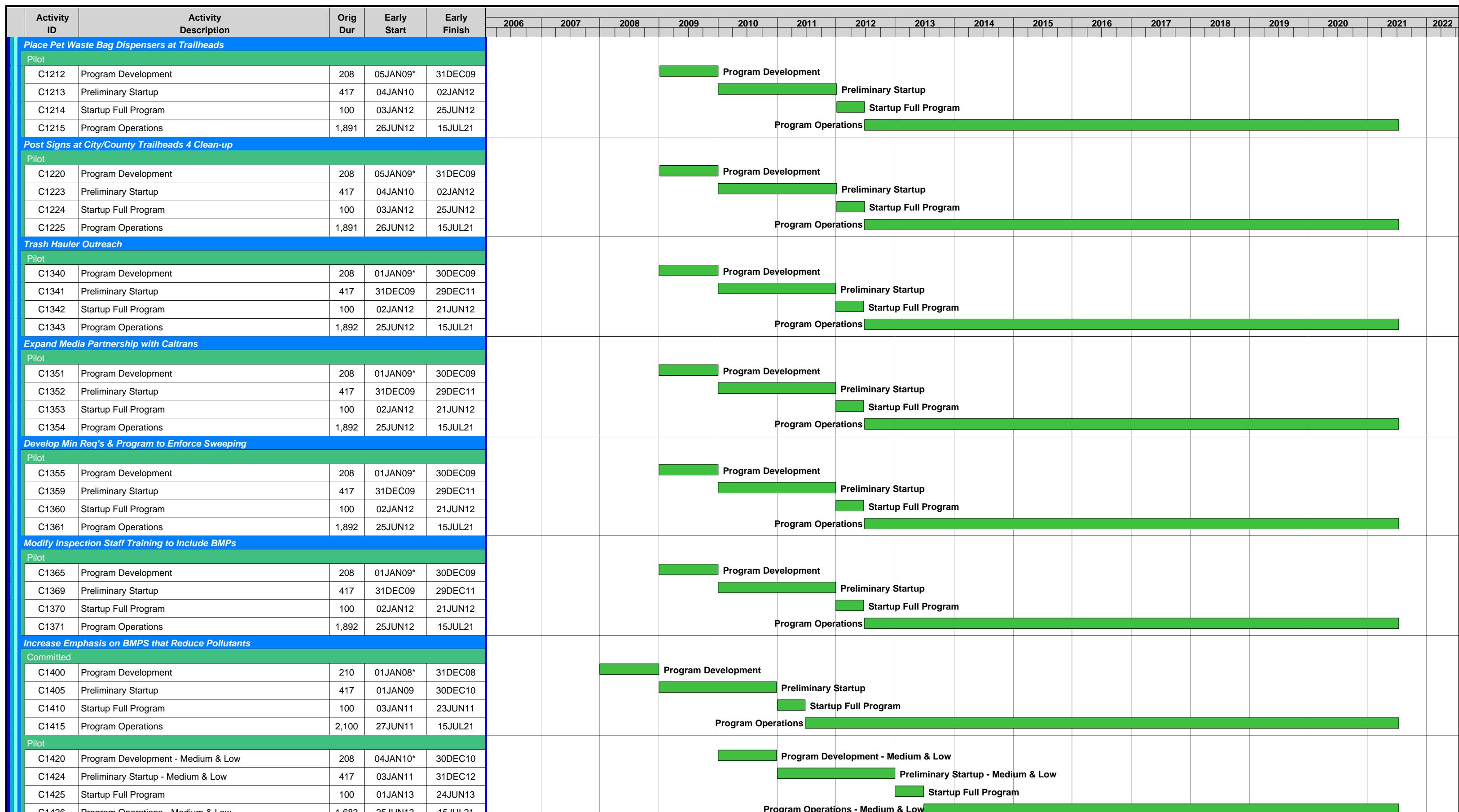
Early Bar
Progress Bar
Critical Activity

TMD1

LACDPW
Sheet 2 of 8
TMDL Schedule For Integrated Plan
With Dry Weather Extension

Date	Revision	Checked	Approved
21AUG06	FINAL	CAB	

CDM



Start Date: 24JAN06

Finish Date: 15JUL21

Data Date: 24JAN06

Run Date: 21AUG06 16:32

LACDPW

TMDL Schedule For Integrated Plan With Dry Weather Extension

Date	Revision	Checked	Approved
21AUG06	FINAL	CAB	

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Start Date
Finish Date
Data Date

24.
15.
24.

The figure is a horizontal bar chart with four items listed on the left: 'AN06', 'UL21', 'AN06', and 'AN06'. Each item has a corresponding colored bar extending to the right. The first two 'AN06' items have green bars, while the third one has a blue bar. All bars reach the same point on the scale, which is indicated by a vertical blue line. Below the blue bar, there is a red bar that also reaches the same point. To the right of the bars, there are labels: 'Early Progress' for the green bars, 'On Track' for the blue bar, and 'Critical' for the red bar.

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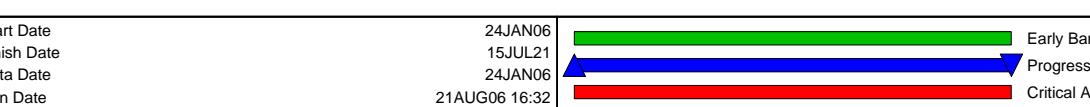
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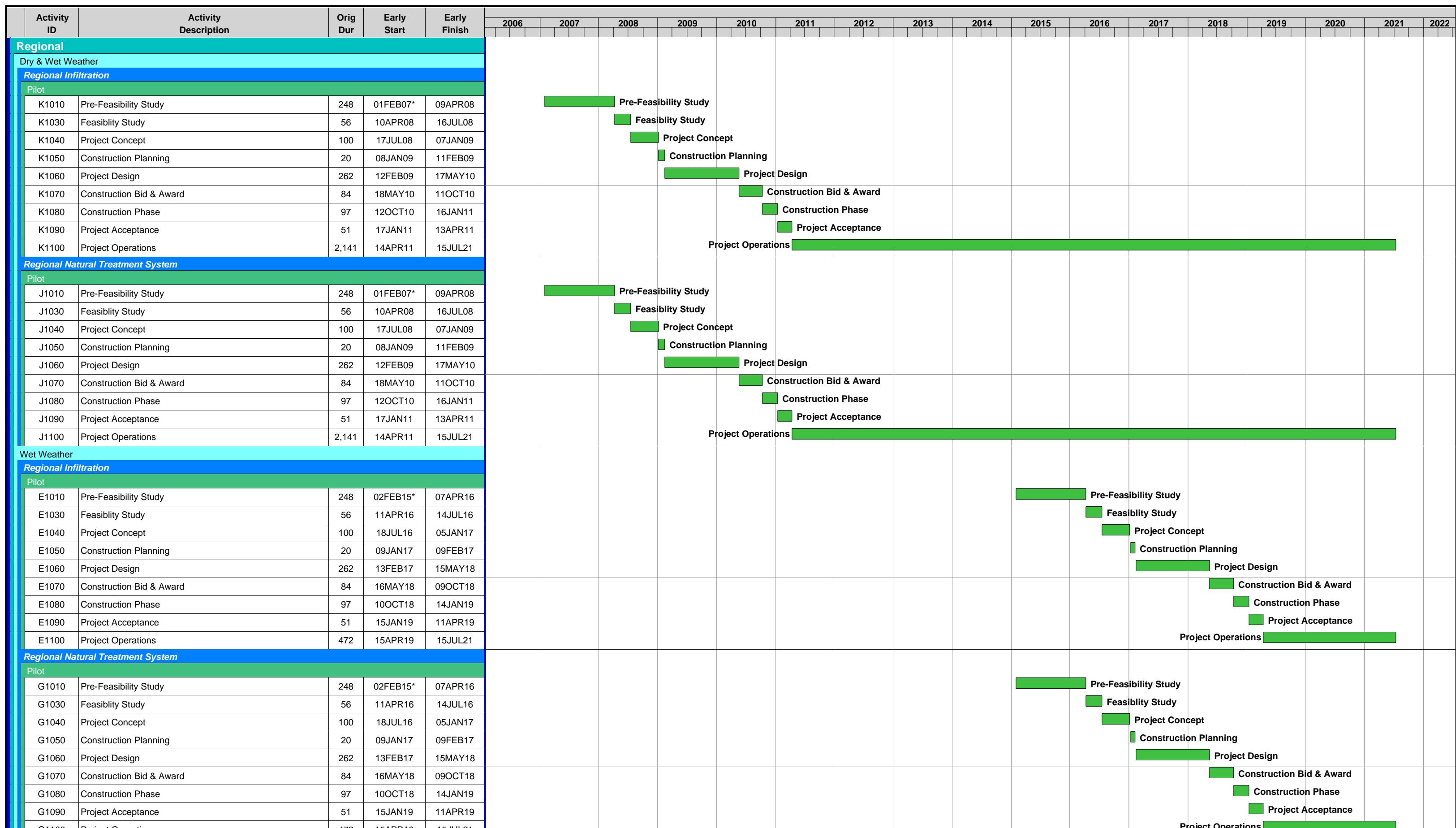
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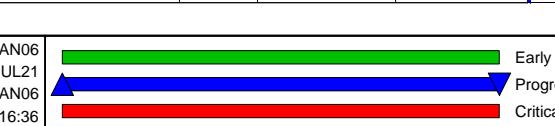
LACDPW

CDM





Start Date 24JAN06
 Finish Date 15JUL21
 Data Date 24JAN06
 Run Date 21AUG06 16:36



TMD1

LACDPW Sheet 8 of 8				
Date	Revision	Checked	Approved	
21AUG06	FINAL	CAB		

TMDL Schedule For Integrated Plan With Dry Weather Extension

CDM

EXHIBIT 2

Dry- and Wet-Weather BMP Implementation Schedule

Start Date
Finish Date
Data Date
Run Date

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Progress Bar

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ACDPW

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Sheet 1 of 5

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TMDL Schedule For Integrated Plan With Dry Weather Extension

Activity ID	Activity Description	Orig Dur	Early Start	Early Finish																		
					2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	
A2065	Program Operations	2,100	27JUN11	15JUL21																		
<i>Coord w/ Watershed Identify Method for Visitors</i>																						
Pilot																						
A2072	Program Development	210	01JAN08*	31DEC08																		
A2073	Preliminary Startup	417	01JAN09	30DEC10																		
A2074	Startup Full Program	100	03JAN11	23JUN11																		
A2075	Program Operations	2,100	27JUN11	15JUL21																		
<i>Outreach at Trailheads Regarding Waste Disposal</i>																						
Pilot																						
C1230	Program Development	210	01JAN08*	31DEC08																		
C1233	Preliminary Startup	417	01JAN09	30DEC10																		
C1234	Startup Full Program	100	03JAN11	23JUN11																		
C1235	Program Operations	2,100	27JUN11	15JUL21																		
<i>Coord Mtgs Btw Agencies and Enviro Organizations</i>																						
Committed																						
C1305	Program Development	209	01JAN07*	31DEC07																		
C1310	Preliminary Startup	419	01JAN08	31DEC09																		
C1315	Startup Full Program	100	04JAN10	24JUN10																		
C1325	Program Operations	2,290	28JUN10	15JUN21																		
<i>Develop Target Outreach for Busines w/ Pollutant</i>																						
Pilot																						
A2082	Program Development	210	01JAN08*	31DEC08																		
A2083	Preliminary Startup	417	01JAN09	30DEC10																		
A2084	Startup Full Program	100	03JAN11	23JUN11																		
A2085	Program Operations	2,100	27JUN11	15JUL21																		
<i>Emergency Spill Management</i>																						
Committed																						
B3100	Program Development	209	01JAN07*	31DEC07																		
B3105	Preliminary Startup	419	01JAN08	31DEC09																		
B3110	Startup Full Program	100	04JAN10	24JUN10																		
B3115	Program Operations	2,308	28JUN10	15JUL21																		
Pilot																						
B3120	Program Development - Medium & Low	208	01JAN09*	30DEC09																		
B3124	Preliminary Startup - Medium & Low	417	31DEC09	29DEC11																		
B3125	Startup Full Program	100	02JAN12	21JUN12																		
B3126	Program Operations - Medium & Low	1,892	25JUN12	15JUL21																		
<i>Additional Trash Pick Up During High Use Periods</i>																						
Pilot																						
B3150	Program Development	210	01JAN08*	31DEC08																		
B3154	Preliminary Startup	417	01JAN09	30DEC10																		
B3155	Startup Full Program	100	03JAN11	23JUN11																		
B3156	Program Operations	2,100	27JUN11	15JUL21																		
<i>Assure that Contractors Provide BMP Maintenance</i>																						
Pilot																						
C2050	Program Development	210	01JAN08*	31DEC08																		
C2054	Preliminary Startup	417	01JAN09	30DEC10																		
C2055	Startup Full Program	100	03JAN11</td																			

